



**CITY OF
LEWISVILLE**

**PRELIMINARY
BUDGET**

FY 2020/2021

MEMORANDUM

To: Mayor Rudy Durham
R Neil Ferguson, Mayor Pro Tem
Kristin Green, Deputy Mayor Pro Tem
Bob Troyer, Councilmember
TJ Gilmore, Councilmember
Brandon Jones, Councilmember

From: Donna Barron, City Manager

Subject: Proposed FY 2020-2021 Budget

Date: July 16, 2020

Development of the FY 2020-2021 budget has been more challenging than the development of any previous budget I have been involved with in my 30-plus years of municipal government experience. The most challenging aspect of development has been revenue projections. We are attempting to develop revenue projections based on the impacts of a pandemic and the questions are many: will a vaccine be developed in the near future and, if one is developed, how will a vaccine be distributed to 326.68 million people quickly and equitably; if the disease continues to spread at the rate we have seen in the last month will we again be returned to “stay at home” orders; and finally, will the federal government continue to intervene in the economy with unemployment compensation benefits that allow some people to make more than they were making prior to the pandemic, with allowances for delayed mortgage payments and with grants and loans to businesses.

In addition, we have concerns about what we have received to date from the Denton County Appraisal District related to our preliminary taxable roll. In prior years we have seen the total estimated value drop around 12.0% from the first preliminary roll we receive in April to the certified roll we receive on July 25. By this time, we normally would have received 14 weekly estimates—instead we have received a total of 6 weekly reports with only a 2.12% drop. While we believe our taxable roll could be up compared to last year, we have concerns about the impacts the pandemic will have on commercial business values, real and personal property, both this year and in FY 20-21.

Because of the concerns listed above, staff has taken a very conservative approach to revenue projections and thus to development of the planned department expenditures. We started development of the budget with a request for a 10% reduction in all department budgets except for those in the Utility Fund, where revenue projections can be based on our historical trends,

and the Hotel Motel Fund, where impacts of the pandemic are more dramatic. In order to encourage staff to look for efficiencies in operations, we asked Department Directors involved with the Utility Fund to look at a 3% reduction. We looked for a 25% reduction in Hotel Motel operational costs. As Council is aware, in order to reduce expenditures to this level in most funds requires a reduction in personnel. This is especially true in the General Fund where salary and benefit costs make up 75% of the total budget.

The issue staff struggled with the most during the past several months is the need for conservative revenue estimates while at the same time knowing that these estimates would result in a reduction in force that we might find over the long run was not necessary to the level taken. This concern was one of the main reasons we developed a retirement incentive package. The retirement package was offered to civilian employees who had earned full retirement benefits based on their service time with our city (at least 10 years with Lewisville) and provided a waiver of premium for two years of health coverage through the City's self-insured plan. Employees already on Medicare were offered payment of 2 years of premiums for the Medicare Supplement Plan. Employees were given through July 15 to decide to opt for retirement effective September 30, 2020. As of July 10, 18 employees have taken the retirement incentive program with a savings of \$585,405 across all funds. The positions being vacated due to the retirement incentive were either cut, converted to part-time, or filled with a transfer from another position that was then cut or filled from the outside if the position could not be reduced (savings from employee leaving at top of range to hiring new employee at minimum of range were gained).

Citywide, we have reduced our staffing level by 28 full-time positions but only three employees will be a reduction-in-force effective September 30, 2020. All three reductions are based on efficiency improvement. It has been challenging for the department directors to deliver this bad news, but Human Resources is already working with these employees in resume development and job search. The proposed staffing for the FY 2020-21 budget (813) is lower than the staffing in the FY 2018-19 budget (817).

Our normal process is to develop a detailed budget memorandum that includes analysis of each fund and discusses what we are achieving in relation to Council goals and priorities. Because the proposed FY 2020-2021 budget largely focuses on reductions and changes in organizational structure, we are providing this cover memorandum and a more detailed PowerPoint in lieu of the detailed memorandum. The Preliminary Budget Document is available to you on-line or by a printed copy if you so request. The Preliminary Budget Document contains a comparison of anticipated revenues with prior years and a comparison of expenditures to the prior fiscal year and current fiscal year.

Once we receive the certified roll on July 25, we will prepare our tax rate analysis and will submit a second memorandum to you. The PowerPoint we are submitting to you at this time includes an unfunded list made up of add backs and a second list of add backs and expanded projects that might be considered at mid-year if the economy recovers faster than we are projecting. If the certified roll comes in lower, staff will include a list of potential cuts that will focus on "one-time"

items. We will begin a process of providing a detailed financial report at the end of each quarter so that Council has information about ongoing impacts as we move forward in FY 2020-21.

As city manager, one of my biggest disappointments is not being able to tell you all the ways that we are moving forward on our Lewisville 2025 Big Moves. Our restructuring is focused on delivering the best services possible in the most efficient manner with the least negative impacts to our customers. Along with essential services, we have maintained positions and services that contribute to the appearance of our city including maintaining our parks and medians/ROW. We continue to prioritize investment in our existing infrastructure through our capital planning process with a focus on first including projects that are a safety consideration and then focusing on projects that will stop further deterioration of the infrastructure. Most importantly, we have handled this difficult situation in the way we believe matches our culture, The Lewisville Way. It truly is because of many years of conservative management that we have been able to cut over \$8 M from the General Fund budget without a significant reduction-in-force.

The budget workshop is planned for August 1 and will likely be held by Zoom. Please let me know if you need any additional information.



**CITY OF
LEWISVILLE
PRELIMINARY
BUDGET
FY 2020/2021**

Budget Workshop

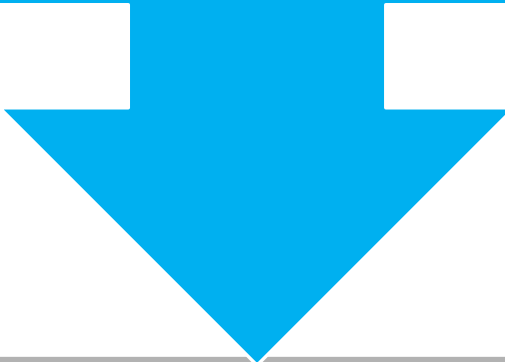
Agenda

- Major Changes to Operations – All Funds
- Discussion of Individual Funds - the City has 30 budgeted funds city-wide. The largest funds and those with significant variances will be discussed today:
 - General
 - Hotel Motel
 - Asset Forfeiture
 - Community Activities
 - Community Development Block Grant
 - Crime Control
 - Fire Control
 - Utility Fund
 - Drainage
 - TIRZ 1
 - TIRZ 2
 - 4B
 - What's Next
 - Mid Year List

- 28 Overall position decreases (3 were reductions in force and were efficiency based)
- Retirement Incentive Option saves \$585,405 in ongoing costs across all funds
- Service Reductions:
 - Conversion of Fred Herring Recreation Center to Rental Facility
 - Reduced hours at Thrive Aquatic Facility
 - Reduced hours at Library
 - Closure of Old Town Aquatic Center (will study possibility of shifting to Splash Park)
 - Elimination of Red, White and Lewisville fireworks, Rocktober, Fall Fashion Festival, WFP Events

Major Changes to Operations – All Funds

Presentation by fund



Each Fund will include discussion on the following:

| | | | | | |
|---------|---|------------------------|-------------------------------------|-----------------|--------------|
| Revenue | Essential items added - absorbed by cuts in other areas | Reductions in services | Impacts to organizational structure | Use of reserves | Fund balance |
|---------|---|------------------------|-------------------------------------|-----------------|--------------|

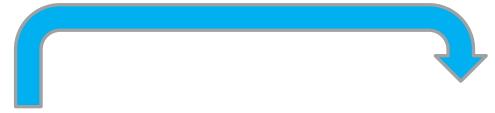
Economic Climate

“It’s important to recognize that the nationwide upturn in spending is fueled not only by direct government payments, but also supplemental unemployment benefits and the temporary abandonment of monthly loan obligations. Massive government support has clearly kept individuals and many businesses afloat and contributed to a surprisingly brisk early revival of the economy, but unless the support continues, it’s hard to imagine the recovery will move forward in an unbroken line.”

Hilltop (Financial Advisor)

General Fund

General Fund Revenue



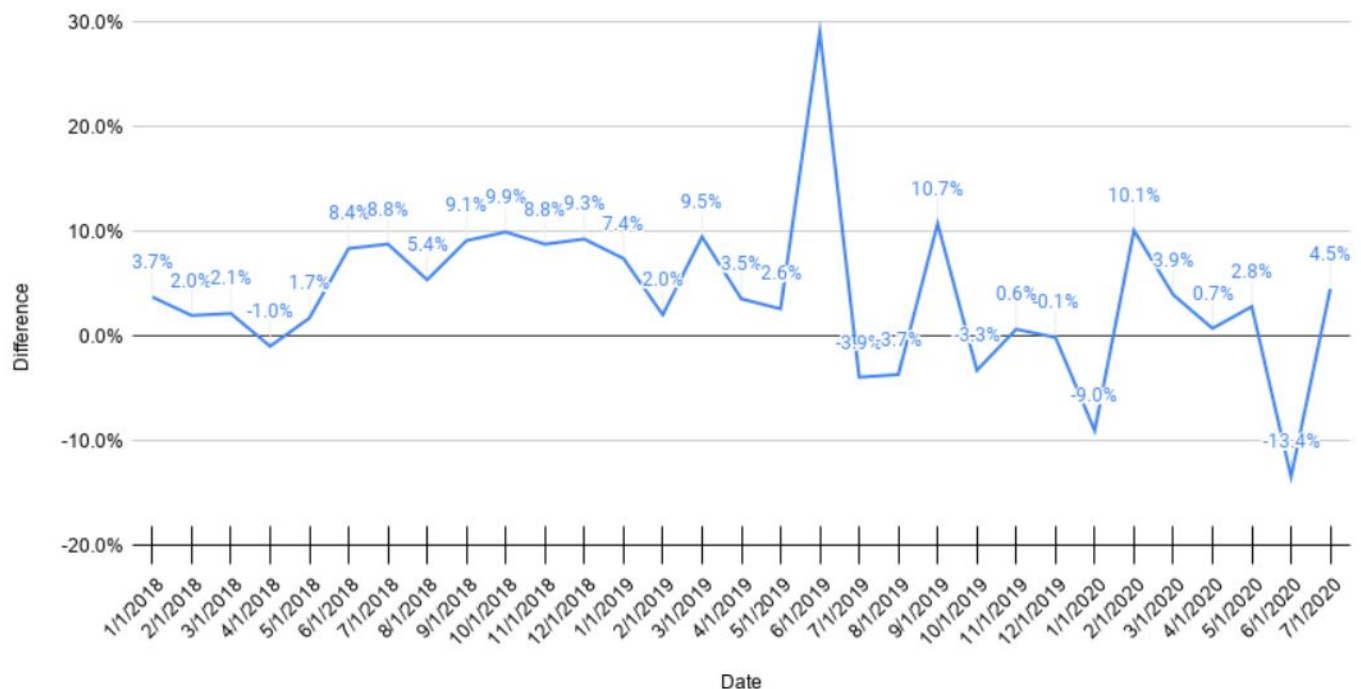
| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 37,593,829 | 40,127,211 | 36,541,450 | 32,586,395 | 36,701,866 | 36,701,866 | 29,148,937 |
| <u>REVENUES</u> | | | | | | | |
| ⊕ Taxes | 64,494,201 | 68,718,687 | 71,685,695 | 74,254,344 | 67,052,156 | 58,417,029 | 70,564,484 |
| ⊕ Licenses & Permits | 2,343,275 | 2,758,354 | 2,627,670 | 2,487,339 | 2,491,239 | 1,880,156 | 2,106,040 |
| ⊕ Intergovernmental Revenues | 340,584 | 367,069 | 416,181 | 548,095 | 548,095 | 283,356 | 550,117 |
| ⊕ Charges for Services | 9,530,284 | 10,002,102 | 10,797,313 | 10,252,773 | 10,089,922 | 6,003,604 | 8,924,054 |
| ⊕ Culture and Recreation Revenues | 1,274,759 | 2,358,073 | 1,832,742 | 2,793,140 | 1,498,068 | 1,224,960 | 1,550,828 |
| ⊕ Investment Earnings and Contributions | 348,409 | 204,536 | 993,578 | 533,509 | 311,264 | 217,434 | 292,489 |
| ⊕ Fines, Forfeitures and other Court Fees | 2,759,925 | 2,868,863 | 2,800,178 | 3,142,344 | 1,796,593 | 1,654,245 | 2,530,894 |
| ⊕ Other Financing Sources | 1,562,398 | 442,106 | 437,792 | 508,522 | 511,949 | 245,118 | 492,301 |
| ⊕ Transfers In | 4,417,491 | 4,199,309 | 4,717,632 | 6,085,576 | 6,104,493 | 5,413,649 | 4,837,700 |
| Total Revenues | 87,071,328 | 91,919,099 | 96,308,781 | 100,605,642 | 90,403,779 | 75,339,551 | 91,848,907 |

Taxes

- Property tax is proposed equal to mid-year estimate - \$36.678M
- Mixed beverage tax proposed at \$200,000 equal to the mid-year estimate; \$247,601 less than the original 19-20 budget
- Franchise taxes increase \$246,577 from \$5.749M to \$5.996M
- Sales tax estimated at \$27.459M, which is a 13% decrease from last year's actual (based on the decreased June allocation from June last fiscal year (5.5%), the uncertainty in financial future, and the loss of one major corporation next fiscal year)
 - \$3.26M less than the original FY 19-20 budget of \$30.720M
 - \$3.25M more than the mid-year estimate of \$24.210M
 - Normally use the mid-year estimate for the proposed year budget; however, mid-year estimate is now thought to be too low

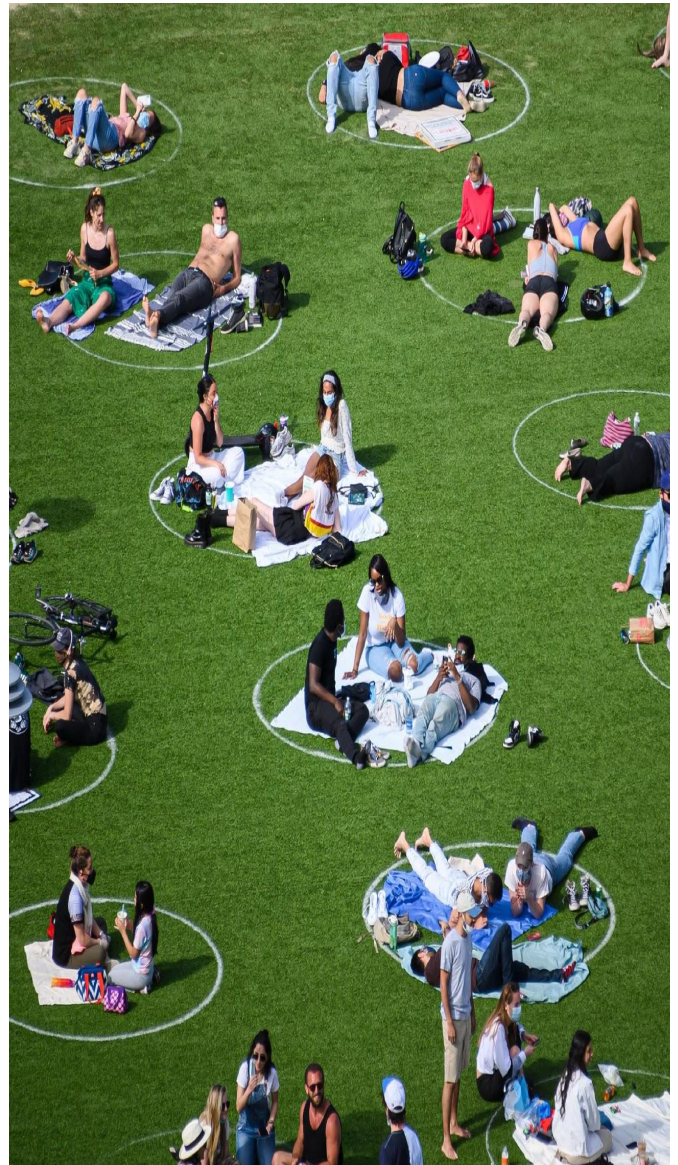
Percent Difference: Period to Period

Example: Jan 2019 vs Jan 2018



Revenue

- Licenses and Permits
 - Down \$381K from original 19-20 budget
 - Building permits down \$362K based on known projects
- Culture and Recreation down \$1.2M
 - Thrive membership fees reduced \$592,011 and Thrive class participation fees reduced \$71,415 based on the current economic climate
 - Park Development fees are estimated at \$388,750 based on known projects – decrease of \$459,222 from original 19-20 budget

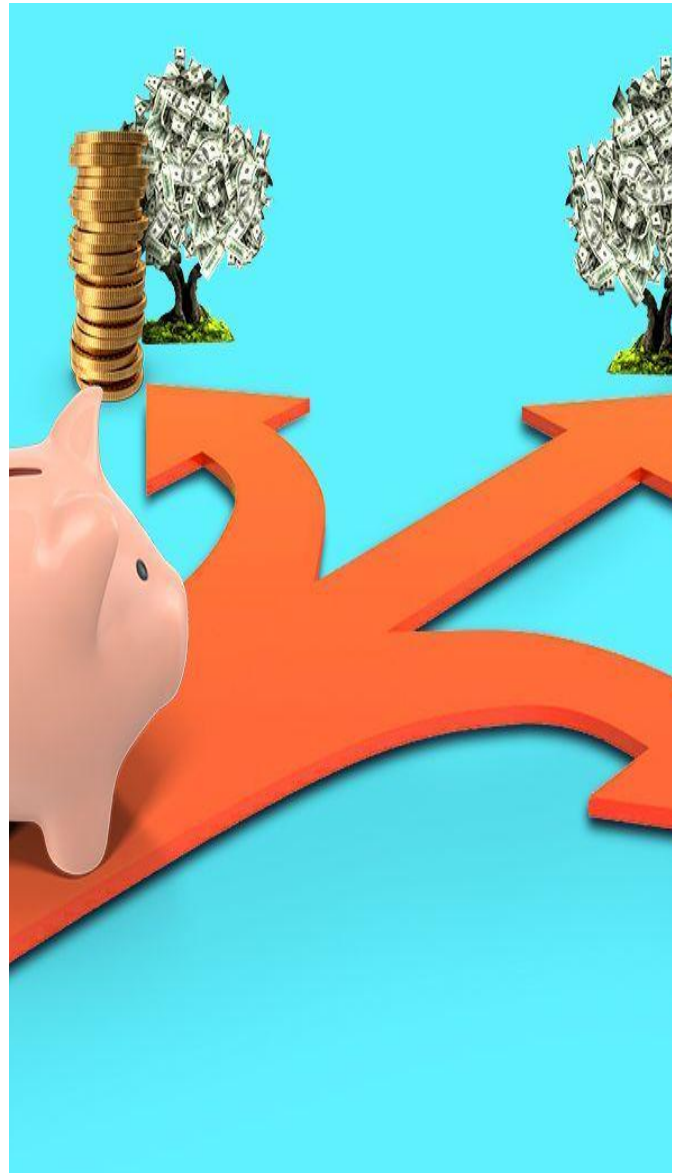


Revenue

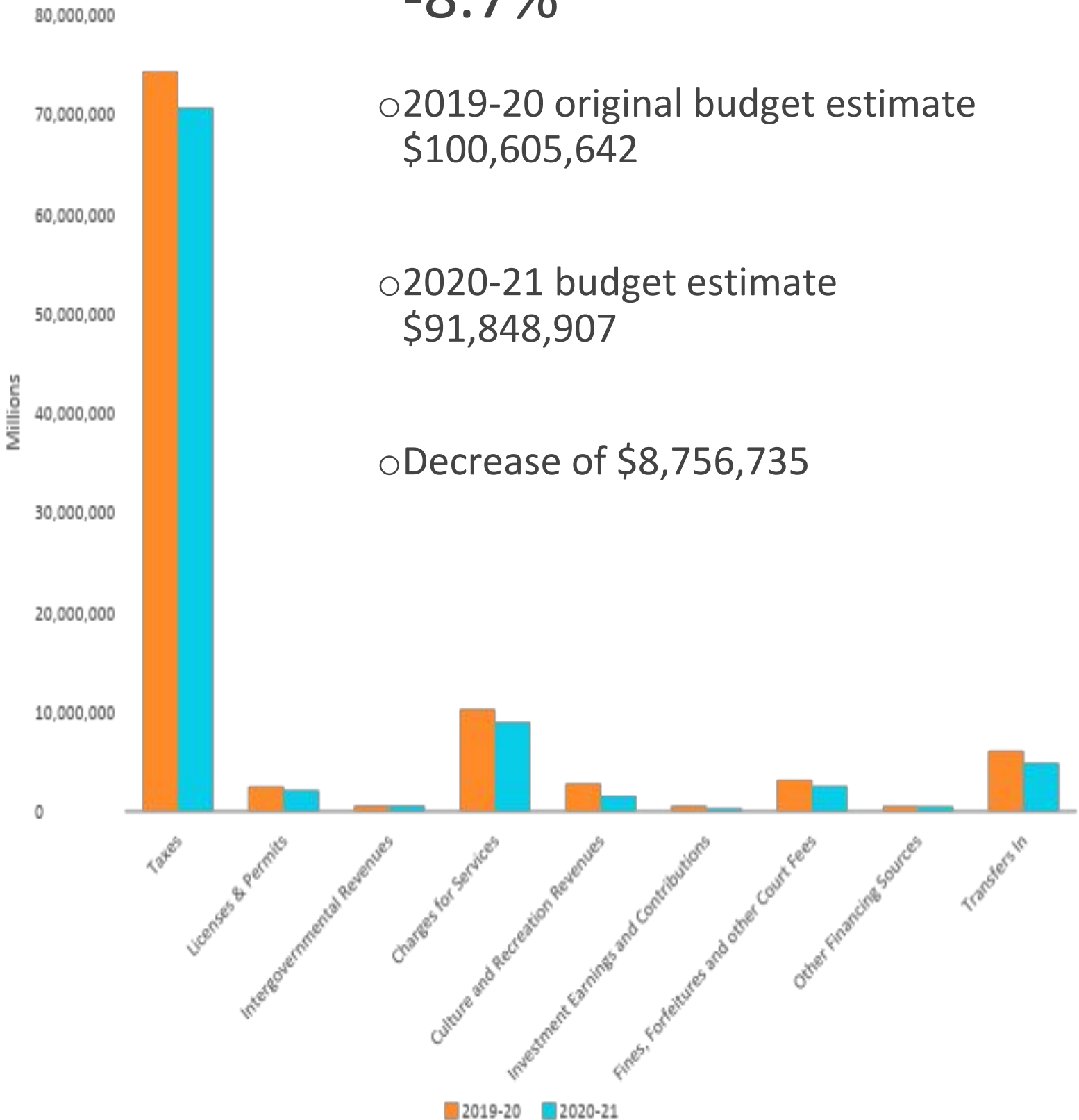
- Charges for Services down \$1,328,719
 - WM Landfill Host fees decreased \$633,732 based on closure timing – less material being accepted
 - Farmers Branch Landfill Host fees increased based on trend/last year's actual (\$132K)
 - Construction Inspection fees reduced based on known projects (\$129K)
 - Removal of credit card convenience fees (\$70K)
 - Traffic Signal Repair fees reduced (\$42K) due to The Colony now taking over maintenance of their signals on state highways
 - Removal of Refuse Cart Repair fees as they are no longer in the current solid waste collection contract (\$31K)
 - Commercial Refuse collection increased \$83,210 based on trend in collections for prior 3 years

Revenue

- Interest earnings are reduced \$205,020 from original 19-20 budget based on current rates
- Court Fines reduced \$385,625 from original 19-20 budget
- Warrant collection reduced \$274,930 from original 19-20 budget
- Motor Carrier Fines increased \$71,285 based on current year trend
- Transfers In decreased \$1.25M due to the following:
 - \$1.4M based on a one-time reimbursement from the TIRZ 2 fund to the GF occurring in FY 2019-20
 - G&A transfer from UF increased \$85,647 based on annual 3% increase
 - PILOT increased \$64,229 based on utility revenue estimates for 20-21



Overall General Fund Revenue Decrease -8.7%



- Denton Central Appraisal District increase - **\$49,433** - The increase from the prior year was 13.8% (only 4% anticipated). Staff is estimating a 6% increase for next year
- EMS supplies increase in the Fire Department - **\$18,628**
- Child Advocacy Center - Funding is based on the previous year's data. In 2019, CACDC provided forensic interviews to 124 clients. CACDC estimates that these interviews take an average of two hours to conduct. The hourly cost of the sessions is based on the cost of private counseling services which is around \$150. The FY 20/21 will be \$37,200 (124 interviews at \$150 per hour for 2 hours). This equates to a **\$10,050** increase
- Legistar - Electronic comments function added to Granicus at the beginning of the COVID-19 crisis to ensure that residents were able to submit comments and/or notify the City if they wished to speak during a meeting. The cost of this addition is **\$2,500**; a new software solution is also requested to automate communication with board members, track upcoming vacancies, citizen applications, member terms, demographic data, automatically generate documents, (ex. oath of office), etc. **\$9,000** (allows reduction in position)

Essential Additions to the Budget

- West Law subscription increase for City Attorney's office **\$1,004**
- Technology Plan increases –
 - On-going maintenance cost related to the End-of-Life Switch Replacements funded out of reserves **\$4,581**
 - Increase in cost of Motorola Maintenance agreement **\$5,456**
 - Increase in Laserfiche forms licenses for City employees - ongoing cost **\$8,820**
 - Increase in Cisco SmartNet on-going maintenance **\$56,693**
- Cost differential between Business Information Analyst position that was funded in the General Fund and the cost of a System Administrator position that was moved into the General Fund from the Crime Control Fund **\$24,972**
- Part-time funding for retiring Purchasing Manager (one-time, temporary cost) **\$50,821**

Essential Additions to the Budget

Thrive Additional Costs

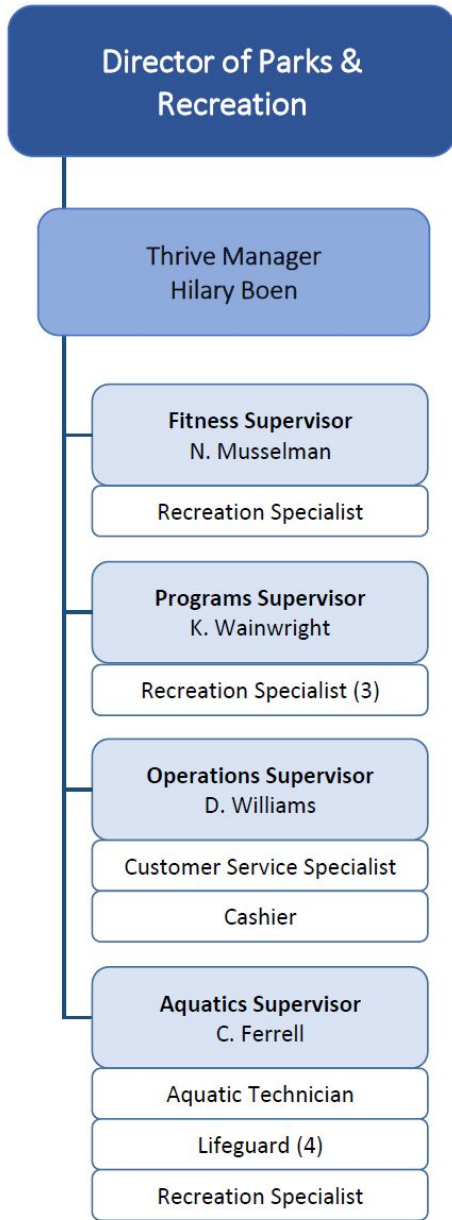
- \$463,212 added to the General Fund budget for Thrive for a full year
 - Last year was budgeted at a partial year due to not having the facility open for the entire fiscal year
 - Added costs include:
 - Full year of utilities, supplies/commodities and services
 - Full year for Full-time positions of Aquatic Specialist, Lifeguards (4), Cashier (1)
 - Funding for Part-time positions: cashiers, front desk aides, adventure land attendants, fitness attendants, lifeguards (majority)
 - Costs planned but not included for FY 19-20 include:
 - Freezing Cashier FT position and a portion of the PT gym attendants - will not hire full complement of part-time positions at the start of the year
- Hours of operation
 - 46 hours a week, as planned. However, pool hours will not mirror total hours of operation – pool hours have been shortened to start and end 30 minutes after and before the facility as well as adding a 2 1/2-hour break in the middle of the day.

Thrive
\$463,212

| Day | Open | Close | Pool Session 1 | Pool Session 2 |
|-------------------|---------|----------|-------------------|-------------------|
| Monday - Thursday | 5:00 am | 10:00 pm | 5:30am – 1:00pm | 3:30 pm – 9:30 pm |
| Friday | 5:00 am | 8:00 pm | 5:30am – 1:00pm | 3:30 pm – 7:30 pm |
| Saturday | 8:00 am | 7:00 pm | 8:30 am – 6:30 pm | n/a |
| Sunday | 9:00 am | 7:00 pm | 9:30 am - 6:30 pm | n/a |

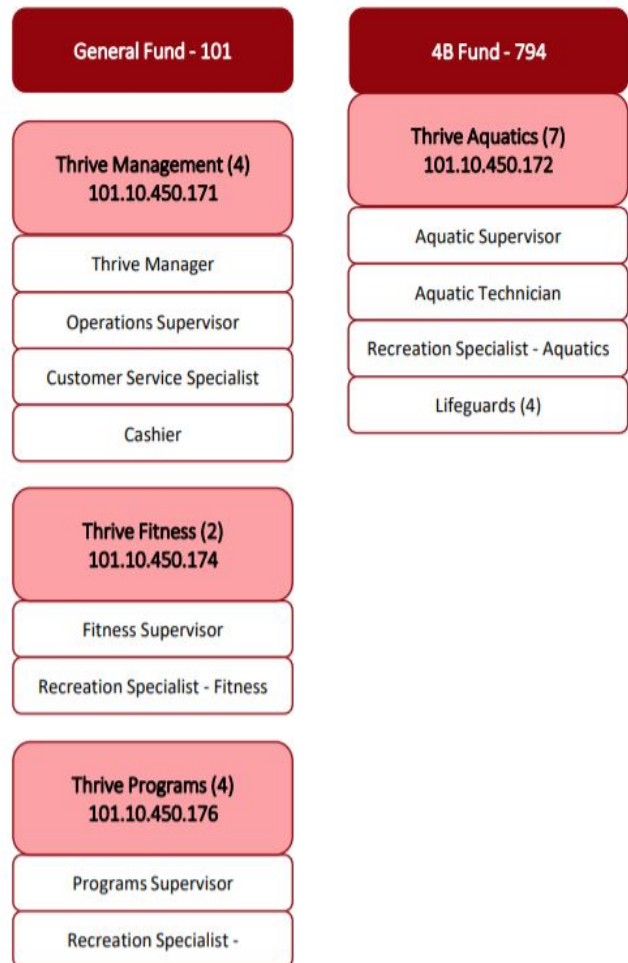
Parks and Recreation - Thrive

Reporting Relationships Organizational Chart (Proposed FY 2020-2021)



Parks and Recreation - Thrive

Budgetary Relationships Organizational Chart (Proposed FY 2020-2021)

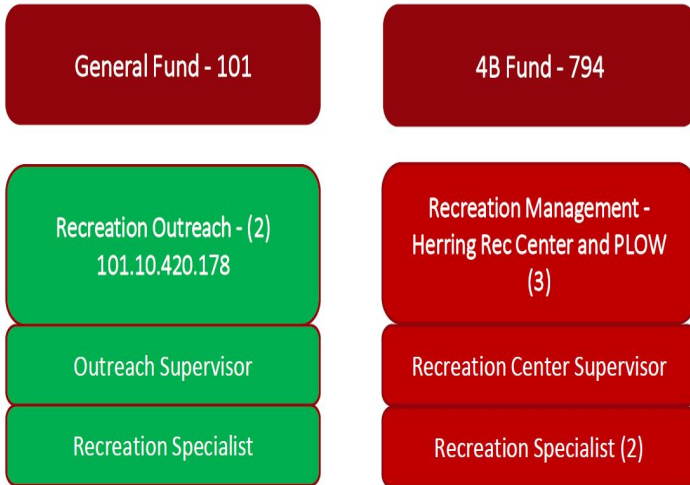


- Two positions, a Recreation Supervisor and a Recreation Specialist were assigned to Fred Herring Recreation Center and paid for out of the 4B Fund. For FY 20-21, the Recreation Supervisor will oversee Fred Herring Recreation Center as a Rental Facility only. Rentals will include basketball, volleyball, pickleball and other sports. Racquetball rental will be allowed during designated hours. The positions are moved to the General Fund as the majority of what they will be responsible for no longer qualifies for 4B funding.
- Positions will also be responsible for:
 - Play Lewisville On Wheels Deployments
 - Based on pandemic impacts, need is greater than ever
 - Summer: 4 days per week in areas without park access; evening park activation; pop-up parks
 - School Time: after-school deployments to LISD School Yard Park sites; weekend activation at parks and pop-up park events
 - Marketing/Social Media administration
 - Reductions of central support for development of marketing materials drives increased internal workload
 - Recreation Supervisor responsible for department website; lead social media efforts; coordinate development of LEAF brochure; coordinate/lead all other marketing efforts within Department including Thrive and LLELA materials ; manage PLOW and Outreach programs/events
 - Recreation Specialist coordinates PLOW and Outreach programs/events, coordinates and supports department-wide social media efforts, coordinates marketing design efforts for entire department operations (flyer creation, review and posting)

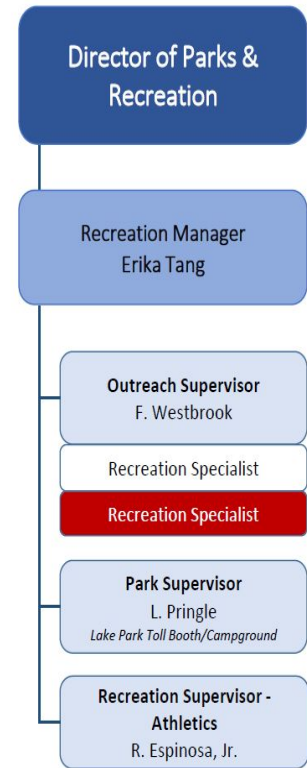
Recreation Outreach \$164,420

Parks and Recreation - Recreation Outreach

Budgetary Relationships Organizational Chart (Proposed FY 2020-2021)



Parks and Recreation - Recreation Outreach Reporting Relationships Organizational Chart (Proposed FY 2020-2021)



Org Charts for Recreation Outreach

Arts Center Programming Specialist \$82,912

- Loss of Arts Center rental/sponsorship dollars and reduced capacity for ticketed events due to social distancing impacts the Community Activities Fund
- Requires Arts Center Programming Specialist position be moved from the Community Activities Fund to the General Fund
- General Fund reductions that offset the position shift came primarily in the printing and postage accounts. This included:
 - lowering printing and postage costs for the citywide Horizon, committing to a maximum of four pages for each quarterly newsletter instead of a maximum of eight pages;
 - removing printing costs for Castle Hills Horizon because the HOA started printing and distributing it for us this fiscal year
 - removing printing and postage costs for two direct-mail citywide postcards
 - removing printing costs for four signal control box wraps
 - removing printing costs set aside for unplanned printing projects (e.g. this is where we paid for Lewisville 2035 Touchpoint printed materials this fiscal year)

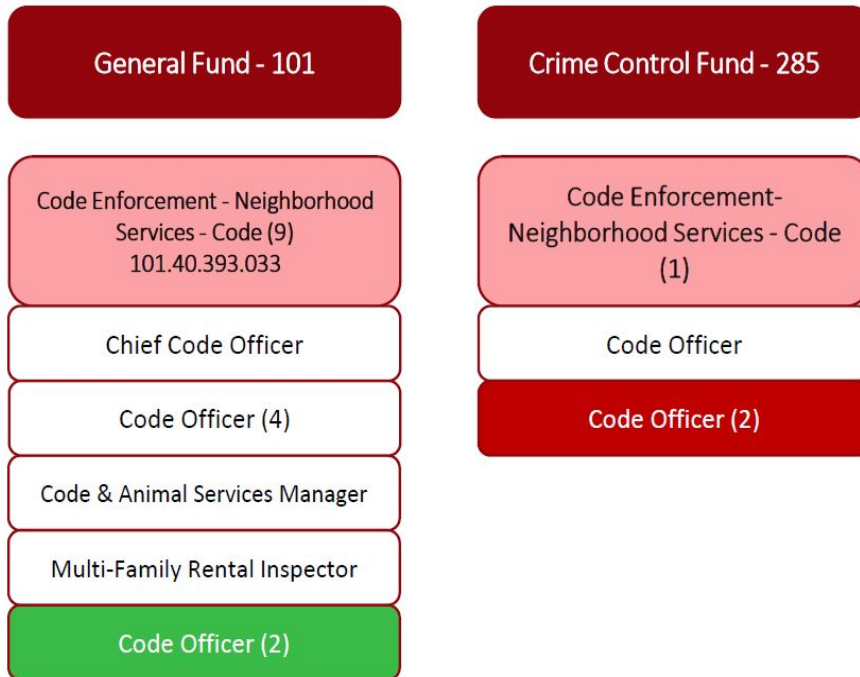
Code Enforcement Officers \$161,920

- Moved two of the three Code Enforcement Officers funded in the Crime Control Fund to the General Fund, \$161,920
- Required reductions in the General Fund to offset the increase including:
 - Reducing funding for third party inspections related to building inspections and multi-family pool inspections. These will be performed by staff instead
 - Credit card fees (credit cards are now only used for fees less than \$1000, all others require electronic checks)
 - Decreased software costs related to MyGOV Online
 - Reductions in infrastructure maintenance funding for Animal Shelter (\$13,000)

Org Chart for Code Enforcement Officers

Neighborhood and Inspection Services

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)



General Fund Budget Challenge

- \$8,753,735 in revenue reduction minus the \$1.4M one-time payback from TIRZ2 = \$7,353,735
- \$1,114,422 in added expense
- \$8,468,157 needed to reduce in the existing budget

- Goals
 - To incorporate reductions that will have the least impacts to our customers
 - Prioritize positions and services that contribute to the appearance of our city
 - Examples - maintaining our parks and medians/ROW; no reductions to code enforcement officers, etc.
 - Continue to prioritize investment in existing infrastructure
 - Focus on first including projects that are a safety consideration
 - Focusing on projects that will stop further deterioration of the infrastructure

General Fund Reductions

- Reductions in expenditures:
 - Personnel related
\$2,113,726
 - Retirement Incentive
Option \$446,997
 - Other FT Personnel
Savings \$1,512,655
 - Personnel Savings Not
Related to Full-Time
Employees - \$154,074
 - Thrive Aquatics moved to
4B Fund \$793,395
 - Incremental Line Item
Reductions \$2,360,802
 - Reductions to
Infrastructure Funding in
Operating Budget
\$3,186,233
 - Mowing of utility system
property moved to UF
\$14K

- Total \$8,468,157

Retirement Incentive Option

- A retirement package was offered to civilian employees who had earned full retirement benefits based on their service time with our city (at least 10 years with Lewisville)
- Employees are provided a waiver of premium for two years of health coverage through the City's self-insured plan
- Employees already on Medicare were offered payment of 2 years of premiums for the Medicare Supplement Plan
- Employees were given through July 15 to decide to opt for retirement effective September 30, 2020

Retirement Incentive Option - \$446,997

POSITION ELIMINATIONS - \$218,274

Admin Assistant (Public Services) - \$71,401

CAD Operator - \$80,285

Library Assistant - \$66,588

POSITIONS CONVERTED TO PART-TIME- \$122,943

Admin Assistant (ITS) - \$56,366

Paralegal - \$66,577

TENURED EMPLOYEE TO ENTRY LEVEL - \$105,780

Crew Leader (PARD) - \$18,063

2 Maintenance Workers (PARD) - \$20,025

2 Police Records Clerks - \$18,089

Purchasing Manager - \$12,199

Sr. Traffic Tech - \$21,399

Library Technician - \$16,005

| | |
|-------------------------------------|------------------|
| Flexible Work | 26,926 |
| Planning Manager | 26,926 |
| Reduction | 129,006 |
| Assistant City Manager | 129,006 |
| RIF | 130,203 |
| Public Information Specialist | 25,657 |
| System Engineer | 104,546 |
| Vacant - Position Eliminated | 1,058,975 |
| Building Inspector | 76,074 |
| Construction Inspector | 88,016 |
| Fire Marshall/Dev Mgr | 176,514 |
| Parking Enforcement Officer | 54,451 |
| Police Captain | 126,779 |
| Police Records Clerk | 57,234 |
| Sr. Network Engineer | 138,461 |
| Sr. Traffic Tech | 71,708 |
| *Assistant City Secretary | 70,445 |
| Deputy Court Clerk (Added FY 19-20) | 56,448 |
| Preserve and Green Belt Mgr (LLELA) | 89,533 |
| Cashier (Thrive) | 53,312 |
| Resigned | 167,545 |
| Animal Control Field Supervisor | 78,367 |
| Public Information Cord. - PD | 89,178 |
| Grand Total | 1,512,655 |

Other
Full-Time
Position
Modifications
\$1,512,655

*employee transferred to Municipal Court department to work as a Deputy Court Clerk

- One Intern position in ITS (leaves funding for approximately 9 Interns) \$19,656
- PT Accounting Technician in the Finance Department \$19,093
- Arts Management Intern \$6,720
- Move ½ funding for Accounts Payable Supervisor to the Utility Fund \$37,114
- Reduction of temporary labor used by Public Services on projects where additional manpower is needed in the form of general labor, \$28,719
- Eliminate temporary worker in Court (used primarily for scanning needs) \$10,315
- CDBG changes to be discussed further in presentation resulted in a savings to the General Fund of \$32,457

Other Personnel Savings
(Not Related to Full-Time
Employees) \$154,074

Full-Time Position Eliminations by Department– General Fund – 22*

City Manager - 1

City Secretary - 1

City Attorney – 1 (moved to PT)

Community Relations - 1 (RIF, partially funded in HOT)

Engineering - 2

Fire – 1

Information Technology – 3 (1 is RIF)

Library Services - 1

Municipal Court - 1

Neighborhood Services - 2

Parks and Recreation - 2

Police - 4

Public Services – 2

*Net positions equal 24.5 decreases due to moving 2 Code Enforcement Officers, Arts Center Programming Specialist and 2 Recreation Outreach employees into General Fund; and moving Manager of Neighborhood Services and Sustainability to CDBG fund (but paid for through transfer from GF), and Indoor Aquatics employees (6.5) out to 4B Fund

City Manager

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

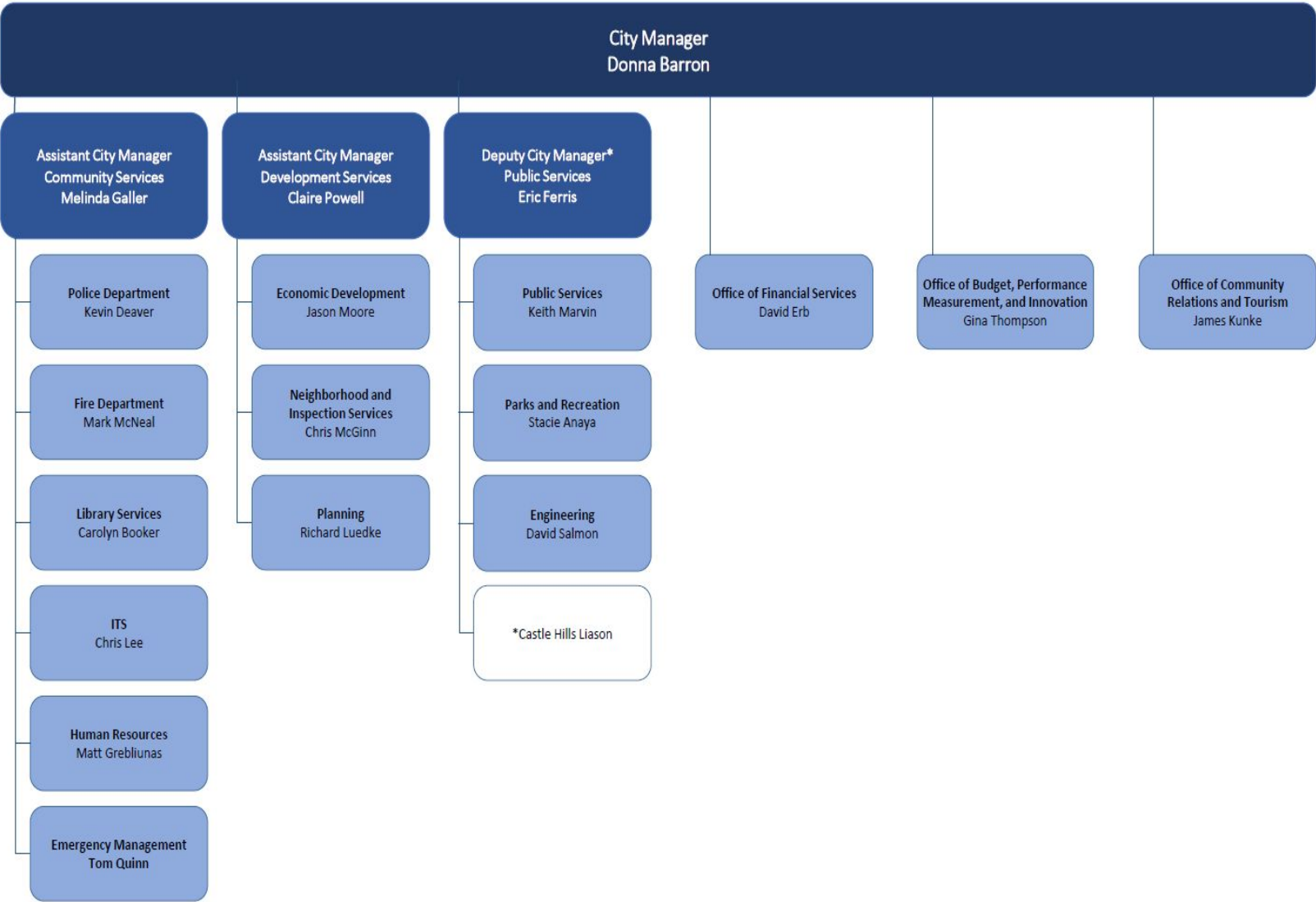


Development Services department is eliminated for FY20-21. The three employees in that department have been transferred, as follows:

- ACM to City Manager's Office
- Fire Marshall to Fire Department
- Sustainability Mgr. to Neighborhood Services

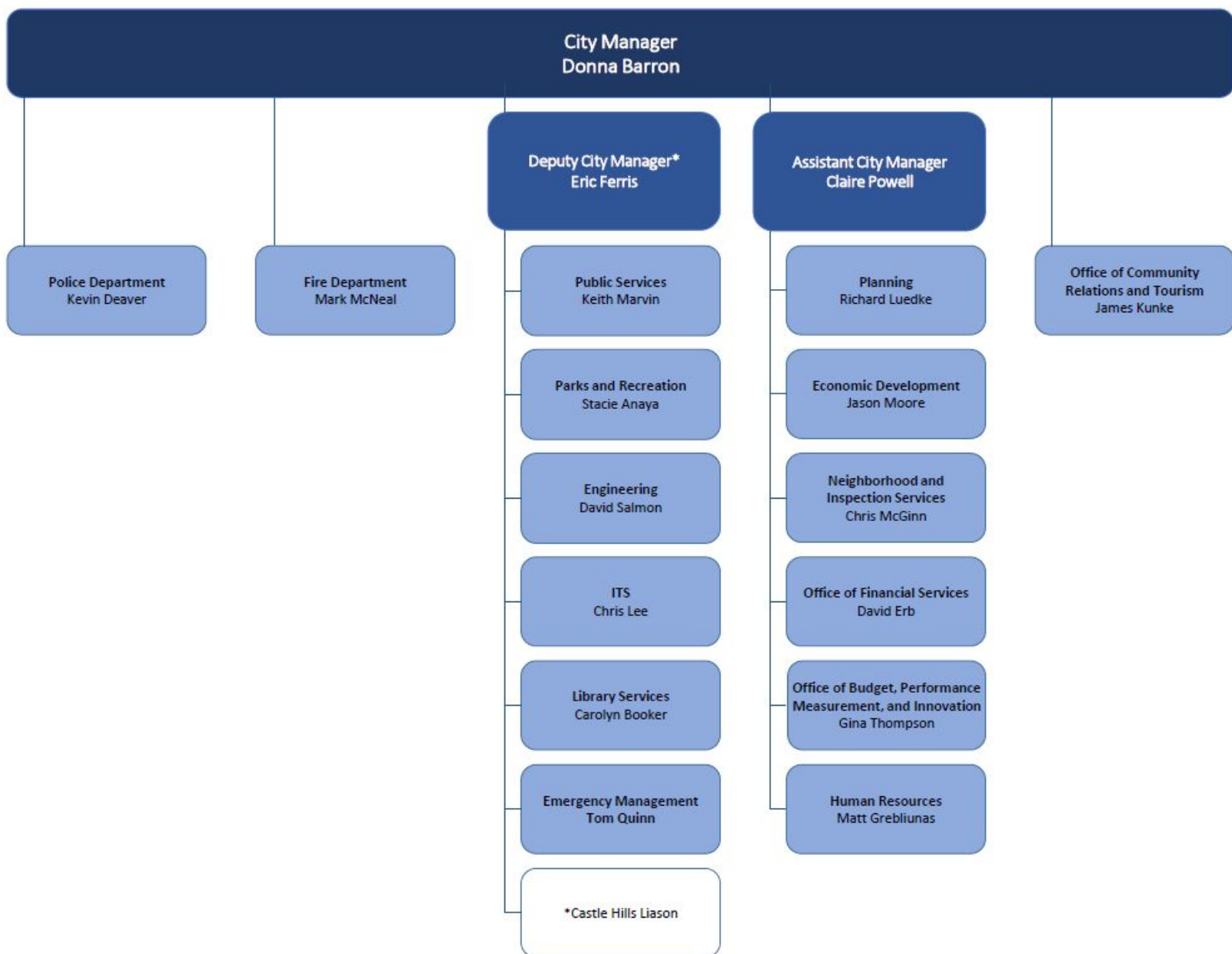
City Manager Org Chart - Reporting

October 1, 2020 to January 31, 2021



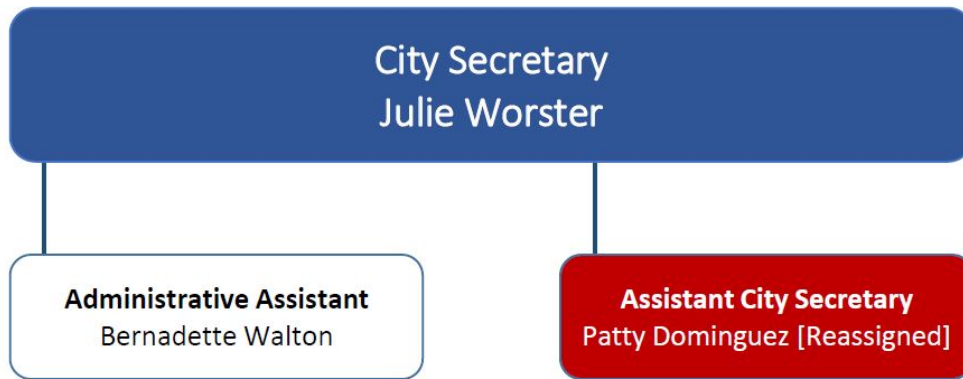
City Manager Org Chart Reporting

Beginning February 1, 2021



City Secretary

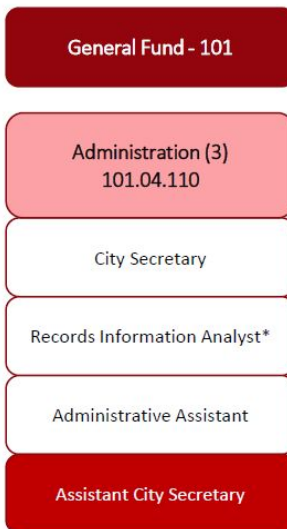
Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



*3 FTEs are accounted for on this org chart. There is a Records Information Analyst that is funded out of the City Secretary's Office, however, the position reports to ITS as of FY 18-19

City Secretary

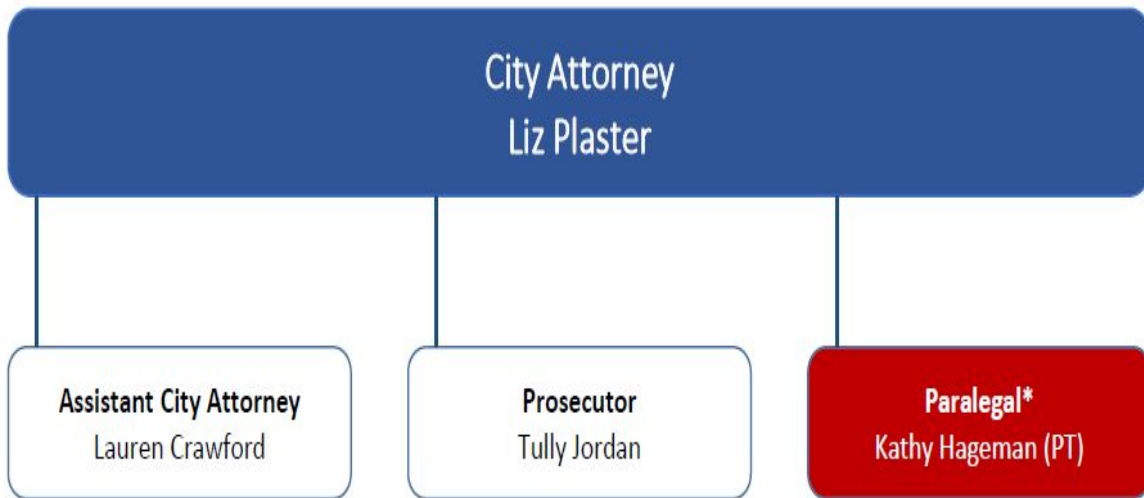
Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)



*Funded out of City Secretary's Office - Reports to ITS

City Attorney

Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)

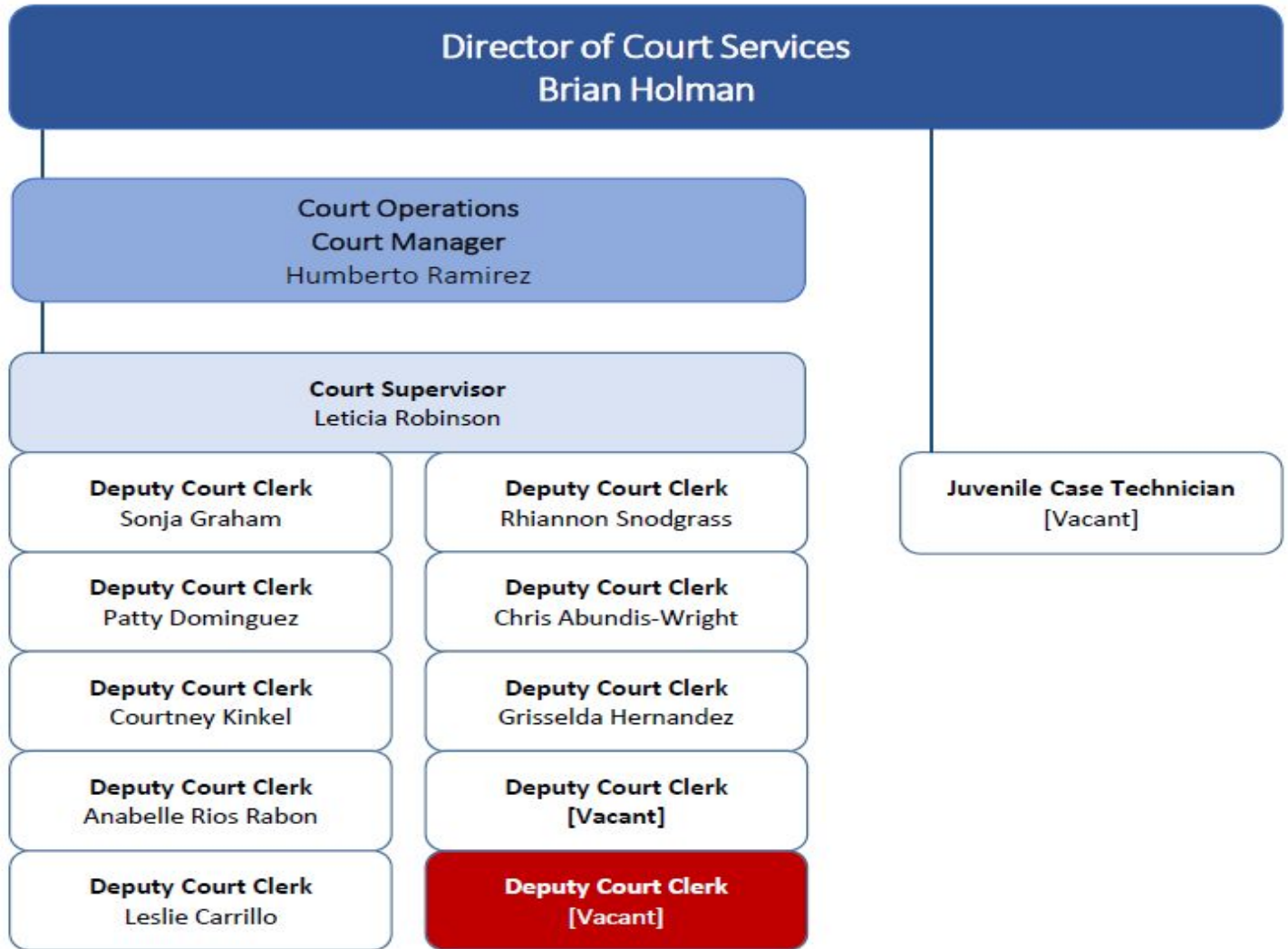


*Paralegal will continue to work part-time

|

Municipal Court

Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



Community Relations Tourism - Budgetary

General Fund - 101

Community Relations (4.68)
101.14.150

Director (.68)

Video Specialist

Public Information Coordinator

Public Information Specialist (.3)

Electronic Comm Specialist

Community Outreach Specialist

Art Activity Center (5.5)
101.14.152

Arts Center Manager

Administrative Assistant

Arts Center Specialist (2)

Arts Center Supervisor (.5)

Arts Center Programming
Specialist

Comm Activities Fund - 255

Art Activity Center (0)
255.14.152

Arts Center Programming
Specialist

Hotel/Motel Tax Fund - 230

Art Activity Center (.5)
230.14.152

Arts Center Supervisor (.5)

Tourism (3.32)
230.14.153

Director (.32)

Marketing & Tourism Manager*

Tourism Sales Coordinator

Marketing & Events Coordinator

Events & Promotions Specialist

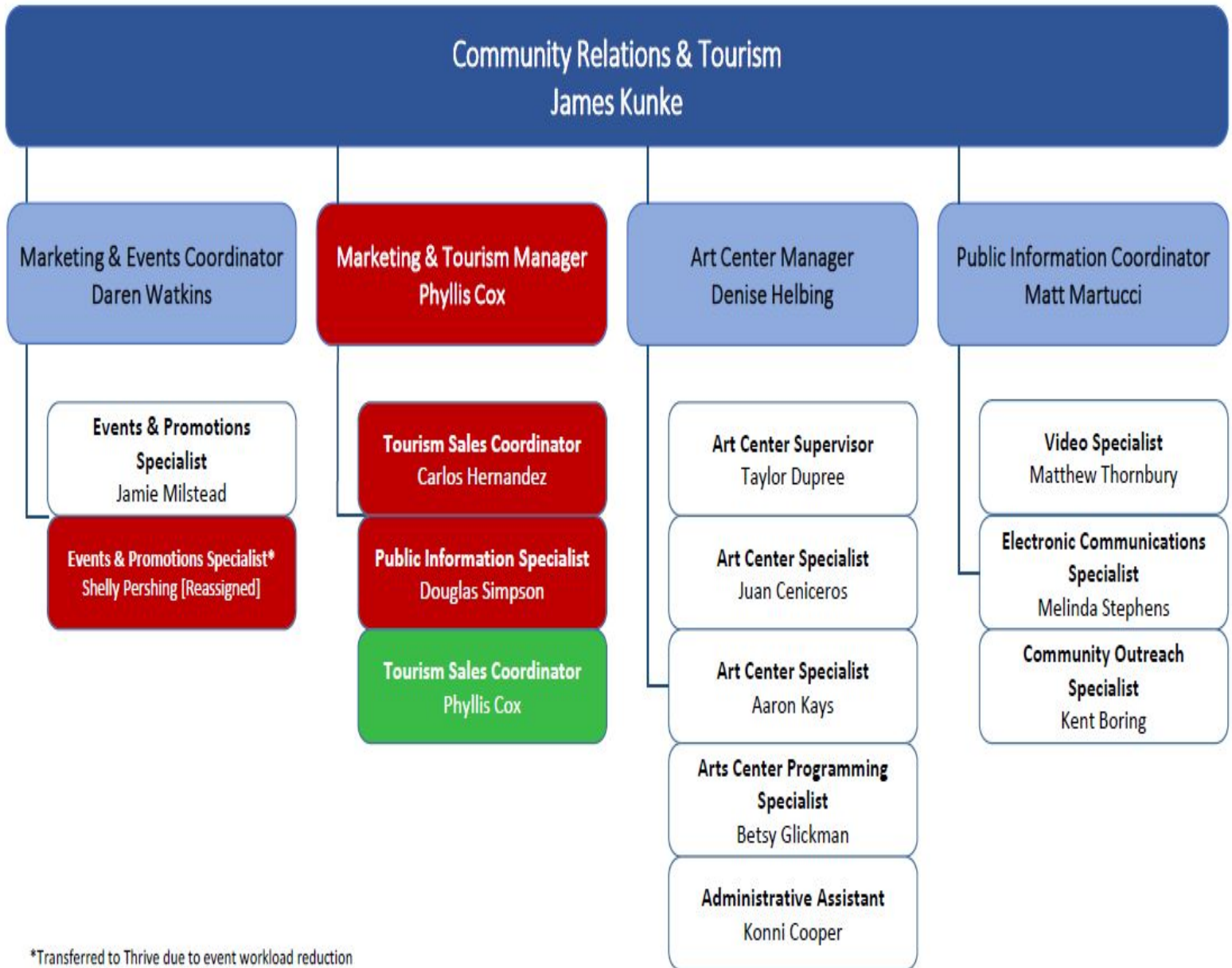
Public Information Specialist
(.70)

Events & Promotions Specialist

Tourism Sales Coordinator

*Downward classification to Tourism Sales Coordinator

Community Relations Tourism - Reporting



*Transferred to Thrive due to event workload reduction

Finance Department

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

General Fund - 101

Administration (3)
101.12.110

Finance Director

Accounting Manager

Finance Tech

Purchasing (2)
101.12.122

Purchasing Manager

Purchasing Agent (.5)

Buyer (.5)

Accounting (3.5)
101.12.120

Senior Accountant

Accountant

AP Supervisor (.5)

AP Clerk

AP Supervisor (.5)

Treasury & Collections (1)
101.12.121

Billing Clerk

Internal Audit (1)
101.12.124

Internal Auditor

Utility Fund - 402

Administration (1)
402.12.110

Financial Services Mgr.

Purchasing (1)
402.12.122

Purchasing Agent (.5)

Buyer (.5)

Accounting (3.5)
402.12.120

Accountant

Accounting Tech

AP Clerk

AP Supervisor (.5)

Utility Billing & Cashiering (5)
402.12.123

Customer Service Super.

Billing Clerk (2)

Cashier (2)

Library Services

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

General Fund - 101

4B Fund - 794

Administration (14.31)
101.20.110

Administration (2.69)
794.20.110

Library Director

Librarian - Youth (2)

Librarian - Adult (.69)

Adult Services Supervisor

Library Tech - Youth

Librarian - Youth

Youth Services Supervisor

Library Tech - Tech (2)

Library Assistant

Accounts Supervisor

Library Assistant

Library Technical Services

Library Assistant

Librarian - Adult (3.31)

Crime Control Fund - 285

Administration (0)
285.18.110

Bus Info Analyst (PD)

Fire Control Fund - 286

Administration (1)
286.18.110

Sys Support Specialist (FD)

General Fund - 101

Administration (17)
101.18.110

ITS Director

Bus Process Mgr

Administrative Assistant

Security Admin

Systems Admin

Senior Sys Admin

Senior Network Eng

Bus Info Analyst (CD)

Developer (2)

Senior Developer

GIS Administrator

Tech Support Coord

Network Engineer

Network Infrastructure Eng

Systems Engineer

GIS Analyst

Tech Operations Manager*

Systems Support Specialist

Systems Engineer

48 Fund - 794

Administration (1)
794.18.110

Sys Support Specialist (Lib)

Utility Fund - 402

Administration (3)
402.18.110

Bus Info Analyst (PS)

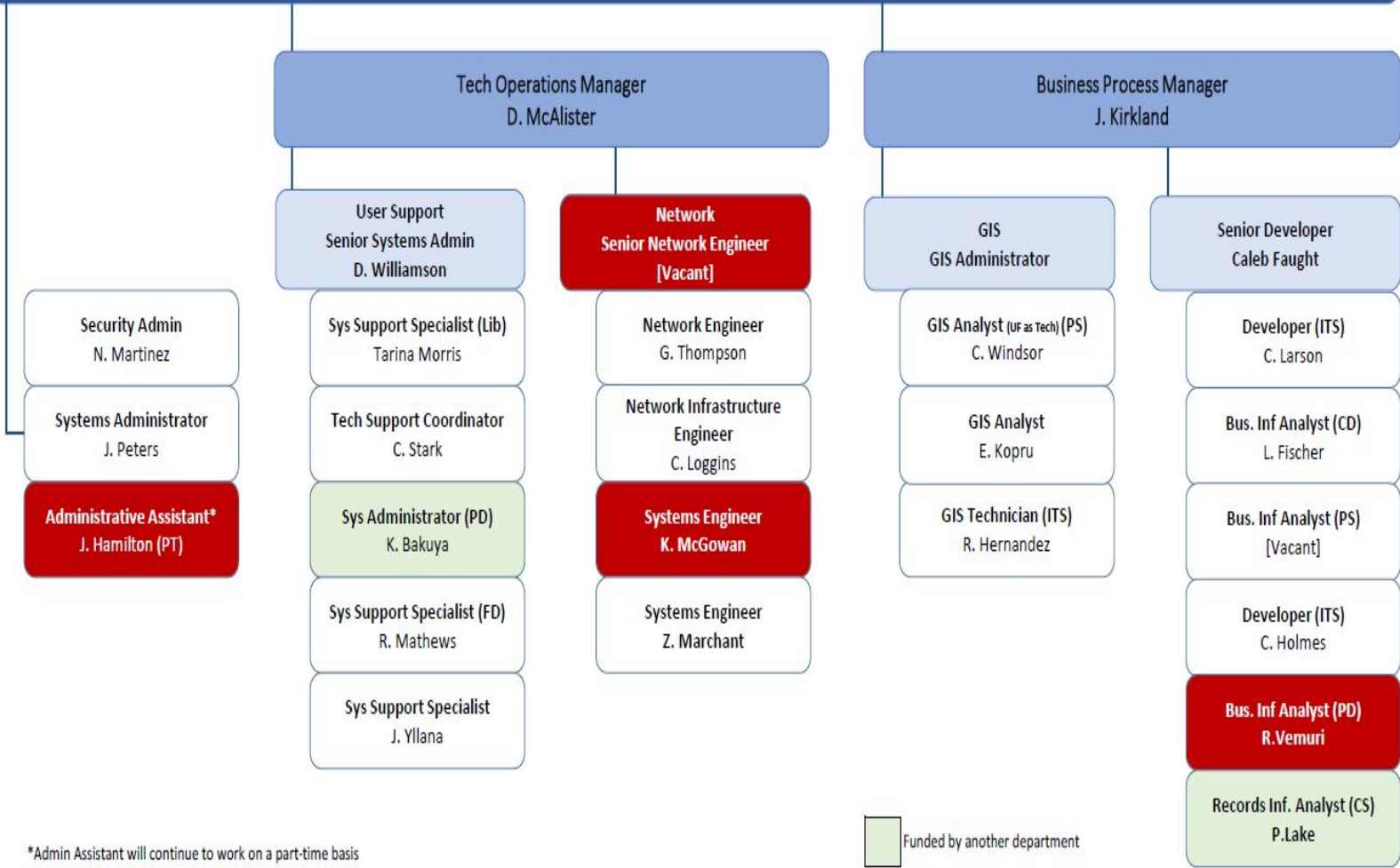
GIS Analyst (PS)*

GIS Tech (PS)


*Underfilled as Sen Systems Engineer

Information Technology - Budgetary

Director of Technology Services
Chris Lee

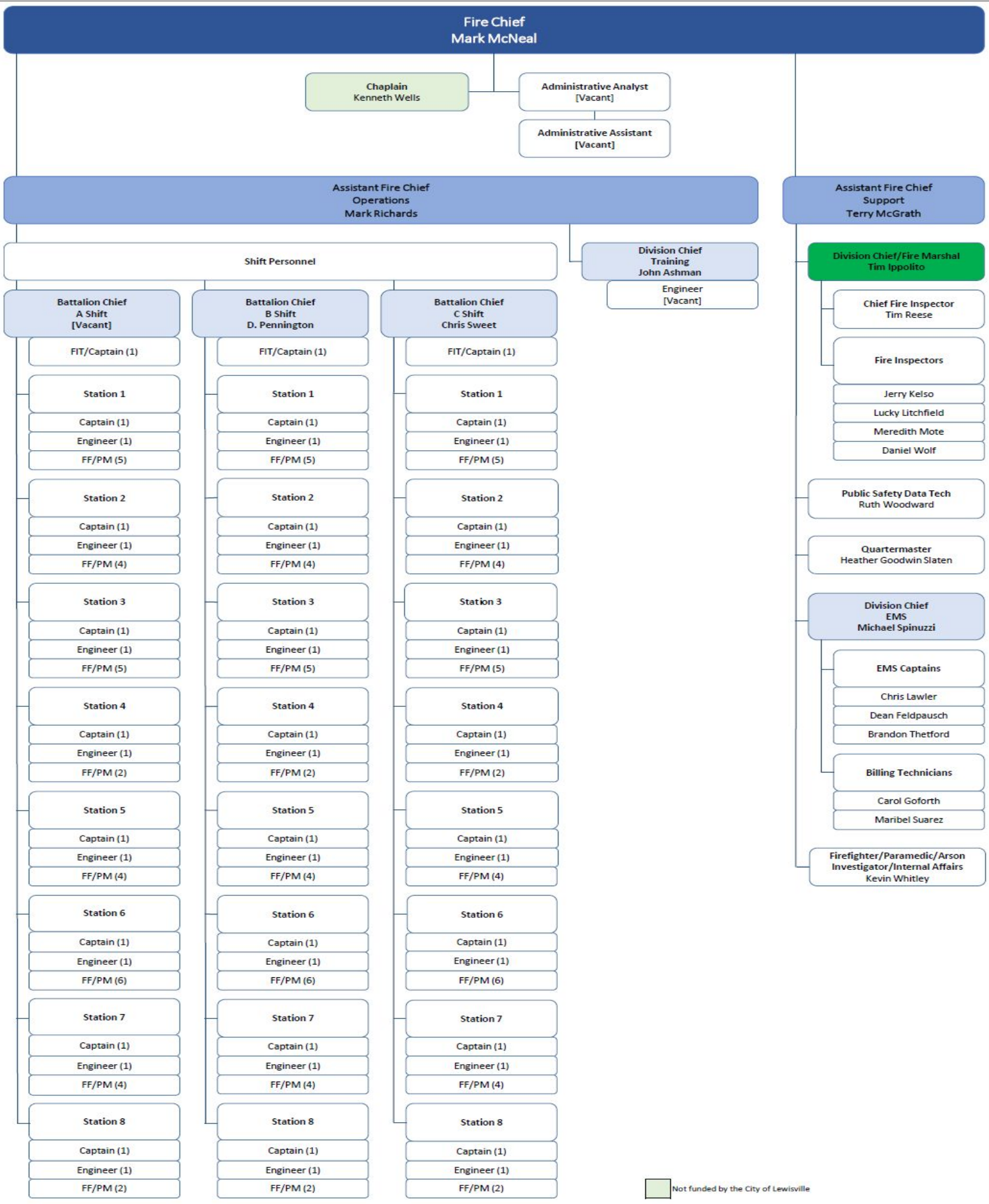


*Admin Assistant will continue to work on a part-time basis

 Funded by another department

Information Technology - Reporting

FIRE DEPARTMENT - REPORTING



Not funded by the City of Lewisville

Police Department

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

General Fund - 101

Crime Control Fund - 285

Administration (11)
101.07.110

Criminal Investigations (40)
101.07.253

Public Safety Dispatch (25)
101.07.257

Patrol (11)
285.07.251

Police Chief

Captain

Public Safety Dispatch Supervisor (5)

Police Officer (11)

Assistant Chief (2)

Sergeant (3)

Dispatcher II (5)

Public Safety Data Tech

Detective (33)

Dispatcher (14)

Sr. Administrative Assistant

Administrative Assistant

Public Safety Dispatch Coordinator

Administrative Assistant (2)

Crime Scene Tech (2)

Public Safety Systems Admin

Facilities & Vehicle Maintenance (2)
101.07.258

Property and Evidence (2)
285.07.261

Police Officer (2)

Support Operations (4)
101.07.254

Equipment Porter (2)

Public Safety Dispatch (6)
285.07.257

Public Information Coordinator

Captain

Civilian Services Manager

Police Case Clerk (3)

Detention (15)
101.07.259

Dispatcher (6)

Captain

Detention Supervisor (4)

Detention (6)
285.07.259

Training & Internal Affairs (2)
101.07.250

Warrant (4)
101.07.255

Detention II (5)

Police Officer

Police Officer (3)

Detention Officer (5)

Detention Supervisor

Sergeant

Sergeant

Detention Coordinator

Detention Officer (5)

Patrol (84)
101.07.251

Records (6)
101.07.256

Community Resources (14)
101.07.260

Criminal Investigations (3)
285.07.253

Captain (4)

Records Supervisor

Officer (13 - 4.5 FTEs paid by LISD)

Sergeant

Sergeant (12)

Open Records Technician

Sergeant

Detective (2)

Police Officer (68)

Records Clerk (4)

Records Clerk

Parking Enforcement Officer

Canine (2)
101.07.262

Traffic (11)
101.07.252

Property and Evidence (4)
101.07.261

Canine Officer (2)

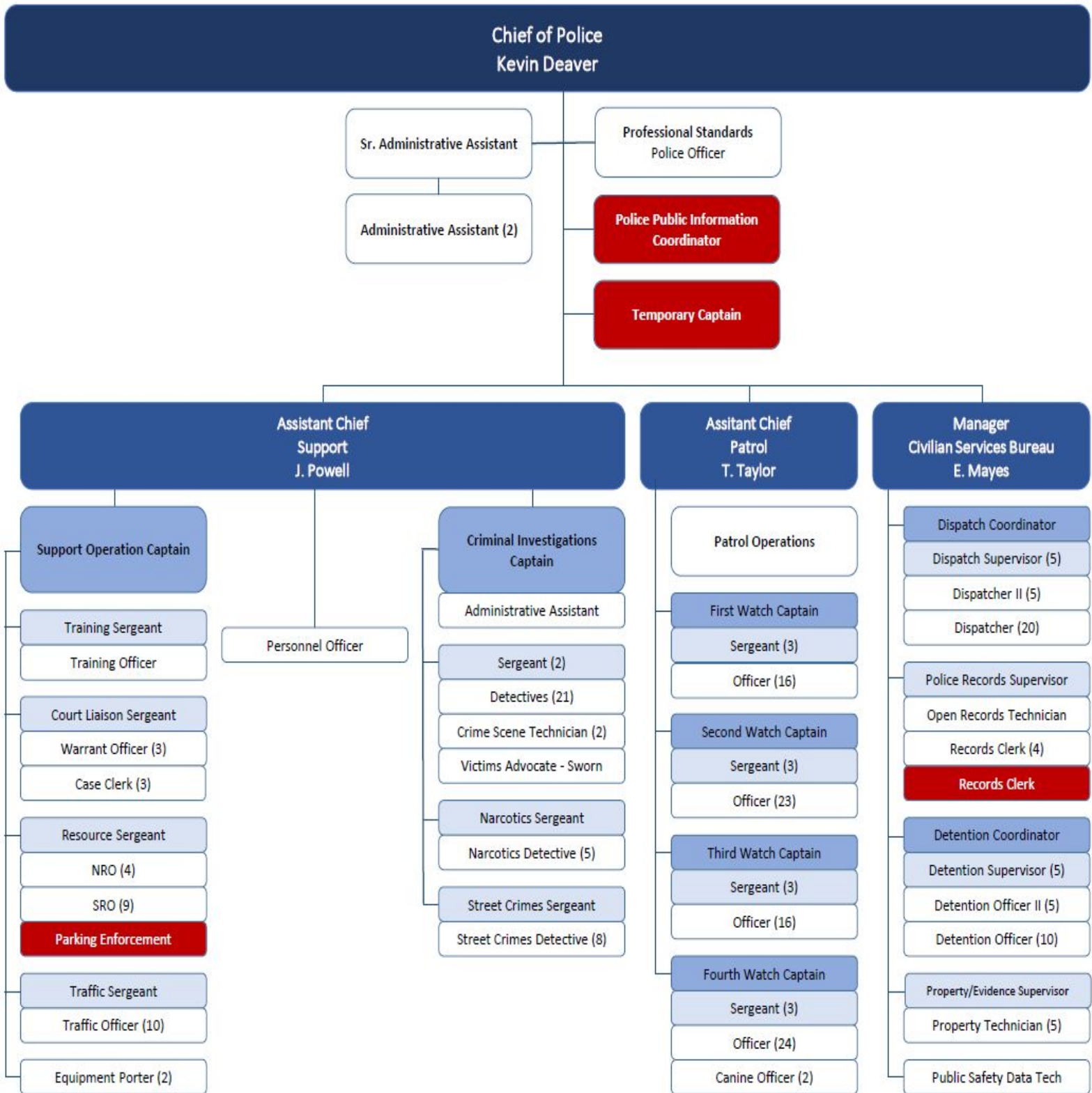
Sergeant

Prop/Evidence Supervisor

Police Officer (10)

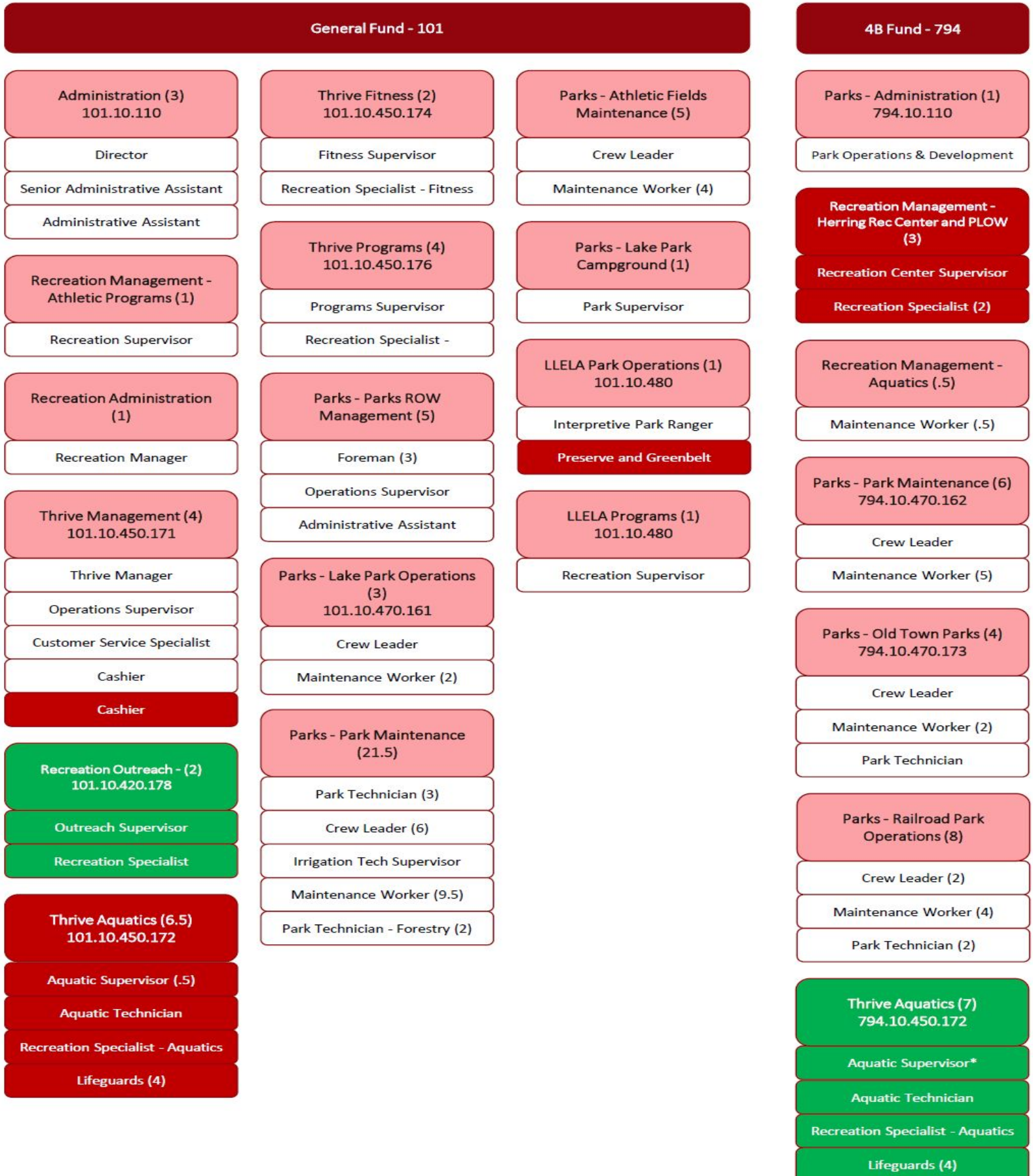
Prop/Evidence Tech (3)

POLICE DEPARTMENT
Reporting Relationship Organizational Chart
Proposed FY 2020-2021



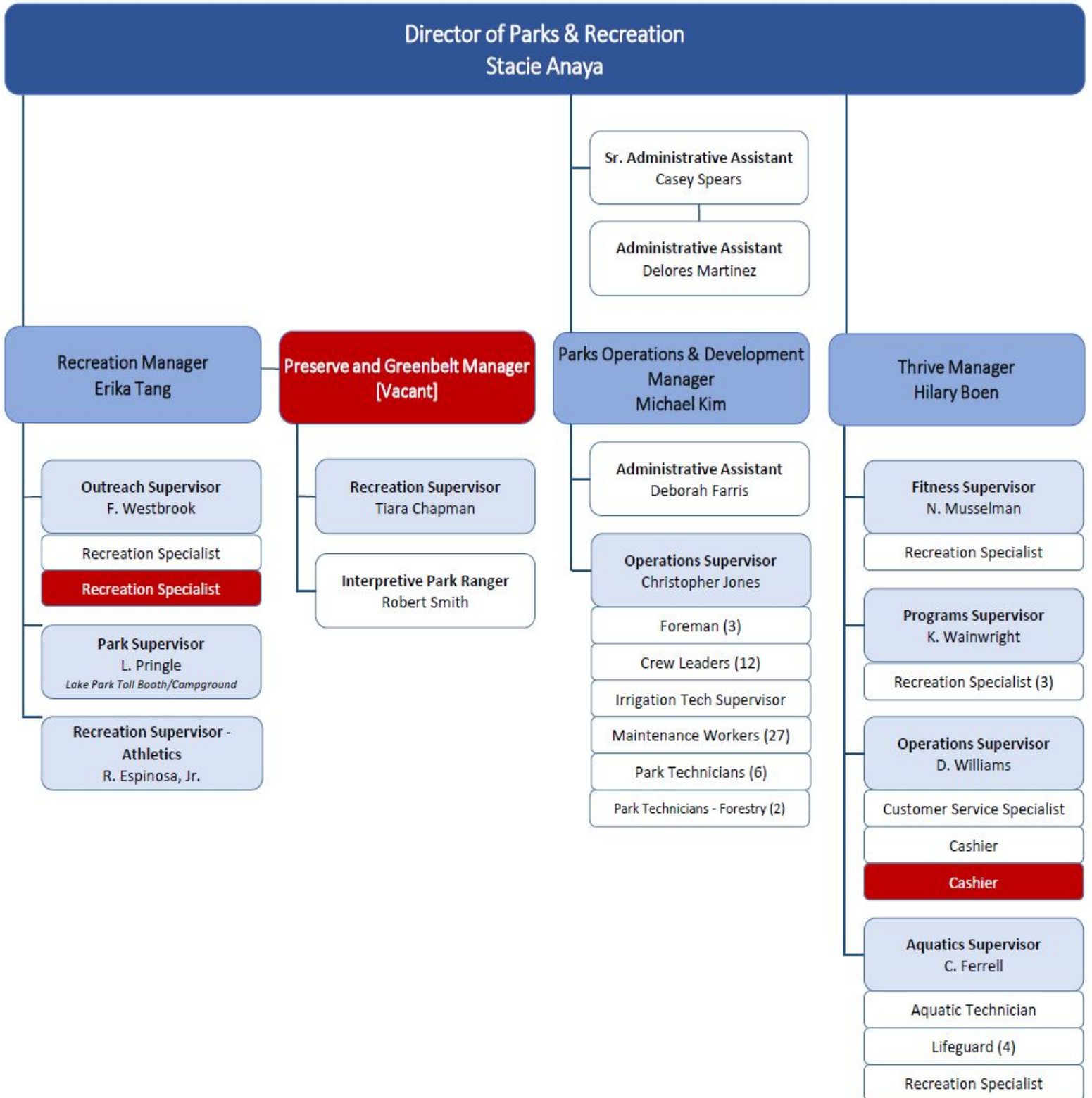
Parks and Recreation

Budgetary Relationships Organizational Chart (Proposed FY 2020-2021)



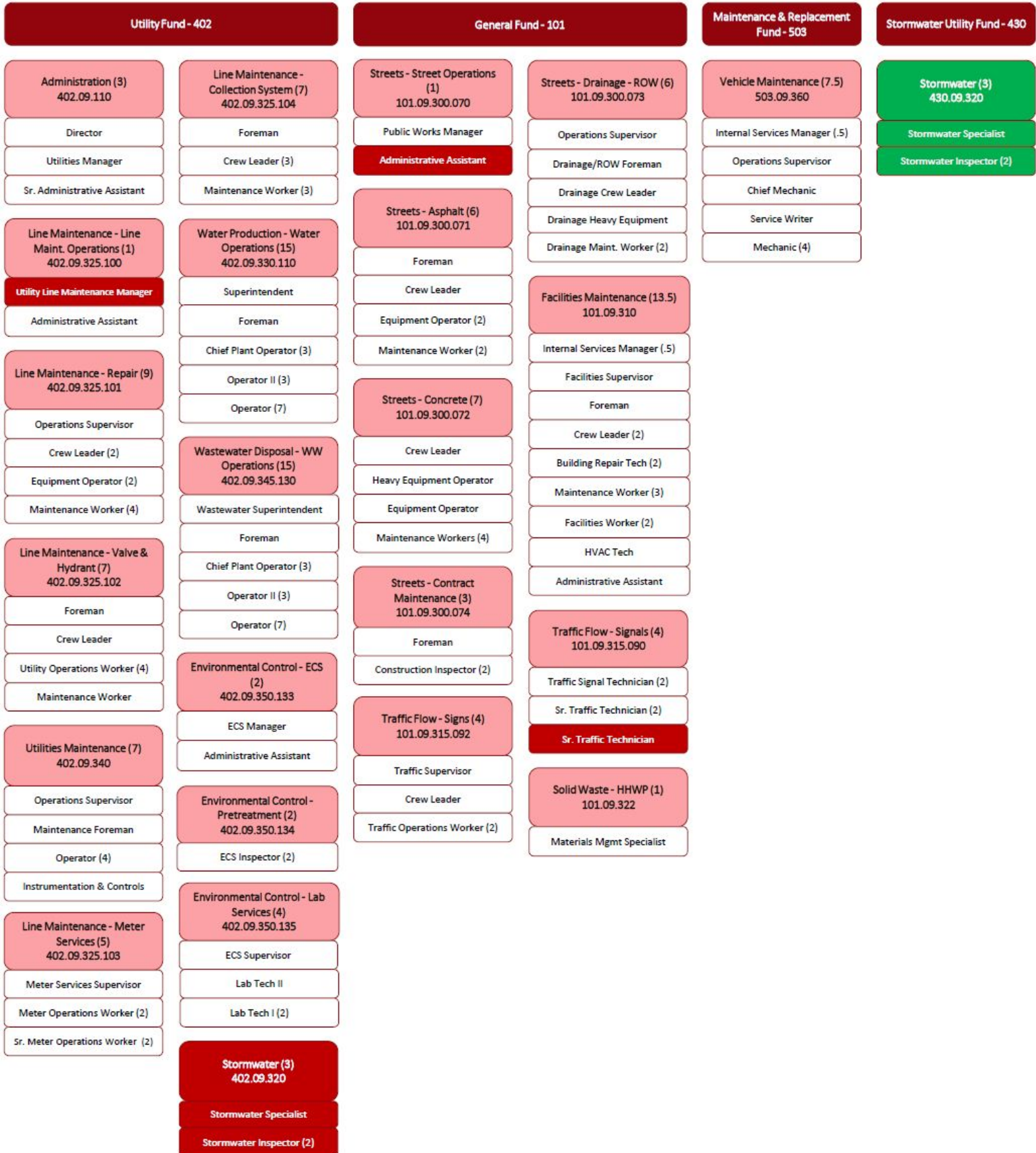
Parks and Recreation

Reporting Relationships Organizational Chart (Proposed FY 2020-2021)



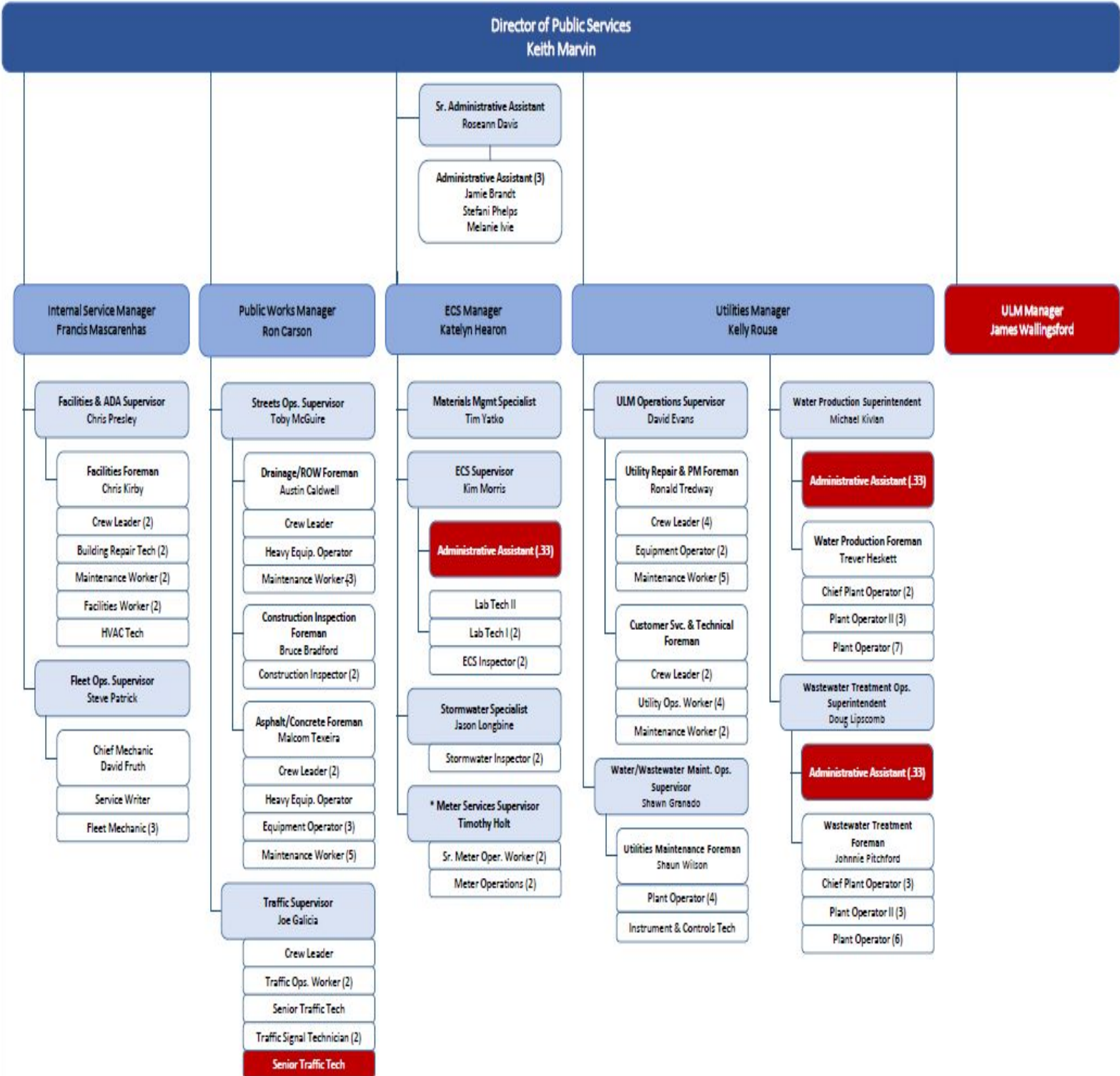
Public Services Department

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)



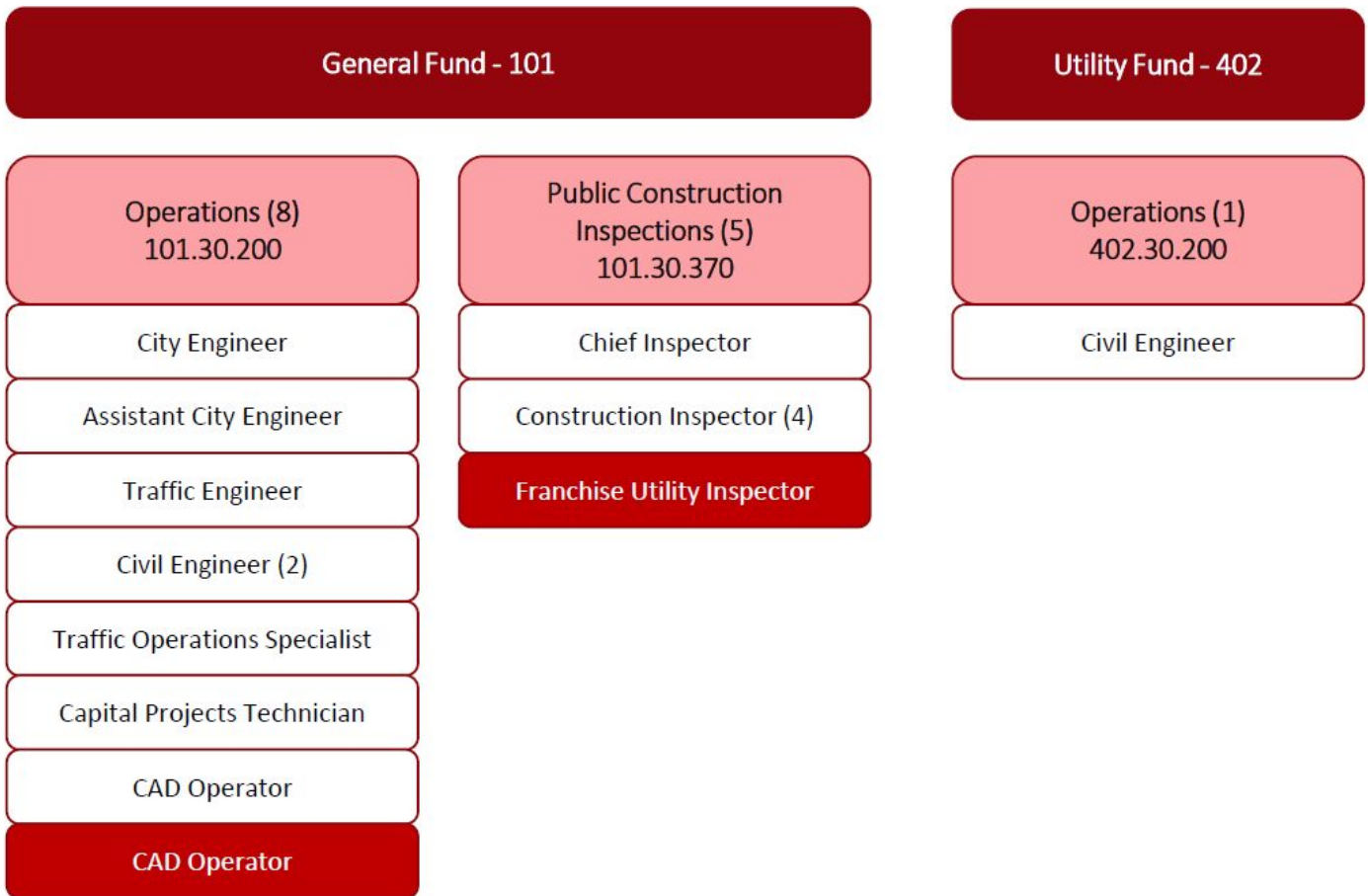
Public Services

Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



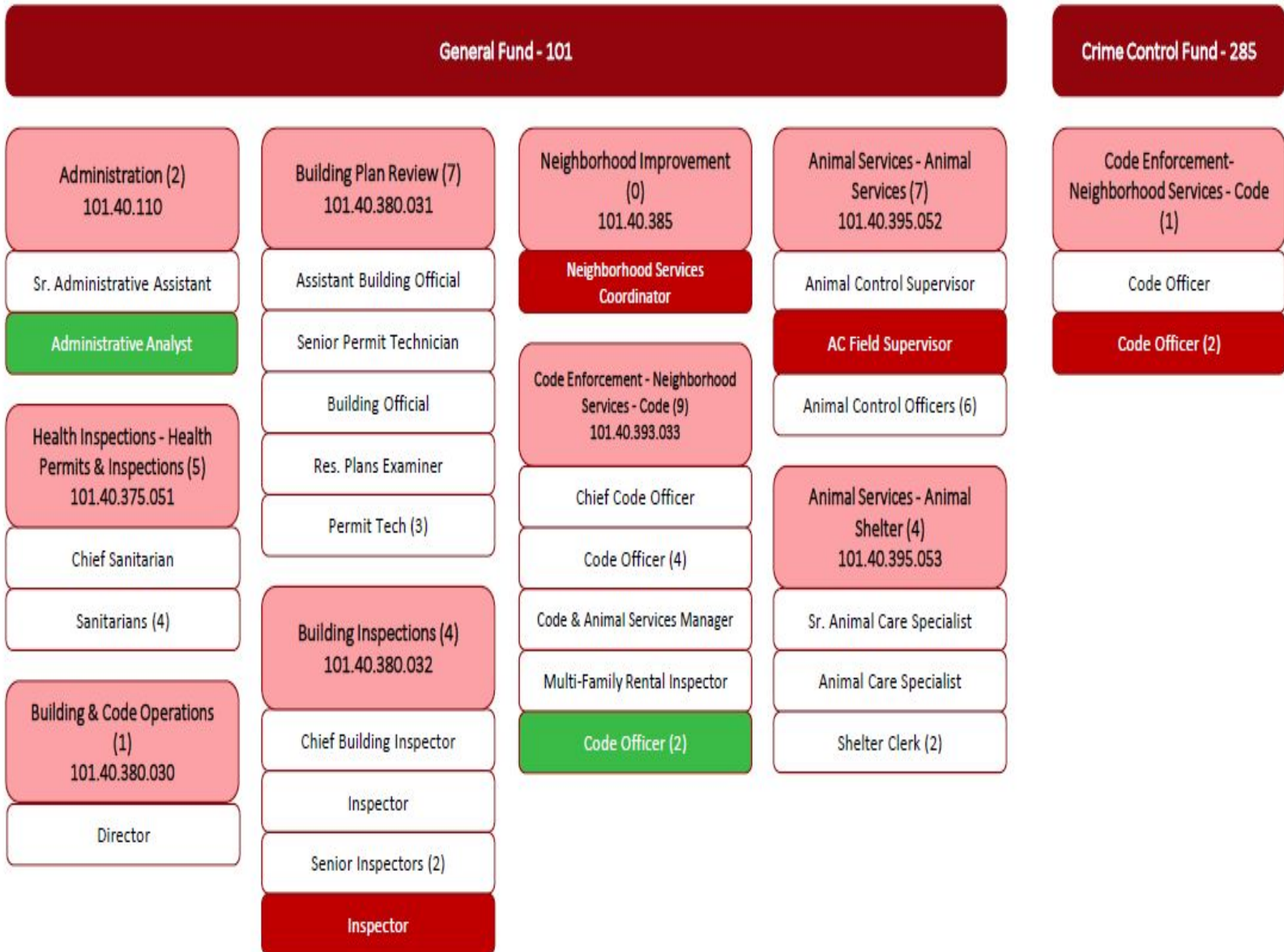
Engineering

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)



Neighborhood and Inspection Services

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)



Reallocation
of Thrive
Aquatics
Activity from
General
Fund to 4B
Fund
\$793,395

Entire Indoor Aquatics Activity in Thrive

- To assist with General Fund revenue declines and to offset the addition of the Recreation Outreach program to the General Fund, \$793,395 is being moved out to the 4B fund related to indoor aquatics
- All aquatics (Old Town Aquatic Facility (currently reduced), Sun Valley Aquatic Facility, and now Thrive Indoor Aquatic Facility) will be in the 4B Fund

Reduction in
Library
Hours
\$139,679

- Reduce hours from 60 per week to 49 per week. This is a 17% reduction in hours
- Results in a new schedule for the Library of Monday-Wednesday 10-8, Thursday 10-6, Friday and Saturday 11-5, and closed on Sunday
- Projected savings due to this reduction include the full-time Library Assistant already discussed, part-time salaries and benefits, janitorial services, electricity, and water and sewer costs, \$139,679 to the General Fund (\$41,783 to the 4B Fund)

Miscellaneous Line Item Reductions

Removed one-time funding in 19-20 budget \$1,165,850 (equipment and vehicles associated with 10 new police officers \$375K, City Hall Space Allocation Study \$45K, Lewisville 2025 Imp. \$100K etc.)

Neighborhood programs funded in operating budget \$240,000 (Lakeside Bold Initiative, NEZ, Love Your Block, Lovable Old Town)

Training and Travel expenses (not essential for job duty) \$147,717

Other Minor Equipment \$247,608

Credit Card Fees \$58,712 (credit cards no longer accepted for building fees over \$1,000, requires an electronic check)

City Marketing \$43,455

Printing \$63,278

Eliminate funding for Youth and Family Counseling's First Offender Program \$31,500

Reduce street sweeping occurrences \$52,137

Suspend Stormwater Drain Inspection Program for one year \$238,500 (or fund through Drainage Fund)

Reduction to street striping by approximately half. The remaining funds will be used for small striping needs like railroad crossings and pedestrian crossings \$125,000

Recycling cost \$30,000 (budgeted amount, not actual cost of recycling amount). Recycling is being addressed through contract negotiations with Republic. Follow up workshop planned on recycling.

Annual cost for Password generator software moved to Risk Fund \$8,900

Park operations special event support due to not having as many special events \$38,383

Reduction of funding for outside legal counsel \$5,369

Miscellaneous Line Item Reductions

Facility maintenance misc. line item reductions \$56,152 - Facilities staff will focus on regular PM work on buildings and equipment

Library is reducing the number of programs offered and minimize the supplies that are used for in house programs. For example, the Library will no longer offer quarterly multicultural performers or host a traveling exhibit. \$8,411

A 10% cut to the overall budget for Library Materials collection – including audiobooks, videos, music, books and other types of print materials. \$25,708

Funding needed to execute a portion of the LLELA Interpretive Plan regarding interpretive and wayfinding signage within the preserve will be paid out of the CIP project rather than the General Fund budget \$65,095

Reduction in Lake Park and Tower Bay Toll Booth expenses due to automation and reduced hours \$30,079

Savings realized as a result of the bid for Thrive custodial services coming in lower than budgeted \$13,650

Savings due to no longer having memorial park rec center and senior center buildings for custodial services \$32,544

Public education in Fire department (two clown programs) \$21,400

Fireworks for Red, White and Lewisville \$36,500

Reduce economic development consulting services. The remaining funds (\$30,000) will be used for business retention purposes \$100,000

Reduce consulting services for Old Town Design Review Advising Architect \$3,500

Due to a recent upgrade on three self-checkout stations at the Library, the maintenance cost is lower in FY 20/21 \$1,575

Reductions in Contributions to Infrastructure

- Funding included in the 2020-21 proposed budget for Street/Sidewalks/Drainage program is \$3,000,000 (down from \$5,566,786 in current year budget)
- Funding included in the 2020-21 proposed budget for facilities infrastructure is \$539,721 (down from \$1,159,168 in current year budget)
- \$125,000 is included for moving holdover vehicles to replacement payment vehicles - same as in the current year budget

High Priority Infrastructure Projects
Recommended:

1. Safety - what work needs to be done due to safety issues.

- \$100,000 - Unexpected streets failures
- \$971,318 - Sidewalk ADA issues
- \$100,000 - Traffic Signal and IH 35 Street Light repairs such as knock downs and or unexpected failures
- \$25,000 - Screening wall repairs related to accidents

2. Prevent additional damage - What work, if done now would prevent additional damage from occurring.

- \$1,000,000 - Seal cracks, lift low areas in streets, and full depth repairs as needed
- \$500,000 - Repairs to main thoroughfares
- \$188,000 Full depth repairs to Lester, Milican, Harn, and Degan
- \$115,682 - Street maintenance and work order backlog

20-21 Planned
Street/Drainage
Projects -
\$3,000,000

| | |
|--|------------------|
| Annex Roof restoration | \$305,898 |
| Annex LED Retrofits | \$ 16,523 |
| VIC LED Retrofits | \$ 7,800 |
| Kealy Building B/C Pedestrian Gate Security Access Control | \$ 15,000 |
| Gun Range Security Access Control | \$ 19,500 |
| Water Treatment Plant Admin Roof Restoration | <u>\$175,000</u> |
| | |
| Total | \$539,721 |

20-21 Planned Facilities Projects

Holdover Replacements FY 20-21

| Rank | Year | Dept | Mileage | M+R Life | New Purchase Cost | Replace with | Lease Payment | Green Fleet |
|------|------|-----------------|---------|----------|-------------------|-----------------|---------------|----------------|
| 1 | 2013 | Police | 146,547 | \$14,166 | \$38,500 | Chevy Tahoe | \$4,200 | PD Requirement |
| 2 | 2008 | Public Services | 139,261 | \$9,388 | \$32,000 | Chevy Silverado | \$3,200 | Downsized |
| 4 | 2005 | Public Services | 90,645 | \$12,812 | \$28,500 | Chevy Colorado | \$3,200 | Downsized |

Difference between \$125,000 and \$109,600 will be added to Maintenance and Replacement Fund to utilize with next year's allocation

Holdover Vehicles To Convert

- Technology Plan
 - PC replacements \$219,401
 - End of Life Switch replacements \$128,669
 - Replace camera storage servers \$112,440
 - Replace PD and FD Tough books, docking stations, and cameras \$354,000 (\$1.5M project, the rest funded through the Maintenance and Replacement Fund accumulated replacement payments)
 - Microsoft Enterprise Agreement one-time cost \$44,168
 - Increase in Laserfiche forms licenses for all full-time employees \$45,570

- Arts Center signage modifications required due to loss of sponsorship \$48,391

- Re-appropriate \$260,000 for annex renovation design (removed during current budget year). Will need to appropriate construction funding in FY 21-22 budget

- Economic Development Agreements \$3,576,628

Budgeted Fund Balance
Expenditures \$4,789,267

| FY 20-21 | | | | | | |
|--|---|-----------------------|------------------------|----------------------|------------------|----------------|
| AGREEMENT | BUDGETED CONSTRUCTION & OTHER SALES TAX | BUDGETED PROPERTY TAX | BUDGETED INVENTORY TAX | BUDGETED IMPACT FEES | BUDGETED BP FEES | OT CASH GRANT |
| Lewisville West Shopping Center (Fox & 35) | | \$17,744.00 | | | | |
| Medical Center of Lewisville (Old Town) | | \$0.00 | | | | |
| WinCo (Old Orchard East) | | \$34,060.00 | | | | |
| Old Orchard E (just shopping center) | | \$23,864.00 | | | | |
| DFW Lewisville (Majestic #5) | | \$0.00 | | | | |
| HOYA Optical Labs of America, Inc. | | \$51,949.00 | | | | |
| Norman Window Fashions | | \$44,259.00 | \$10,902.00 | | | |
| Bed Bath & Beyond | \$1,200,000.00 | \$309,311.00 | \$163,532.00 | | | |
| Mary Kay | \$58,000.00 | | \$150,000.00 | | | |
| Tower Bay | | | | \$189,000.00 | | |
| Ferguson | | \$69,417.00 | | | | |
| Main Valley | | \$58,333.00 | | | | |
| The Hillman Group | | \$26,114.00 | | | | |
| Majestic 3 (Kellogg's) | | \$61,997.00 | | | | |
| DJO | | \$26,114.00 | | | | |
| TW Realty (Zion Market) | | \$200,000.00 | | | | |
| TurboChef | \$30,000.00 | \$2,180.00 | | | \$8,000.00 | |
| 4M Capital (Arteriors) | \$30,000.00 | \$5,451.00 | \$38,157.00 | | | |
| Ericsson | \$200,000.00 | \$300,000.00 | | | \$225,000.00 | |
| SSC Signs | \$37,400.00 | | | | | |
| Frontier Equity | | | | | \$9,108.00 | |
| Caliber | | \$40,970.00 | | | | |
| Prologis | | | | \$93,163.00 | \$44,766.00 | |
| OLD TOWN | | | | | | |
| Uptown Village (Belleville Village) | | | | \$47,112.00 | | |
| South Village | | | | \$265,005.00 | | |
| Feed Mill (J2 Steakhouse) | \$30,000.00 | | | | | |
| 125 W. Walters | | | | \$112,390.00 | | |
| Legacy Pointe | | | | \$147,225.00 | | |
| Mallard Supply/REW | \$50,000.00 | | | | | |
| REDevXI, LP (Old Town Station) | | | | \$378,756.00 | | |
| Trinsic (Aura) | | | | \$175,000.00 | | \$250,000.00 |
| XMPK LLC (Harris Townhomes) | | | | \$23,556.00 | | |
| RO Properties (170 W Main) | | | | \$40,000.00 | | |
| Denton County Holdings (Prototype IT) | \$20,000.00 | | | | | \$40,000.00 |
| Integrity | | | | | | \$700,000.00 |
| AMAC | | | | \$175,000.00 | | \$655,000.00 |
| Total | \$1,655,400.00 | \$1,271,763.00 | \$362,591.00 | \$1,646,207.00 | \$286,874.00 | \$1,645,000.00 |

* Will change with Comptroller's revisions to sales tax collections effective October 2021

General Fund – Fund Balance

- After the proposed \$4.8M in expenditures from reserves, the ending fund balance is projected to be \$24.359M
- 20% operating reserve level is \$18.370M
- Therefore, the projected fund balance level is above operating reserve requirements
- Potential needs for fund balance:
 - Two major street capital projects are currently underfunded: Corporate (\$20M – currently working with the North Central Council of Governments and Denton County to assist with deficit, up to \$16M which still leaves a need for at least \$4M) and I35 aesthetics (\$5.4M)
 - I35 Aesthetics (Main, Corporate and Business 121) done in conjunction with TxDOT I35 Bridge project
 - Projects will begin late 2021-22
 - Current remaining funding in CIP \$2.7M; need is \$8.1; projected shortfall \$5.4M

Other Funding Sources Not Included in FY 20-21 Proposed Budget

CARES ACT
FUNDING

\$5,791,445 –
DENTON

\$66,220 - DALLAS

SAFER GRANT

\$1,900,223 – TO BE
RECEIVED OVER
TWO FISCAL YEARS

**DIVERSITY
OUTREACH AND
TRAINING
PROGRAM (NEW)**

REQUEST: \$111,258

**RECOMMENDATION:
\$22,900**

**INFRASTRUCTURE
INVESTMENT
(ADD-BACK)**

**REQUEST:
\$4,646,414**

**RECOMMENDATION:
\$3,549,743**

**NEIGHBORHOOD
INVESTMENT
(ADD-BACK)**

REQUEST: \$415,000

**RECOMMENDATION:
\$215,000**

**General Fund –
Unfunded
Programs**

- Recruitment –
 - Job boards/advertising/mailers \$10,000
 - Recruiting Events/Job Fairs \$2,000
 - Travel Expenses (avg \$425 per event) \$1,700

- Training –
 - Train the Trainer (Society for Diversity) \$700
 - Curriculum development/purchase of toolkit \$1,000
 - Outside speaker fees \$7,500

- Inclusion and Transparency Coordinator \$88,358
 - wait until Mid year 2021

Unfunded Program – Diversity Inclusion Program
\$111,258

Unfunded Program - Infrastructure Investment

Street/Drainage
Program
\$2,566,786

Traffic Signal
Connectivity
Project
\$1,096,681

Facilities
Infrastructure
Program
\$619,447

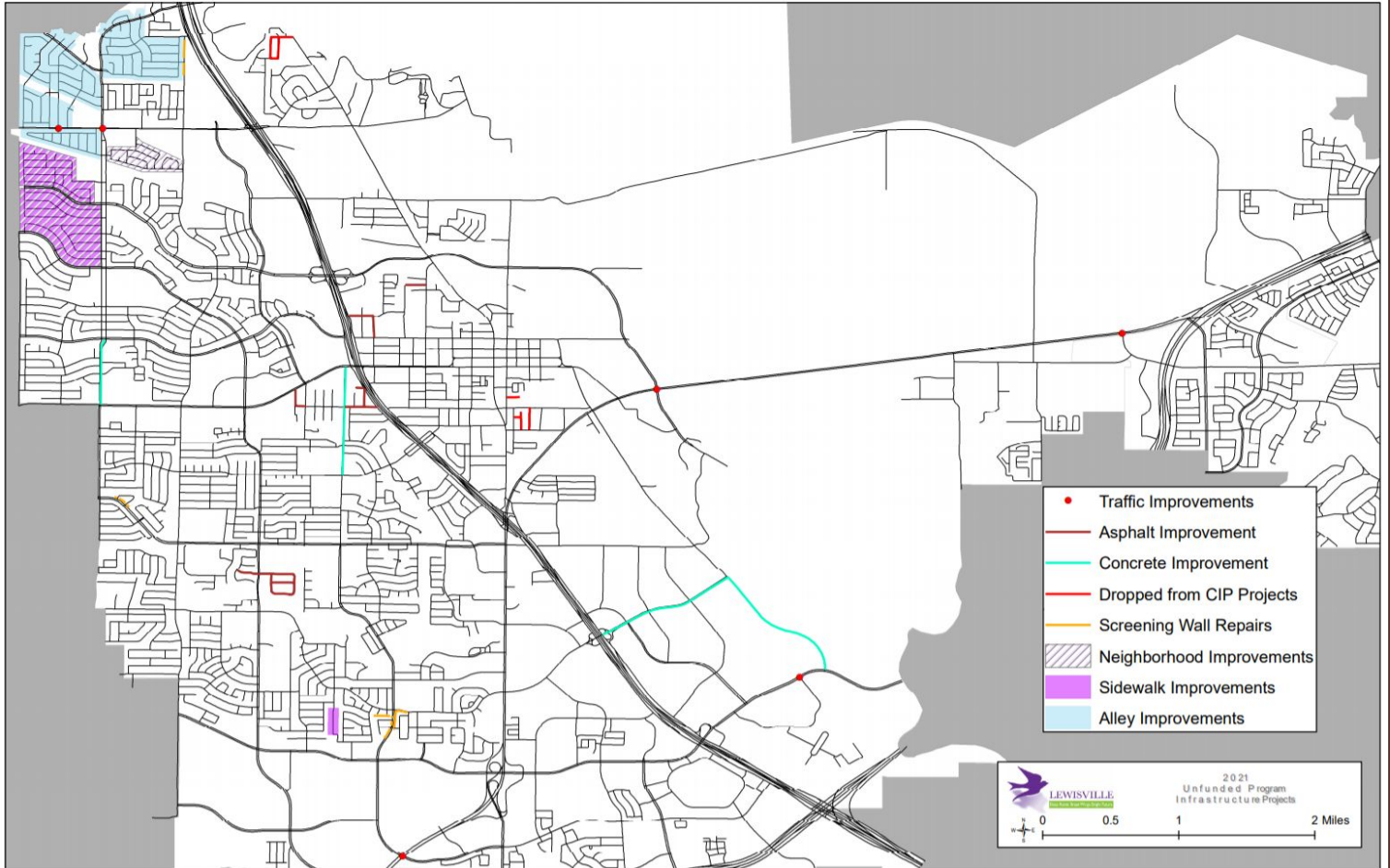
Storm Drainage
Pipe Inspection
Program
\$238,500

Street Striping
Program
\$125,000

Street/Drainage Program - \$2,566,786

- \$434,318 Concrete pavement maintenance repairs to Garden Ridge - Colley Pkwy to Main; Edmonds - Fox to Main, Corporate - I35 to Railroad, Railroad - Corporate to Hebron Pkwy, Panel raising
- \$493,624 Sidewalk ADA repairs to Garden Oaks Estates, Lewisville Valley 6, Glenmore, Cross Haven, Waterford, Camelot Estates
- \$142,000 Asphalt street repairs Lester - Mullins to Cowan, Manco - Purnell to Main, Timber Creek and League, Degan - College to Millican, Millican - Service Road to Degan, Cedar Lane - I35 to end, Cherry Lane - Purnell to Cedar, W. Purnell - Edmonds to I35, W Purnell - Manco to Surf
- \$400,000 Neighborhood concrete pavement projects -Lewisville Valley 6, Garden Oak Estates, Garden Ridge Addition
- \$168,480 Traffic related maintenance repairs related to signal knock downs, old signal cabinet replacements, old video detection replacement, and signal and pedestrian head replacements
- \$275,000 Screening wall repairs
- \$330,000 - Alley repairs to The Highlands, Highpoint, and Meadowlake
- \$323,364 – Street repairs related to streets dropped off CIP projects

Unfunded Program -Infrastructure Projects



Traffic Signal
Connectivity
Project
\$1,096,681

- The City has 122 traffic signals that manage the flow of traffic along all major crossing arterials. The purpose of the communication master plan for traffic is to build a robust network and traffic management center to allow City staff the ability to perform all operations and control functions from a central location. This includes enhancing signal timing plans, monitoring traffic flow, and responding to reported incidents
- City contracted Kimley Horn in FY 2018 to conduct an analysis of the current system and design two plans. The first was a refresh of the current traffic network, and the second was the creation of a traffic management center. The chart on the following page shows the funding allocated to the project and what is still needed
 - \$812,220 is to complete the final two phases of this project. This includes procuring and installing the wireless network and constructing the traffic management center
 - \$146,000 in on-going funding is for maintaining hardware maintenance and support contracts
 - Senior Network Engineer position will need to be re-appropriated. This position will be vital to the implementation and monitoring of this network, \$138,461

| FY | | | | Funded | Narrative |
|-----------------|--|-------------------------|--|-------------------------|--|
| FY 2018 | | | | \$250,000 | One-time costs related to phase 1 of the traffic-light control system |
| FY 2019 | | | | \$468,000 | Phase 2 of the traffic-light network replacement. This phase funds the wireless back-haul equipment needed to allow the traffic-light controllers to communicate with the master system. |
| FY 2020 | | | | \$577,000 | Phase 3 of the traffic-light network replacement. Hardware for intersections |
| FY 2020 | | | | -\$577,000 | Appropriated funding removed due to budget constraints |
| | | | | \$718,000 | Total funds allocated for traffic-light network project to date |
| | | | | | |
| Proposed | | On-Going Funding | | One-Time Funding | Narrative |
| FY 2021 | | \$146,000.00 | | \$812,220.00 | Phase 3 and final phase 4 of the traffic network |

Traffic Signal Connectivity Implementation \$1,096,681

- Facilities Infrastructure Program - \$619,447
 - Fire Station LED Retrofits \$ 26,800
 - Police Special Operations building roof \$ 30,000
 - Facility emergency funding needs \$ 50,000
 - Recital Hall wood floor refinishing \$ 45,000
 - PD Records Office painting and flooring \$ 29,215
 - Library painting \$ 90,432
 - Library carpeting \$288,000
 - MCL Lobby concrete refinishing and repair joints \$ 60,000

- Storm Pipe Inspection Program – Reinstate inspections \$238,500 (or fund through the Drainage Fund) – This is an on-going cost. Inspection of 20% of the drainage system is complete. It is a 10-year process to get through the entire City. Once complete, it will be time to start over gain

- Reinstate Street funding for striping streets - \$125,000

Unfunded Program -Infrastructure Projects

- Reduce the Street/Drainage CIP funding request (\$2,566,796) by the amount needed for the Traffic Signal Connectivity Project (\$1,096,681) and fund the remainder
 - Basically reduce the amount given to street CIP by the amount needed for the traffic program
- Fund the Facilities Infrastructure program \$619,447
- Fund the Storm Drainage Pipe Inspection program \$238,500
- Fund the Street Striping program \$125,000
- Total = \$3,549,743

Recommendation - Infrastructure CIP

- Loveable Old Town \$30,000 - investments to make Old Town more loveable - ideas include certain art installations, hopscotch on sidewalks, artistic crosswalks, etc.
- Property Enhancement Program \$120,000 - Approaching its sixth year, PEP is a popular and effective tool for neighborhood revitalization and code enforcement. Over the past five years, Neighborhood Services has approved 196 grant applications and has awarded over \$390,000 in matching grants. Of the \$390,000 in PEP grants awarded, 43% of funds have been awarded to low-to-moderate income households, and 43% of funds have been awarded to seniors. Since the program's suspension due to COVID-19 in April, 30 residents have inquired about the program
- Neighborhood Empowerment Zone #2 \$100,000 - Originally pitched at the 2019 Council Retreat, the creation of a second Neighborhood Empowerment Zone would incentivize neighborhood revitalization in a targeted area through two improvement grant programs, the Single-Family Rehabilitation "PEP Plus" program and the Minor Code Abatement program
- For the Love of Lewisville \$10,000 - a local day to serve the Lewisville community. Volunteer groups perform minor cosmetic home repairs/improvements and yard work for selected homes
- Neighborhood Enhancement Program \$50,000 - provides reimbursable grants up to \$25,000 that aim to improve and beautify neighborhoods, provide positive long-term impacts, and nurture a shared sense of neighborhood identity through such projects as the addition of an entryway sign, sign toppers, landscaping, and other neighborhood-wide projects
- Neighborhood Bold Initiative \$100,000 – program funds demolition grants and major renovation projects in targeted neighborhoods
- Love Your Block \$5,000 - LYB provides an opportunity for neighborhoods to apply for a reimbursable mini-grant up to \$500 in value. The grant aims to improve and enhance neighborhoods as well as create a shared sense of community in a neighborhood

Unfunded Program – Neighborhood Programming \$415,000 – recommendation to fund all except for the NEZ #2 and Neighborhood Bold Initiative

Hotel Motel Fund

Hotel Motel Tax Revenue



HOT tax reduced \$640,677 to \$1.9M (25%)

- Based on reduced occupancy levels

HOT Reduced Expenditures (Personnel)

- Public Information Specialist - \$57,954 (1/3 was funded in General Fund)
- Tourism Coordinator - \$76,805 (Retirement Incentive Option)
- Events and Promotions Specialist - \$78,750 – position eliminated due to reduced special events planned for 2020-21. Employee has moved to the Thrive team as a Recreation Specialist; position will need to be returned when special events are fully funded

2020-21 HOT Special Events

SPECIAL EVENTS REDUCED

Rocktober concert series \$24,600
Fall Food and Fashion Fest \$35,600
Wayne Ferguson Plaza Events \$20,000

SPECIAL EVENTS REMAINING*

Western Days \$392,789 (HOT portion;
\$651,789 overall)
Old Town Holiday Stroll (reviewing
options) \$56,281
St. Paddy's Text Style \$32,778
ColorPalooza \$71,300
KTA Jam Session \$19,000
Fiesta Charra \$44,650
Sounds of Lewisville concert series
\$55,310
Best Little Brewfest in Texas
(sponsorship) \$24,800
Undetermined rodeo event** \$38,450

**While Spring 2021 events are budgeted, reductions are likely due to COVID impacts **In FY 19-20, Staff will hire consultant and move forward with rodeo arena modifications*

- Funding for the arts is capped at 15% of the HOT revenue received annually. Because the revenue is estimated at a loss of 25%, the amount given to the Arts groups is decreased in the proposed budget
- \$52,036 reduction
- Now \$121,416, was \$173,452 in current year budget
- Arts groups will likely be unable to provide programming at same levels as in past years due to COVID impacts

HOT – Reduction to Arts Grants

- Printing, \$26,345
- City Marketing, \$20,281
- Travel and Professional Development, \$19,300
- Banner Installation Services, \$8,000

HOT Incremental Reductions

2020-21 HOT Fund Balance Expenditures

- \$250,000 Façade Grant Program
 - Current CIP has \$27,353 from HOT funds available; program put on hold March 2020; HOT and Old Town TIF funding (\$100,000) of Façade program would allow for \$350,000 additional funding
- After the proposed expenditures from reserves, the fund balance is projected to be \$4,079,533

Police Asset Forfeiture Funds

One-time cost for
ammunition \$25,000

One-time cost for taser
supplies \$31,049

Community Activities Fund

- Removed Christmas Show \$24,900
- Removed Arts Center Programming Specialist position (as mentioned in the General Fund discussion) \$80,832
- Removed \$50,000 of headliner funding for Western Days (leaves a total of \$220K (within HOT and CAF))

- Activities still included are:
 - Texas Tunes
 - Black Box Events
 - Comedy Series

Community Development Block Grant

Reduction of Grants Coordinator position - \$80,095 incumbent opted to accept the retirement incentive option– will work part time and be charged directly to projects

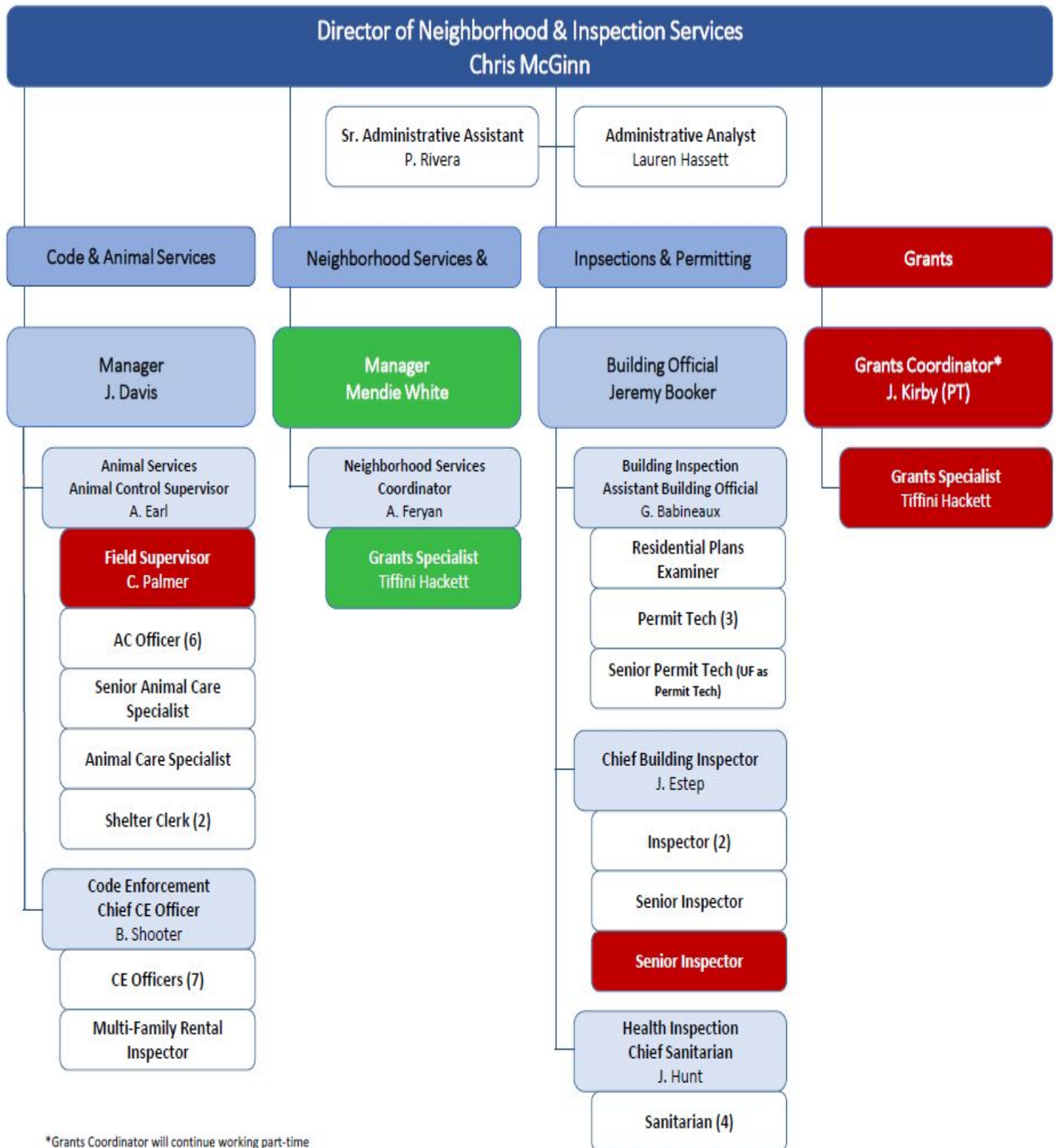
Elimination of Grants Coordinator position in CDBG created room for 65% of the Neighborhood Services Coordinator position to be moved into CDBG to oversee grant administration/and the Grant Specialist position (savings of \$61K to the General Fund)

A portion of the Administrative Analyst moved out of CDBG and into General Fund for compliance purposes (cost to General Fund of \$28K)

Sustainability manager will oversee Neighborhood services programming and CDBG

Neighborhood and Inspection Services

Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



*Grants Coordinator will continue working part-time

- Additional \$452,305 in CDBG funds allocated from the CARES Act
- As with regular CDBG funds, up to 20% can be used to cover administrative costs but the usual 15% cap on public services is lifted
- Coordination is expected with other state or local pandemic responses in order to avoid duplication of services. To that end, Council directed staff to target needs not being directly addressed by the County's CARES relief funding administered by the United Way which are primarily available for rent, utility and food assistance
- The amendment being prepared for HUD will describe the use of funds as public services necessary to prevent, prepare for, and respond to coronavirus impacts primarily for low-to-moderate income residents of Lewisville, which may include internet connectivity, domestic violence, child abuse, mental health and childcare
- While specific dollar amounts do not need to be attached to each of these needs at this time, preliminary target amounts for Council's approval are as follows:

| | |
|-----------------------------------|-----------|
| Internet Connectivity | \$150,000 |
| Domestic Violence and Child Abuse | \$150,000 |
| Mental Health or Child Care | \$62,305 |
| Administration | \$90,000 |

CDBG CV Funding

Crime Control and Prevention

- Sales tax decreased \$509,554
- To balance the budget
 - Eliminated Business Information Analyst assigned to Information Technology \$121,752
 - Moved two of the three Code Enforcement Officers to the General Fund (required reductions in the General Fund to offset the increase including reducing funding for third party inspections, credit card fees (credit cards are now only used for fees less than \$1000, all others require electronic checks, decreased software costs related to MyGOV Online, and reductions in infrastructure maintenance funding for Animal Shelter) \$161,920
 - Removed all one-time funding from Police department that was added during the current year's budget process \$161,296
- Funded the Police Banquet in operating budget instead of one-time funding \$7,285

Fire Control and Prevention

- Sales tax decreased \$460,083
- No reductions were necessary due to not budgeting all revenue annually
- There is a \$679,276 current revenue to expenditure balance anticipated for 2020-21

Utility Fund

Utility Fund

- Revenue increased \$701,709
 - Increases
 - Based on normalized year collections in water sales (\$410K) and sewer service (\$442K)
 - Wholesale sewer service increased \$374,179
 - Decreases
 - Water and Sewer Capital Recovery Fees decreased \$522,113 based on known development activity
 - Interest Earnings decreased \$115,212 based on projected interest rates

Utility Fund

Reductions:

- Reduction of Utility Line Maintenance (ULM) Manager Position, \$119,031
- Line maintenance operations will be moved under the Utilities Manager, and Meter Services under the ECS Manager. This is an efficiency measure
- Reduction in the cost of software programming for future process improvements related to revenue collection programs, \$102,570 – will be re-appropriated when and if needed
- Savings due to Retirement Incentive Option \$50,747
- Electricity savings based on trend \$100,178
- Dues and memberships \$12,985
- Telephone savings based on trend \$10,933
- Removal of one-time purchases approved for the 2019-20 fiscal year \$1,237,934
- Utility Fund expenditures related to stormwater moved to the Drainage Fund (\$305,854)

- Utility System replacements and improvements
 - Odor media replacement needed at the Wastewater Treatment for the Bio-trickling Filter. After six years it is starting to deteriorate and not able to support the same amount of Biomass thereby decreasing effectiveness, \$56,338
 - Four SCBA Packs and four SCBA Air Cylinders. SCBAs are utilized when changing the ton containers. The four SCBA Packs were purchased in 2009. The four fully-wrapped fiberglass air cylinders have reached their regulatory mandated life span of 15 years and will be destroyed, \$26,432
 - Replacement of discharge check valves and isolation valves and funding to raise the vault at the Lake Park Lift station due to extensive corrosion caused from continual immersion over time, \$33,802
 - Eastside Pump Station improvements - the pre-stress wire holding the tank walls together has become rusted and exposed around the bottom of the tank, threatening major water loss from the tank, \$89,655
 - Elevated and ground storage tanks are critical components of the water distribution network throughout the city. Over time, sediment begins to deposit at the bottom of these tanks. Periodically, sediment must be removed by a company that specializes in water tank cleaning, \$18,200
 - Amendment to the Comprehensive Water System Master Plan to deploy customized CIP prioritization tools for both the water and wastewater systems to facilitate higher quality financial planning for future projects, \$38,886
- ½ of Accounts Payable Supervisor moved from GF \$37,114
- Mowing Costs for utility property moved from GF \$14,051
- Increased funding for Equipment Replacement Fund for Plant equipment \$250,000. This will bring the total to \$350,000. Optimal annual funding is \$500,000

Items Added to Operating Budget
- \$564,478

Utility Fund

| Wastewater | | |
|---|--|----------|
| Lake Point Lift Station | Funding is needed to replace two 15 horsepower submersible pumps and all wet well components. | \$25,762 |
| Scotties Point Lift Station | Funding is needed to replace two 10 horsepower submersible pumps and all wet well components. | \$18,492 |
| Sludge Feed Pump Motors | Funding is needed to replace the two 100 horsepower motors. These motors are at the end of their life cycle and the efficiency of the unit has diminished greatly. Each motor costs \$20,041 x 2 = \$40,082.00. | \$40,082 |
| Replacement of the Rotor and Stator for Moyno pump #1 | Funding is requested to provide a replacement rotor and stator and several ancillary parts for the sludge feed pump #1. The function of the pump is to feed sludge to the belt filter presses. The pumps operate five days per week. | \$69,799 |
| Prairie Creek West Pump Station Valves | Funding is needed to replace the three Prairie Creek pump discharge check valves and three isolation valves. The valves have been in service since 1988 and have been identified in the Asset Management Plan as an essential replacement item, due to the importance of operation. The valves are at the end of their life cycle; the isolation valves are seized open and parts can not be purchased for the check valves. | \$82,369 |
| Plant 2 Return Pump Isolation Valves | Funding is needed to replace the Plant 2 Train #1 and #2 Return Activated Sludge pump isolation valves. There are ten valves that need to be replaced, due to the age (30 years) and importance of the valves. | \$22,010 |

Utility Fund

Existing Equipment Maintenance Funding will be utilized for:

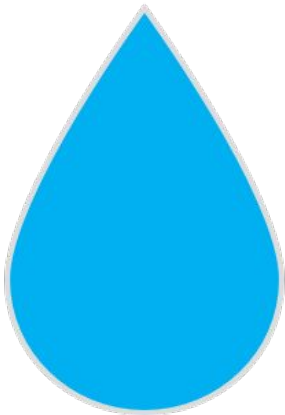
| Water | | |
|------------------------------|--|------------------|
| Watson-Marlow Chemical Pumps | Funding is needed to replace 5 chemical pumps that are at the end of their useful life cycle at distribution sites. Over the last year, one of the pumps in service was replaced, and one completely rebuilt. There are 4 pumps due to be replaced in 2021 according to the asset management spreadsheet, while the WTP currently only has one backup pump available. This funding will allow us to replace those four pumps, while also adding an additional backup pump to our stock in case of emergencies. | \$36,950 |
| Hartwell Chlorinators | Funding is needed to replace the three chlorinators at the WTP, due to the equipment being discontinued and parts for this equipment becoming scarce as time passes. Funding will replace one 1000PPD unit @ \$7,214 and two 2000PPD units @ \$7,740(\$15,480) for a total of \$22,694. | \$22,694 |
| HACH CL-17 Analyzers | Funding is needed to replace the last five CL17 chlorine analyzers that are due according to the WTP 5-year maintenance plan. Instruments are needing to be replaced at the following 5 sites: HSPS, NSPS, #3 EST, #4 EST, and the CT analyzer in the control room. | \$12,001 |
| Filter Actuators | Funding is needed to replace actuators on two of the treatment plant's filters. Twelve actuators are being requested, beginning a period of replacing all 48 of the actuators on all eight of the plant's filters. | \$95,232 |
| Reclaim System Valves | Funding is needed to replace the Reclaim to Sewer and Plant to Sewer valves according to the five-year maintenance plan and asset management spreadsheet for the WTP. These valves were installed in 2009 and are near the end of their useful life cycle. Each valve will need a mounting kit to be custom fabricated to fit the current actuators to the new valves. | \$4,124 |
| TOTAL | | \$429,515 |

Increase to amount purchased from DWU

- Staff evaluates increasing the 9MGD purchase from Dallas Water Utilities annually. Any increase must be done in 100,000 increments
- Staff recommends increasing 0.5 MGD in June 2021 during the upcoming fiscal year due to current growth as well as projected growth in the very near future. Once an increase is taken, it is permanent. We cannot return to lower amounts. In addition, the month the bump is taken, it is retroactive back to June. Therefore it is most beneficial to plan to take the bump in June rather than wait until the bump is essential for operations (such as during a hot August summer day) and then have to pay for the additional water back to June without the benefit of having utilized the water
- Assuming we deliver the same amount of water as we otherwise would have, following is the cost of the increase:
 - The volumetric rate for treated is less than half the cost of raw water. The demand charge for 0.5 MGD will be \$12,142.58 per month, for a total of \$48,570.32 for June - September
 - The savings for treated over raw for 0.5MGD per day will be $((0.8915 - 0.3959) * 500 * 30 * 4) = \$29,736$, not including any of the chemical or electrical savings of not treating the water
 - Therefore the cost increase for the last 4 months of the year will be no more than: $\$48,570.33 - \$29,736$, or \$18,834
 - If we sell more water, we will take additional raw water to be treated, thereby increasing our cost. However, there would be a corresponding increase in revenue as well
- \$18,834 is needed to cover the bump to 9.5 MGD from Dallas in June. The cost the following year will be higher since we will have the added monthly cost for the full 12 months

Items Added to Operating Budget
- \$18,834

Dallas Water Utilities Increase



- DWU has proposed a rate increase of 2.4% on Raw Water
- Treated Water is proposed at a 5.1% volume rate increase along with a 4.6% increase on the demand charge
- These increases along with projected increases in consumption add up to an additional \$119,927 for Raw Water and \$180,287 for Treated Water
- The total increase for both will be \$300,214

CIP Program

- The City has a AAA bond rating on all debt, recently affirmed for Utility debt
- Fitch, recently (2019) adopted new ratings criteria which will likely result in upgrades for utilities with “relatively low leverage, and downgrades resulting from the recognition of higher leverage and/or elevated operating risk”
- From FY 2020 to FY 2024, estimated capital needs for the City’s Utility Fund CIP total over \$86 million
 - Doesn’t reflect impact of to-be-completed Water Master Plan
 - NewGen (the City’s utility rate consultant) advises that the City should, where possible, carefully balance its use of cash and debt
 - As rates are examined, they should also be adjusted to reflect the desired capital funding plan

- It is important to strike a good balance between cash funding and debt funding levels
- Cash funding for CIP included in proposed budget - \$2,109,747
- In order to get to \$4M funded out of cash, an additional \$1,890,253 is needed

CIP program - \$13.320M in
Debt; \$4M Cash

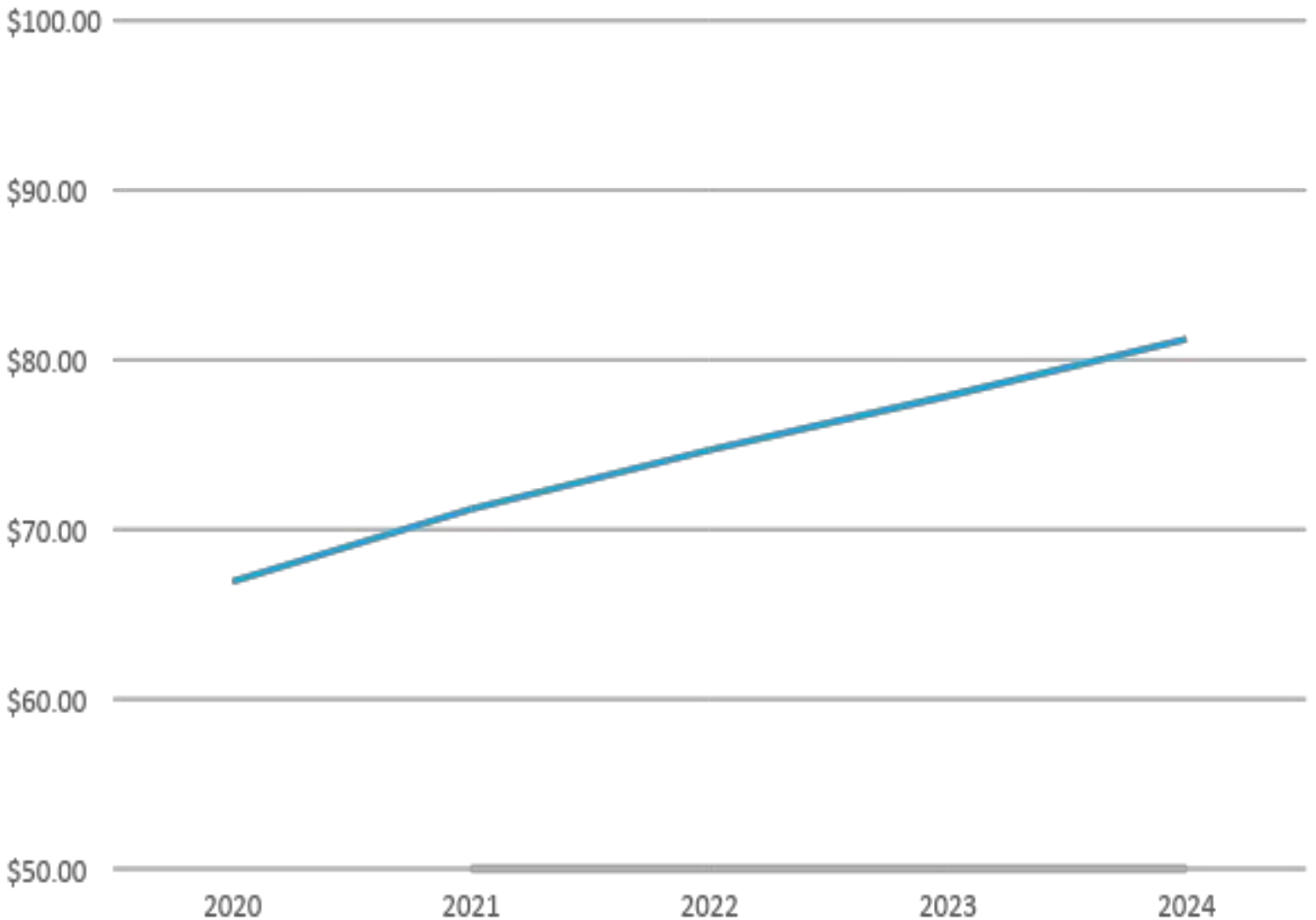
- Funding for emergency/unforeseen repairs to water and sewer lines - \$250,000 - Small enough amount to justify not issuing debt
- Wastewater Plant Electrical Improvements- \$3,750,000 - Project addresses needed electrical improvements that were identified as critical during the master planning process. Improvements needed in Filter area, chlorine building, sludge pump station, solids handling building, and in power distribution
 - This project is one of the smallest projects of the WWTP Master Plan, but has an accelerated need to address transformer, switchgear, motor control center, and starter replacements. Cash funding is a strategy to ensure the City meets the “must be in construction” requirement before/as flows reach 90% of discharge capacity

Proposed Cash Funded Projects
\$4,000,000

- Meter Replacement Program- \$720,000 - Project scope is a full system meter change out program. Estimated to take 6 to 7 years to change out every meter. This is the fourth year of funding
- Rehab/Replace 36/42" SH121 to Timber Creek- \$3,500,000 – Re-line the entire pipe with structural cured-in-place pipe (CIPP). Actual condition of the pipe will not be known until inspection is complete, however, it appears the pipeline is near the end of its useful life
- Ace Lane Water Line (Creekside MHP)- \$1,000,000 - The Project includes construction of a 12-inch water line beginning at the intersection of South Valley Parkway and SH 121, looping to Ace Lane, and running north back to South Valley Parkway. Stubbed connections to Creekside will be made available
- WWTP Capacity Improvements- \$8,100,000 - Project consists of expansion of Plant 2 aeration basins and extending the blower pad for additional blowers

Proposed Debt Funded Projects
\$13,320,000

Residential Customer Monthly Bill Impact of Projected Rate Increases Needed to Cover Capital Plan

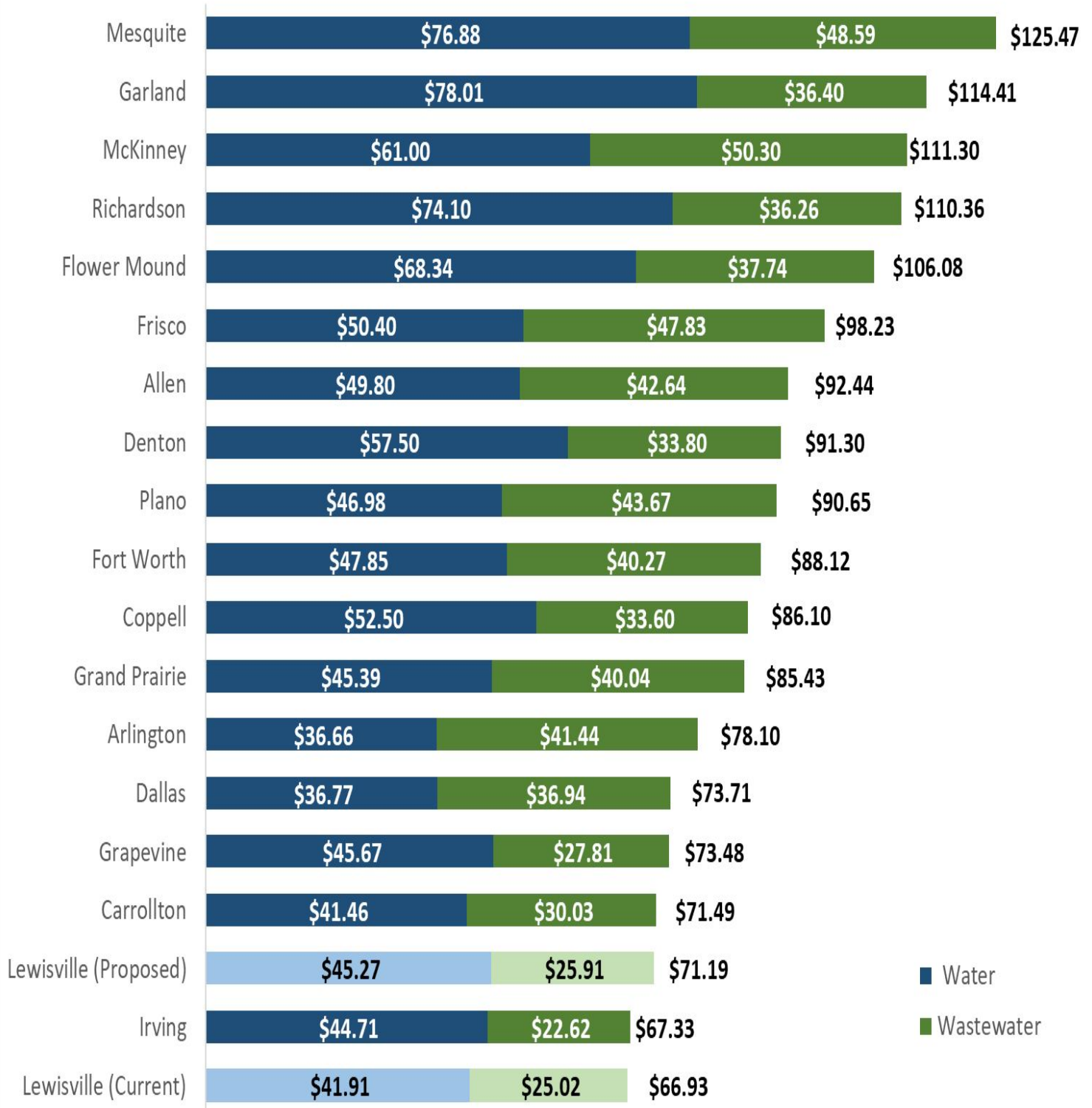


Combined Water and Sewer Bill

10,000 Gallons Water &
6,000 Gallons Sewer (Winter Average)

Includes CIP impacts known to date; does not include revenues from Castle Hills or Inclining block structure implementation. Phase 2 or project will develop these projections.

Regional Comparison of Total Water and Wastewater Bill



10,000 Gallons Water & 6,000 Gallons Sewer (Winter Average)

Fund Balance

- Expenditures proposed from fund balance
 - \$1,646,207 for economic development agreement liabilities
- After the proposed expenditures from fund balance, the projected fund balance will be \$15.766M
- The operating reserve level is \$6.961M
- The projected fund balance level is above the required operating reserve needs, however, the capital needs in the future outweigh the current cash funding capacity and may be needed to assist with funding large ticket items such as a plant improvement

UNFUNDED
PROGRAMS

Utility Fund

Unfunded Programs

- As discussed, funding for CIP projects included in operating budget is \$2,109,747
- Additional \$1,890,253 is needed to meet the \$4M cash requirement for just 20-21
- This will move the City towards fully funding the cash portion of the CIP through operating revenue rather than reserves, as advised by bond counsel and rate consultants
- When changing the meter equivalencies to those used in the proposed rate model and going with the seven-year proposed rates, the existing model, when compared to the current year, yields additional revenue for water of: \$1,477,805 and additional revenue for sewer of: \$ 581,714 for a total increase of \$2,059,519
- \$1,890,253 will be used to fund the \$4M needed for 20-21; and the remaining \$169,266 will be transferred to CIP to fund upcoming capital project needs

Drainage Fund

- Drainage Fees remain constant at \$3.994M
- Utility Fund expenditures related to Drainage are moved to this fund (\$305,854) along with the G&A expenses normally funded (\$240,000)
- Remainder of funding goes to drainage capital projects (\$3,501,678)

TIRZ 1

- Façade Grant Program
\$100,000
- Leonard Street Walters to
Church \$500,000
- Old Town Master Plan
\$250,000
- Old Town Marketing
\$100,000
- Debt Service related to
the MCL Grand \$703,000

TIRZ 2

- Payment to Developer for reimbursement of infrastructure improvements will be taken to City Council for a supplemental appropriation in FY 19-20 (August) for \$693,795
- For 2020-21, payment to developer is anticipated to be \$854,501
- This will leave a fund balance of \$854,502

4B Fund

- Sales tax revenue decreased \$815,174
- Interest earnings decreased \$155,164 based on projected interest rates
- Debt service increased \$446,690

- Closure of Old Town Aquatic Facility for 20-21 \$91,503
- Reduced Library Hours (continuation of program seen in GF) \$41,783
- Eliminate Hoopla service \$44,542
- Reduced special event support due to reduced amount of special events being held in 20-21 \$31,530

4B Reductions

Fred Herring Recreation Center 4B Savings

\$314,200



\$168,533 is moved to the General Fund to account for recreation outreach activities including PLOW, social media, PARD events, Thrive marketing, LLELA marketing, etc.

\$59,702 moved to the Recreation Fund to track rental cost vs. rental rates more clearly

\$85,965 in true savings due to moving from an operating Recreation Center to a Rental facility only

Fred Herring Recreation Center

- Fred Herring Recreation Center will primarily be open for rental of the gym space and use of the racquetball courts (during limited hours)
- Utilizes fees already established in the fee schedule for the gym rental; modifications to any fees for specialized reservations (racquetball courts) shown on the following slide will be brought to Council for consideration prior to FY 20-21
- Racquetball courts can only be reserved for times during normal business hours, when building is staffed for a gym rental, or when a racquetball/basketball tournament is programmed by staff

| | | | |
|---|--|-------------------|--|
| <i>Racquet sports court reservations (with memberships)</i> | | | |
| Racquetball court | | \$4/hour/court | |
| Pickleball court (requires, full or half court reservation; available at limited times) | | \$25 or \$50 hour | |
| Badminton court (requires, full or half court reservation; available at limited times) | | \$25 or \$50 hour | |
| <i>Racquetball and handball court rentals for leagues, tournaments</i> | | | |
| One court | | \$10/hour | |
| All courts | | \$35/hour | |
| After hours | | \$125/hour | |
| <i>Gym rentals for leagues, tournaments by outside entities:</i> | | | |
| Half court - regular hours | | \$25 | |
| Half court - peak hours | | \$50 | |
| Full court - regular hours | | \$50 | |
| Full court - peak hours | | \$100 | |
| After hours | | \$175/hour | |
| Tables and chairs | | \$25 | |
| <i>Frederick P. Herring Recreation Center Memberships - Residents</i> | | | |
| Adult (day/month/annual) | | \$2/\$12/\$50 | |
| Youth under 18 and Seniors over 60 (day/month/annual) | | \$1/\$5/\$25 | |
| Family (annual) | | \$75 | |
| Up to 6 members in a family – two adults plus youth or seniors living in the same household | | | |
| <i>Frederick P. Herring Recreation Center Memberships – Non-Residents</i> | | | |
| Adult (day/month/annual) | | \$3/\$18/\$75 | |
| Youth under 18 and Seniors over 60 (day/month/annual) | | \$2/\$8/\$35 | |
| Family (annual) | | \$90 | |
| Up to 6 members in a family – two adults plus youth or seniors living in the same household | | | |
| Add on Memberships: | | | |
| Additional family members (annual) | | \$5 | |

Fees Related to Fred Herring Recreation Center

- Funding Thrive operations for a full 12 months rather than a partial year - \$94,698

- Upgrade of Fred Herring Recreation Center gym necessary to convert the facility to a rental facility
 - \$200,000 is budgeted for beginning modifications; however a full cost plan will be developed in upcoming months
 - \$2.2M is currently set aside in CIP for Fred Herring Recreation Center Admin office remodel – Architectural design will be submitted for council consideration in August; it is projected that construction will begin Summer 2021

- Funding for Indoor Aquatics at Thrive was transferred from the General Fund. All aquatics (Old Town Aquatic Facility (currently reduced), Sun Valley Aquatic Facility, and now Thrive Indoor Aquatic Facility) will be in the 4B Fund \$793,395

Additions to Budget

- \$1,652,500
 - Hedrick House Remodel \$900,000
 - Prairie Creek Study Implementation \$252,500
 - Park and Trails Master Plans \$350,000
 - KLB Foundation \$5,000
 - LISD Park Signage and Accessibility Improvements \$100,000
 - Butterfly Garden \$45,000

- Leaves \$3,796,738 projected fund balance

Use of Fund Balance

Impact to capital plan

- By transferring the Indoor Aquatics activity from the General Fund to the 4B Fund, there will be less room available in the 4B fund to accumulate reserves for future capital improvements
 - It will take longer for projects to reach full funding levels
- When the economy moves back into a more predictable pattern, and Thrive memberships can be sold at projected levels, this activity will transfer back into the General Fund, if possible

Building Projects

Building Projects

- Fred Herring Recreation Center – Design and construction funding is available at \$2.2M (existing CIP)
- Annex Design – Funding for design (\$260K) is in the proposed General Fund budget
- Training Tower – Design concepts underway, funding available \$1.913M. Partnering with Flower Mound and Highland Village to share facility
- Rodeo Improvements – Staff is moving forward with consultant and rodeo area modifications this fiscal year. \$752,541 is available in the current CIP through General Fund, Recreation Fund and 4B Fund dollars
- Public Safety Complex – (\$81M) 2024-25 bond program; 2015 bond program has \$5.6M in available authorization for this project
- Hedrick design is currently funded and underway, funding in proposed 4B budget for construction (\$900,000)
- Basement remodel \$3,190,000 is funded in the General Fund for design and construction; an additional \$1.591M loaned to the Fleet facility renovation project for design. Will be paid back once certificates of obligation are sold for that project; City Hall space allocation study put on hold - \$45,000; will need to re-authorize this project to reassess overall needs of City Hall/basement
- Fleet Facility – design is underway. Certificates of obligation will be sold for debt in the Spring of 2021 once construction costs are determined. This is a shared cost between the Utility Fund and the General Fund

What's Next?

- Crime Control and Fire Control Public Hearings and 4B Board Meeting on July 20
- Property Tax Values on July 25
- Budget Workshop on August 1
- Public Hearing on Budget and Adopt Budget on August 14
- Public Hearing on Tax Rate and Adopt Tax Rate on August 17
- Quarterly City Council Update in December 2020 and March 2021
- Mid Year Report in May 2021

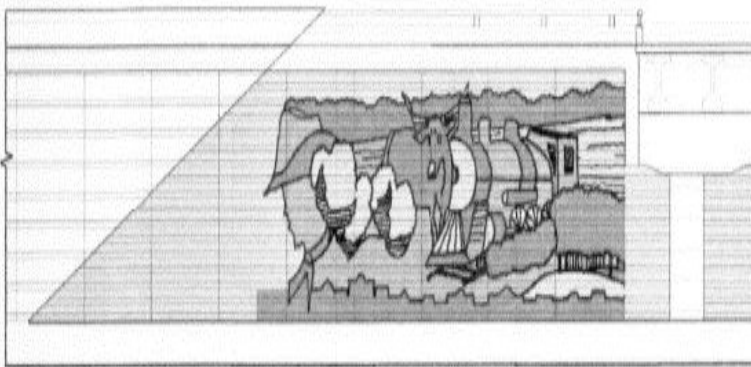
Mid-Year List

| Priority | Title | Amount | Category |
|----------|---|---|------------------|
| 1 | I35 Aesthetics (exhibits on following slides) | \$5,000,000 | Capital shortage |
| 2 | Pay Plan Adjustments | \$700,000 | New |
| 3 | Police Program Coordinator (Captain deleted from budget; addback as Civilian) | \$95,673 | Add-back |
| 4 | Inclusion and Transparency Coordinator | \$88,358 | New |
| 5 | Police Staffing Report recommendations – Convert one police officer to a civilian Crime Victim’s Advocate; four police officers and 1 Sergeant; related equipment | \$768,117 ongoing \$350,031 one-time | New |
| 6 | Preserve and Green Belt Manager (LLELA) | \$89,533 | Add-back |
| 7 | Events Specialist – only if pandemic situation allows spring/summer events | \$78,750 | Add-back |

Old Town Character Zone – West Main Street Overpass

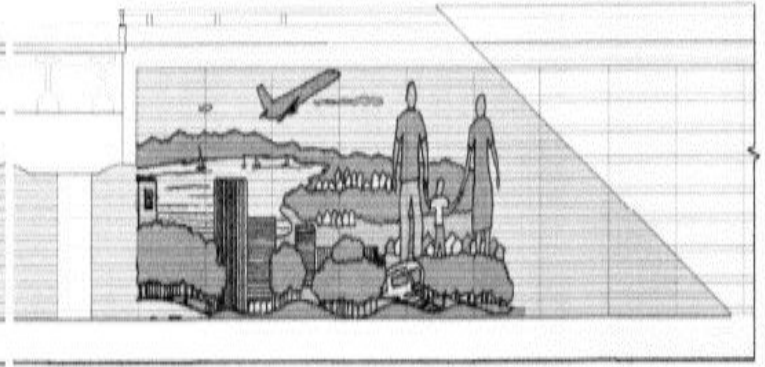
Character Sketches

Context graphics will be located on the walls adjacent to the West Main Street overpass parallel to the main IH-35E travel lanes. It is anticipated that 4 wall surfaces would receive graphic treatment. The illustrations below indicate the location and content of wall graphics to be placed at West Main Street. These graphics are conceptual and as such must be refined during final design to fit final wall locations as approved by TxDOT and graphic content per direction of the City of Lewisville. It is intended that the graphic be integral to the pre-cast concrete wall panel with a minimum of three layers of relief and then finished with tinted opaque sealer using a monochromatic color scheme of three shades in addition to the standard TxDOT panel color to create the desired graphic effect. See Appendix A-3 for wall graphic locations



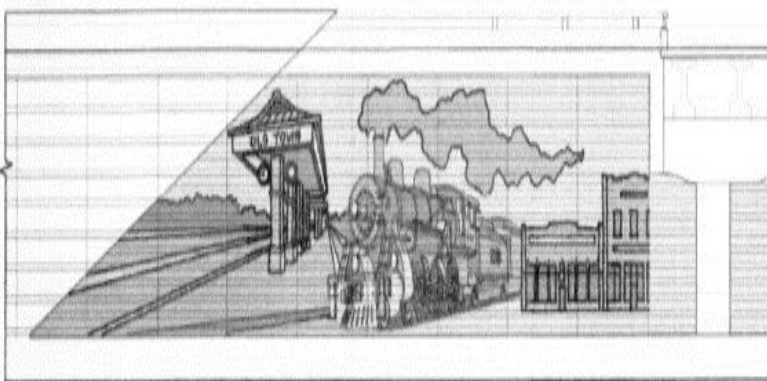
South (left) elevation of retaining wall graphic at W. Main Street looking west along IH-35E

13



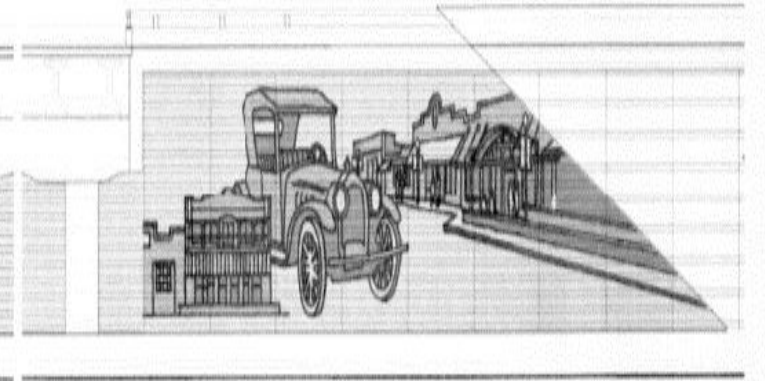
North (right) elevation of retaining wall graphic at W. Main Street looking west along IH-35E

14



North (left) elevation of retaining wall graphic at W. Main looking east along IH-35E

15



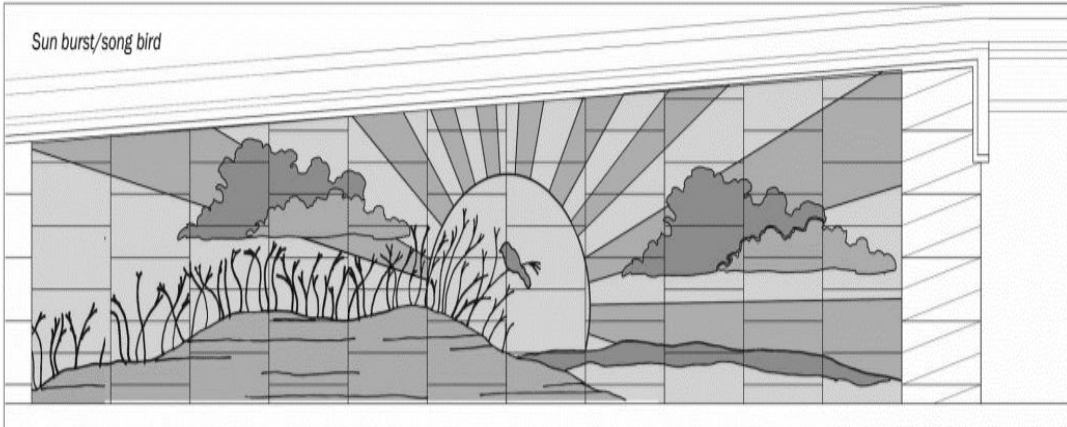
South (right) elevation of retaining wall graphic at W. Main looking east along IH-35E

16

Parks Character Zone – East Corporate Drive

Character Sketches

Community graphics will be located on the walls of the collector /distributor ramps south of the Hebron interchange. It is anticipated that 4 wall surfaces would receive graphic treatment. It is proposed to locate graphics at one location along each of the north and south frontage roads and the one location along each of the north bound and south bound main lanes. The following elevation views indicates the graphic content to be used in these locations. One graphic will be used twice. These graphics are conceptual and as such must be refined during final design to fit final wall locations as approved by TxDOT and graphic content per direction of the City of Lewisville. The graphics are to be integral to the pre-cast concrete wall panels with a minimum of three layers of relief and painted with three shades of a tinted opaque sealer. See Appendix A-2 for potential locations of wall graphics



Use on East side of north bound direct connector adjacent to east frontage road.

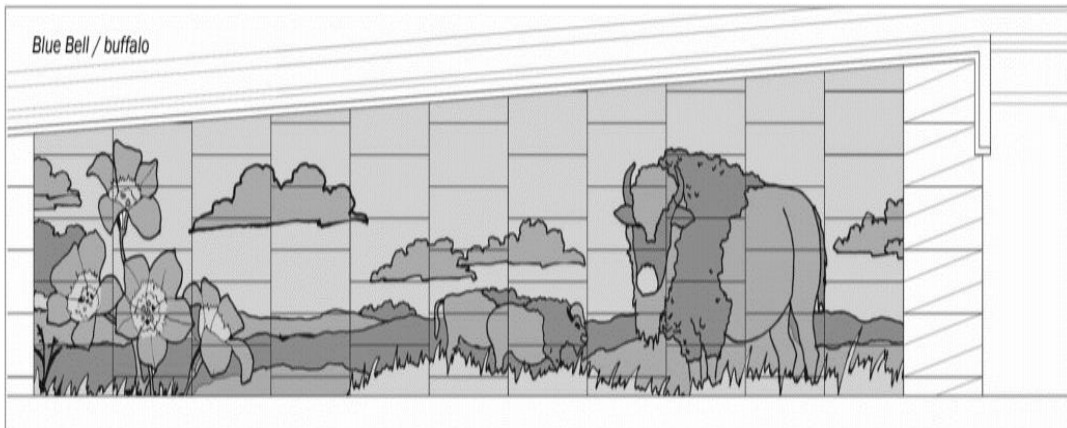
Use on West side of south bound direct connector adjacent to west frontage road.

1



Use on East side of south bound direct connector adjacent to south bound main lanes

2



Use on West side of north bound direct connector adjacent to north bound main lanes

3

Mid-Year List

| Priority | Title | Amount | Category |
|----------|--|-----------|----------|
| 8 | Public Safety Public Information Coordinator - Supports both Fire and Police; reports to Community Relations and Tourism; fill only if pandemic situation allows for spring and summer events | \$98,178 | Add-back |
| 9 | Police Records Clerk – Add only after CAD/RMS System impacts can be evaluated | \$57,434 | Add-back |
| 10 | Building Inspector – if workload increases | \$76,074 | Add-back |
| 11 | Construction Inspector – if workload increases | \$88,016 | Add-back |
| 12 | Business Information Analyst – supports Performance Dashboard | \$121,752 | Add-back |
| 13 | Green Certification Program (details on following slides) | \$20,000 | new |
| 14 | Add CIP/Infrastructure Investment back to 2019-20 level – Amount to be added depends on how much funding was able to be added to the 20-21 base budget | TBD | Add-back |

Mid-Year List

| Priority | Title | Amount | Category |
|----------|--|----------|------------------------|
| 15 | Fireworks on Lake Lewisville – July 4 th fireworks shot from barge on Lake Lewisville (no entertainment; entertainment adds \$45,750) (details on following slides) | \$77,000 | Add-back/ expansion |
| 16 | Intern program | \$50,000 | Add-back |

Mid Year List – Green Certification Program , \$20,000

- Largely online training and scoring component to address sustainability initiatives
- Success of this program will rely largely on the number and quality of interactions with prospective participants in the business community in Lewisville. There are many community stakeholders and potential collaborators that could assist with these efforts, including the Chamber of Commerce and Main & Mill Association
- This proposed program will introduce a multipronged approach that seeks three main outcomes:
 - 1. Identifying and recognizing businesses who are high performers and have adopted sustainability policies and practices in the workplace
 - 2. Educating businesses who want to “do better” but may lack the expertise or tools
 - 3. Providing resources to both novices and experts alike to help them become more sustainable workplaces

Mid year List – Fireworks at the Lake

- The launch site, MCL Grand rooftop, has inherent problems. A high-in-the-sky program can not be held because of the site limitations and lack of adequate fallout radius
- The barricades can't be pushed out far enough to keep those viewing from the restaurant sites from getting showered with debris
- Finally, the weather conditions must be almost flawless to ensure a successful launch - there is always a bit of wind to contend with
- Move fireworks to Lewisville Lake to be shot from barge
 - Fireworks only \$77,000
 - Fireworks and entertainment \$122,750

HOT/ General Fund Project

- Parking lot and median landscaping project are combined to reduce cost of project by using single contractor
- The Brokerage building adjacent to the Visitors Information Center was purchased with HOT funding with the intent to demolish it and construct a parking lot for the VIC
 - Staff has created three design options for Council consideration:
 - 1. Convert Brokerage site into a parking lot and connect it to the existing lot off Church Street - cheapest option but adds the least public parking \$920,000
 - 2. Combine Brokerage site and small parking strip in front of building into a single lot. Connect it to the existing lot off Church Street. Adds the same number of new spaces as Option #1 but traffic flow is improved with better use of space in front of the building \$1,052,500
 - 3. Combine all four existing lots (front of VIC, back of VIC, back of MCL Grand, and public lot) with Brokerage site and create a single cohesive lot. Provides the most additional parking capacity and best traffic flow. Creates a large space that could be used as an activity center during Western Days \$1,356,840
- **This portion of the overall project can be funded through the Hotel Motel Tax reserves.** Exhibits follow on the next two slides
- At the February 2019 City Council Retreat, Staff presented a menu of opportunities where the City could make investments to make Old Town more “lovable”
 - One idea was the design and installation of landscaped areas at the Main and Church Street couplet by the VIC (the “Western Median”)
 - Project not only eliminates some of the pavement and “softens” the streetscape, but it also enhances the appearance and appeal of the VIC
 - Project was funded in the current year budget for \$30,000. This amount was woefully underfunded as the total project is now anticipated to be \$342,000
 - Exhibit follows the VIC parking lot exhibits



Study option to extend parking lot paving to MCL GRAND

CHURCH

MCL GRAND THEATER

VIC

CHARLES

MAIN

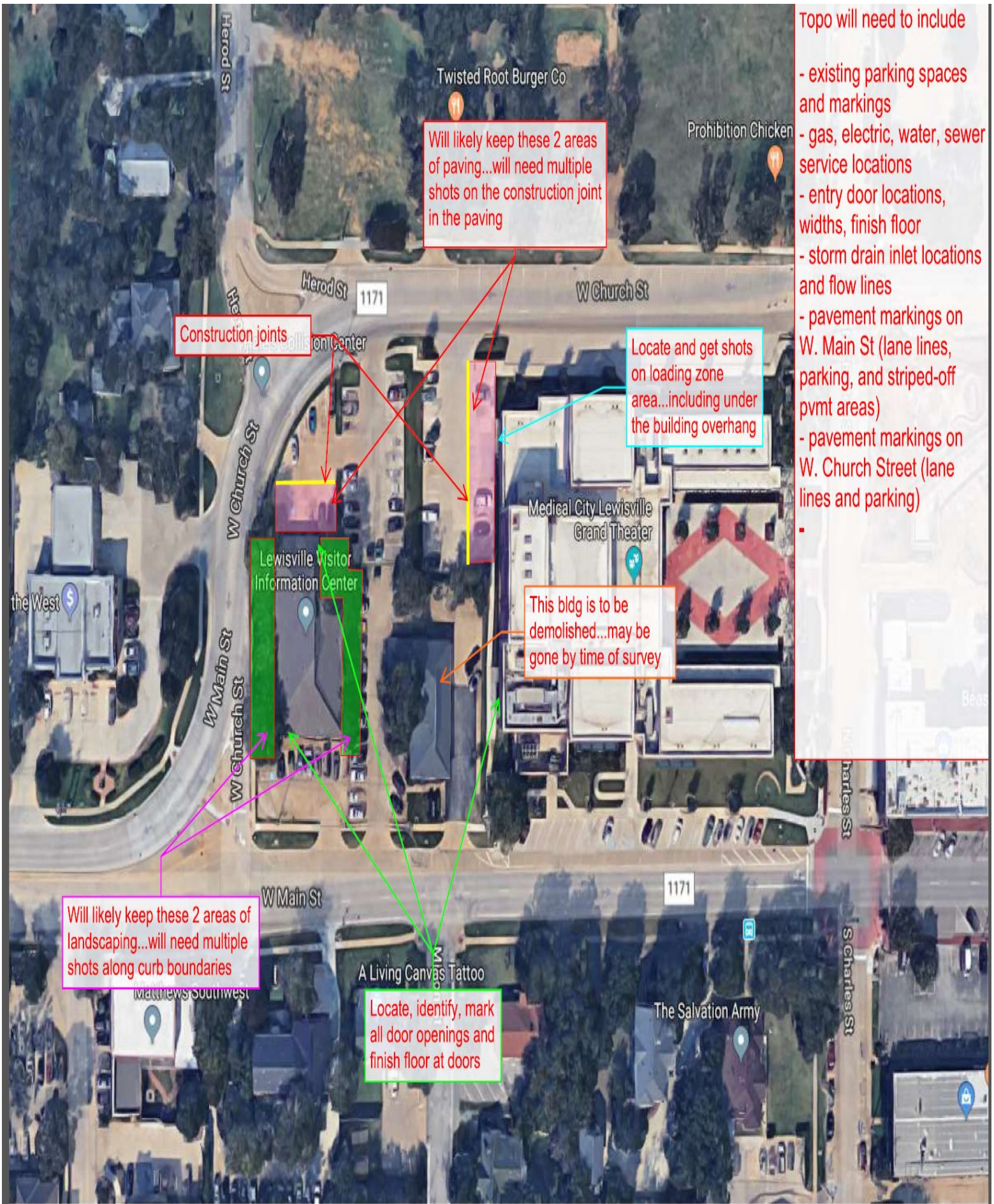
Legend

-  MCL Grand Parking
-  Visitor Info Center Parking Lot
-  Denton County Parcels Lewisville



1" = 100'

LOCATION MAP FOR VISITORS INFORMATION CENTER (VIC) PARKING LOT



Will likely keep these 2 areas of paving...will need multiple shots on the construction joint in the paving

Construction joints

Locate and get shots on loading zone area...including under the building overhang

This bldg is to be demolished...may be gone by time of survey

Will likely keep these 2 areas of landscaping...will need multiple shots along curb boundaries

Locate, identify, mark all door openings and finish floor at doors

- Topo will need to include
- existing parking spaces and markings
 - gas, electric, water, sewer service locations
 - entry door locations, widths, finish floor
 - storm drain inlet locations and flow lines
 - pavement markings on W. Main St (lane lines, parking, and striped-off pvmt areas)
 - pavement markings on W. Church Street (lane lines and parking)



General Fund

(#101)

The General Fund is the City's largest and primary operating fund. It is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund accounts for basic City services such as police, fire, street maintenance, and parks and leisure services. The three primary sources of revenue for this fund are sales tax, property tax, and other taxes.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 37,593,829 | 40,127,211 | 36,541,450 | 32,586,395 | 36,701,866 | 36,701,866 | 29,148,937 |
| REVENUES | | | | | | | |
| Taxes | 64,494,201 | 68,718,687 | 71,685,695 | 74,254,344 | 67,052,156 | 61,178,242 | 70,564,484 |
| Licenses & Permits | 2,343,275 | 2,758,354 | 2,627,670 | 2,487,339 | 2,491,239 | 1,950,673 | 2,106,040 |
| Intergovernmental Revenues | 340,584 | 367,069 | 416,181 | 548,095 | 548,095 | 283,356 | 550,117 |
| Charges for Services | 9,530,284 | 10,002,102 | 10,797,313 | 10,252,773 | 10,089,922 | 6,015,674 | 8,924,054 |
| Culture and Recreation Revenues | 1,274,759 | 2,358,073 | 1,832,742 | 2,793,140 | 1,498,068 | 1,255,332 | 1,550,828 |
| Investment Earnings and Contributions | 348,409 | 204,536 | 993,578 | 533,509 | 311,264 | 217,434 | 292,489 |
| Fines, Forfeitures and other Court Fees | 2,759,925 | 2,868,863 | 2,800,178 | 3,142,344 | 1,796,593 | 1,678,421 | 2,530,894 |
| Other Financing Sources | 1,562,398 | 442,106 | 437,792 | 508,522 | 511,949 | 249,488 | 492,301 |
| Transfers In | 4,417,491 | 4,199,309 | 4,717,632 | 6,085,576 | 6,104,493 | 5,413,649 | 4,837,700 |
| Total Revenues | 87,071,328 | 91,919,099 | 96,308,781 | 100,605,642 | 90,403,779 | 78,242,269 | 91,848,907 |
| Total Resources | 124,665,157 | 132,046,310 | 132,850,230 | 133,192,037 | 127,105,645 | 114,944,135 | 120,997,844 |
| EXPENDITURES | | | | | | | |
| City Attorney | 653,589 | 672,348 | 707,365 | 719,460 | 715,409 | 540,364 | 657,890 |
| City Manager | 1,134,080 | 1,314,014 | 1,262,292 | 1,338,155 | 1,332,559 | 1,009,558 | 1,395,757 |
| City Secretary | 383,576 | 519,840 | 479,175 | 521,915 | 495,102 | 392,164 | 468,981 |
| Community Relations/Tourism | 1,228,789 | 1,178,335 | 1,295,497 | 1,356,942 | 1,275,233 | 885,209 | 1,237,564 |
| Development Services | 3,134,391 | 3,410,346 | 567,231 | 625,040 | 601,404 | 451,334 | - |
| Economic Development | 480,394 | 470,309 | 478,187 | 622,967 | 606,315 | 414,424 | 525,743 |
| Emergency Management | - | 166,973 | 206,260 | 205,280 | 198,870 | 155,025 | 200,304 |
| Engineering | 1,614,399 | 1,780,897 | 1,760,272 | 1,872,888 | 1,833,344 | 1,412,068 | 1,695,519 |
| Finance | 1,507,426 | 1,590,125 | 1,624,234 | 1,678,002 | 1,649,567 | 1,338,427 | 1,714,053 |
| Fire | 19,268,282 | 20,292,921 | 21,915,715 | 23,275,345 | 22,097,801 | 17,622,443 | 23,661,029 |
| Human Resources | 1,057,486 | 882,194 | 982,561 | 1,073,919 | 1,066,573 | 806,045 | 1,071,855 |
| Information Technology | 2,727,792 | 3,456,762 | 3,106,708 | 3,299,368 | 3,203,557 | 2,547,216 | 3,041,994 |
| Library Services | 1,578,588 | 1,794,825 | 1,759,334 | 1,830,475 | 1,805,373 | 1,370,242 | 1,634,562 |
| Mayor & Council | 86,746 | 105,905 | 96,265 | 128,102 | 120,087 | 105,970 | 114,300 |
| Municipal Court | 983,494 | 1,024,165 | 1,049,930 | 1,187,449 | 1,073,708 | 837,959 | 1,123,798 |
| Neighborhood Services | 1,329,762 | 1,143,278 | 4,153,401 | 4,749,267 | 4,261,340 | 3,218,779 | 4,339,692 |
| Non-Departmental | 1,960,283 | 1,116,568 | 1,371,946 | 1,564,003 | 1,253,572 | 998,785 | 1,444,984 |
| Parks & Recreation | 6,169,831 | 6,628,255 | 6,914,966 | 8,660,853 | 7,899,277 | 5,190,770 | 7,727,675 |
| Planning | 456,957 | 434,152 | 493,696 | 512,331 | 507,088 | 389,968 | 497,498 |
| Police | 23,241,067 | 24,842,879 | 26,003,427 | 29,575,108 | 29,552,102 | 22,290,363 | 29,213,240 |
| Public Services | 10,774,823 | 11,971,543 | 12,135,585 | 14,408,773 | 10,126,682 | 8,179,389 | 10,082,469 |
| Total Expenditures | 79,771,754 | 84,796,633 | 88,364,051 | 99,205,642 | 91,674,963 | 70,156,503 | 91,848,907 |
| Current Rev. - Current Exp. | 7,299,574 | 7,122,466 | 7,944,730 | 1,400,000 | (1,271,184) | 8,085,766 | - |

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|--|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
|--|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|

Expenditures from Fund Balance

| | | | | | | | |
|-------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Non-Departmental | 4,766,192 | 10,708,227 | 7,784,313 | 6,226,802 | 6,281,745 | 4,636,350 | 4,789,267 |
| ENDING FUND BALANCE | 40,127,211 | 36,541,450 | 36,701,866 | 27,759,593 | 29,148,937 | 40,151,282 | 24,359,670 |
| OPERATING RESERVE: 20% | 15,954,351 | 16,959,327 | 17,672,810 | 19,841,128 | 18,334,993 | 14,031,301 | 18,369,781 |
| UNDESIGNATED RESERVE | 24,172,860 | 19,582,123 | 19,029,056 | 7,918,465 | 10,813,945 | 26,119,981 | 5,989,889 |

General Fund

The General Fund is the City's largest and primary operating fund. It is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund accounts for basic City services such as police, fire, street maintenance, and parks and leisure services. The three primary sources of revenue for this fund are sales tax, property tax, and other taxes.

| Summary Code Description | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2020-2021 PROPOSED BUDGET | VARIANCE | BASIS FOR ESTIMATE |
|--|------------------------|------------------------|------------------------------------|----------------------------|------------------------------------|--------------------|--|
| REVENUES | | | | | | | |
| Taxes | 68,718,687 | 71,685,695 | 74,254,344 | 67,052,156 | 70,564,484 | (3,689,860) | |
| 101.01.100.3110 - Property Taxes | 31,008,703 | 32,958,014 | 37,122,957 | 36,677,900 | 36,677,900 | (445,057) | Based on current year estimate |
| 101.01.100.3111 - Property Taxes, Delinquent | 134,286 | 23,175 | 71,274 | 71,274 | 76,245 | 4,971 | Trend in collections |
| 101.01.100.3112 - Property Taxes, Penalty & Interest | 162,017 | 159,723 | 142,945 | 142,945 | 154,895 | 11,950 | Trend in collections |
| 101.01.100.3130 - Sales Tax | 30,096,937 | 31,562,443 | 30,720,025 | 24,210,495 | 27,459,325 | (3,260,700) | 13% decrease from last year's actual |
| 101.01.100.3132 - Sales Tax, Castle Hills | 130,694 | - | - | - | - | - | All funding goes to pay Public Safety contract |
| 101.01.100.3134 - Mixed Beverage Tax | 430,154 | 430,346 | 447,601 | 200,000 | 200,000 | (247,601) | economic climate |
| 101.01.100.3150.100 - Franchise Taxes- CoServe | 534,773 | 524,876 | 469,342 | 469,342 | 509,664 | 40,322 | Based on trend |
| 101.01.100.3150.101 - Franchise Taxes- Texas New Mexico Power | 3,323,858 | 3,246,373 | 3,183,965 | 3,183,965 | 3,251,399 | 67,434 | Based on trend |
| 101.01.100.3150.102 - Franchise Taxes- Oncor | 82,541 | 77,982 | 73,872 | 73,872 | 78,132 | 4,260 | Based on trend |
| 101.01.100.3150.103 - Franchise Taxes- Atmos | 794,768 | 678,988 | 757,407 | 757,407 | 591,564 | (165,843) | Based on trend |
| 101.01.100.3150.120 - Franchise Taxes- Fiber Optics | 10,200 | 10,200 | - | - | - | - | Now in consolidated franchise line item |
| 101.01.100.3150.126 - Franchise Taxes- Verizon/Frontier Cable | 539,359 | 469,335 | 337,101 | 337,101 | 337,101 | - | Based most recent activity |
| 101.01.100.3150.127 - Franchise Taxes- Time Warner Cable | 694,548 | 697,284 | 434,092 | 434,092 | 668,248 | 234,156 | Based on trend |
| 101.01.100.3150.140 - Franchise Taxes- Southwestern Bell-AT&T Video | 18,094 | 20,955 | 20,168 | 20,168 | 19,739 | (429) | Based on trend |
| 101.01.100.3150.180 - Franchise Taxes- Telecommunications | 757,754 | 826,000 | 473,595 | 473,595 | 540,272 | 66,677 | Based on trend |
| Licenses & Permits | 2,758,354 | 2,627,670 | 2,487,339 | 2,491,239 | 2,106,040 | (381,299) | |
| 101.16.161.3250 - Zoning/ZBOA/Subdivision | 54,900 | 50,462 | 56,000 | 56,000 | 53,787 | (2,213) | Based on trend |
| 101.30.200.3281 - Valet Parking Permit | - | - | 450 | 450 | - | (450) | Not a reliable source |
| 101.40.375.3240 - Health Services Permits | 230,138 | 224,062 | 207,500 | 207,500 | 215,781 | 8,281 | Based on trend |
| 101.40.375.3244 - Backflow Program | 38,226 | 54,499 | 42,000 | 42,000 | 48,349 | 6,349 | Based on trend |
| 101.40.395.3260 - Animal Services | 89,762 | 76,122 | 88,000 | 88,000 | 76,122 | (11,878) | Based on trend |
| 101.40.395.3262 - Animal Registration | 10,274 | 9,456 | 12,000 | 12,000 | 9,456 | (2,544) | Based on trend |
| 101.01.100.3233 - Natural Gas Well Permits | - | - | - | 3,900 | - | - | Not a reliable source |
| 101.01.100.3424 - Gas Well Road Repair Fees | 80,000 | 80,000 | 80,000 | 20,000 | 80,000 | - | Based on trend |
| 101.11.395.3241 - Food Handlers Permits | - | - | - | - | - | - | No longer collected |
| 101.40.380.3210 - Licenses | 67,080 | 119,405 | 104,037 | 104,037 | 71,914 | (32,123) | Based on trend |
| 101.40.380.3220 - Building Permits | 1,090,760 | 869,084 | 791,995 | 791,995 | 429,952 | (362,043) | Based on known development projects |
| 101.40.380.3221 - Mechanical Permits | 15,664 | 15,125 | 16,081 | 16,081 | 15,212 | (869) | Based on known development projects |
| 101.40.380.3222 - Electrical Permits | 16,331 | 17,215 | 18,229 | 18,229 | 14,195 | (4,034) | Based on known development projects |
| 101.40.380.3223 - Plumbing Permits | 44,167 | 62,146 | 66,541 | 66,541 | 55,138 | (11,403) | Based on known development projects |
| 101.40.380.3224 - Fence Permits | 23,092 | 30,789 | 31,796 | 31,796 | 26,626 | (5,170) | Based on trend |
| 101.40.380.3225 - Sign Permits | 11,957 | 11,572 | 13,345 | 13,345 | 14,695 | 1,350 | Based on trend |
| 101.40.380.3226 - Garage Sale Permits | 2,258 | 2,178 | 2,554 | 2,554 | - | (2,554) | No longer collected |
| 101.40.380.3232 - Multi-Family Inspections | 162,325 | 152,225 | 162,325 | 162,325 | 178,965 | 16,640 | Based on trend |
| 101.40.380.3270 - Special Events Permits | 1,293 | 1,870 | 1,607 | 1,607 | 1,114 | (493) | Based on trend |
| 101.08.110.3270 - Special Events Permits | 3,240 | 1,076 | 2,202 | 2,202 | - | (2,202) | Not a reliable source |
| 101.07.110.3270 - Special Events Permits | 754 | - | 160 | 160 | - | (160) | Not a reliable source |
| 101.07.110.3280 - Abandoned Vehicle Tow/Auction | 136,073 | 158,278 | 134,317 | 134,317 | 142,889 | 8,572 | Based on trend |
| 101.12.121.3228 - Alarm Billings | 404,449 | 389,075 | 389,000 | 389,000 | 394,175 | 5,175 | Based on trend |

| | | | | | | | |
|---|-------------------|-------------------|-------------------|-------------------|------------------|------------------|--|
| 101.08.390.3230 - Fire Prevention Permits | 67,446 | 83,710 | 80,000 | 80,000 | 77,052 | (2,948) | Based on trend |
| 101.08.390.3231 - Fire Occupancy Inspections | 199,781 | 210,372 | 180,000 | 180,000 | 196,718 | 16,718 | Based on trend |
| 101.08.390.3234 - Annual Gas Well Inspections | 4,875 | 4,875 | 3,900 | 3,900 | 3,900 | - | Not a reliable source |
| 101.09.110.3270 - Special Events Permits | 3,510 | 4,075 | 3,300 | 3,300 | - | (3,300) | Based on trend |
| Intergovernmental Revenues | 367,069 | 416,181 | 548,095 | 548,095 | 550,117 | 2,022 | |
| 101.07.253.3385 - TX Crime Victims Compensation Reimbursement | 19,873 | 26,194 | 20,000 | 20,000 | 22,022 | 2,022 | Based on trend |
| 101.07.110.3380 - School Resource Officer LISD | 347,196 | 389,987 | 528,095 | 528,095 | 528,095 | - | basedon 9 SRO's |
| Charges for Services | 10,002,102 | 10,797,313 | 10,252,773 | 10,089,922 | 8,924,054 | 1,328,719 | |
| 101.20.110.3541 - Public Copier | 28,639 | 30,725 | 28,000 | 25,859 | 29,682 | 1,682 | Based on trend |
| 101.30.200.3418 - Maps & Publications | 431 | - | 500 | 500 | - | (500) | Based on trend |
| 101.30.200.3420 - Engineering Inspection Fees | 381,946 | 145,284 | 225,000 | 225,000 | 96,000 | (129,000) | Basedon on known development projects |
| 101.30.200.3422 - After Hours Inspection Fees | 3,083 | 3,173 | 6,000 | 6,000 | 4,085 | (1,915) | Based on trend |
| 101.30.200.3426 - Escrow Administration Fees | 6,000 | 5,250 | 5,000 | 5,000 | 5,417 | 417 | Based on trend |
| 101.30.200.3428 - Network Nodes Fees | 17,315 | 8,964 | 10,000 | 10,000 | 12,093 | 2,093 | Based on trend |
| 101.40.321.3462 - Recycling Revenue | - | - | - | - | - | - | Based on trend |
| 101.40.375.3416 - Pool Operators Course Fees | - | 4,400 | 3,000 | 3,000 | 3,000 | - | Based on trend |
| 101.01.100.3400 - Credit Card Convenience Fees | 84,073 | 68,410 | 69,929 | 5,330 | - | (69,929) | Accepting credit cards for charges less than \$1000 only |
| 101.01.100.3441 - Weed & Debris Assessment | 32,147 | 30,381 | 27,725 | 27,725 | 30,084 | 2,359 | Based on trend |
| 101.01.100.3499 - Other Charges for Services | 7,700 | 13,750 | 11,859 | 11,859 | 11,103 | (756) | Based on trend |
| 101.11.395.3416 - Pool Operators Course Fees | 3,300 | - | - | - | - | - | Based on trend |
| 101.04.110.3452 - Off Premise Alcohol Processing Fee | 6,070 | 6,835 | 4,136 | 4,136 | 5,910 | 1,774 | Based on trend |
| 101.04.110.3453 - Mixed Beverage Permit Processing Fee | 11,550 | 23,100 | 21,771 | 6,771 | 32,550 | 10,779 | Based on trend |
| 101.15.160.3430 - MSD Municipal Setting Designation Fee | - | - | - | 1,500 | - | - | Based on trend |
| 101.40.380.3410 - Plan Review Fees | 483,404 | 388,097 | 349,917 | 349,917 | - | (349,917) | Included in building fees |
| 101.40.380.3411 - Electronic Plan Review Fees | 136,335 | 132,760 | 95,419 | 95,419 | - | (95,419) | Included in building fees |
| 101.40.380.3412 - Electronic Plan Review Convenience Fees | 114,275 | 102,880 | 76,712 | 76,712 | - | (76,712) | Included in building fees |
| 101.40.380.3414 - Development & Construction Variance Fees | 4,000 | 2,800 | - | 350 | - | - | Included in building fees |
| 101.08.110.3488 - Castle Hills Fire & EMS | 641,452 | 924,156 | 1,063,996 | 1,063,996 | 1,063,996 | - | Based on trend |
| 101.08.271.3486 - Ambulance Fees | 1,948,528 | 2,366,947 | 2,243,153 | 2,133,153 | 2,149,523 | (93,630) | economic climate |
| 101.08.271.3487 - Ambulance/Fire Contracts | 64,513 | 67,425 | 64,780 | 69,713 | 69,713 | 4,933 | Based on trend |
| 101.08.271.3489 - TX Ambulance Supplemental Payment Program | 427,128 | 370,418 | 462,814 | 462,814 | 420,120 | (42,694) | Based on trend |
| 101.07.110.3471 - Fingerprinting | 6,236 | 6,485 | 6,000 | 6,000 | 6,240 | 240 | Based on trend |
| 101.07.110.3472 - Police Reports | 41,270 | 20,906 | 24,000 | 24,000 | 22,453 | (1,547) | Based on trend |
| 101.07.110.3473 - Online Police Reports | 22 | 1,469 | 800 | 800 | 1,164 | 364 | Based on trend |
| 101.07.110.3474 - Castle Hills Police | 295,296 | 996,086 | 1,004,873 | 1,004,873 | 1,004,873 | - | Based on trend |
| 101.07.110.3477 - Radio Service Contract | 17,280 | 17,280 | 17,280 | 17,280 | 17,280 | - | Based on trend |
| 101.07.110.3478 - County Restitution | (1,598) | - | - | - | - | - | Based on trend |
| 101.09.110.3440 - Traffic Signal Repair | 111,123 | 86,169 | 133,152 | 133,152 | 91,211 | (41,941) | Based on trend |
| 101.09.110.3460 - Refuse Cart Repair | 32,560 | 33,759 | 30,919 | 30,919 | - | (30,919) | Based on trend |
| 101.09.110.3461 - Commercial Refuse Administration | 2,043,998 | 1,890,001 | 1,842,185 | 1,842,185 | 1,925,395 | 83,210 | Based on trend |
| 101.09.110.3462 - Recycling Revenue | 117,981 | 8,609 | - | 2,106 | - | - | Based on trend |
| 101.09.110.3463 - Landfill Host Fees-WM | 1,753,731 | 1,752,348 | 1,267,463 | 1,267,463 | 633,731 | (633,732) | Based on planned slowdown of waste in Landfill |
| 101.09.110.3464 - Landfill Host Fees-Allied/Republic | 554,374 | 16 | - | - | - | - | Based on trend |

| | | | | | | | |
|--|------------------|------------------|------------------|------------------|------------------|--------------------|--|
| 101.09.110.3465 - Landfill Host Fees- Farmers Branch | 534,940 | 1,195,431 | 1,063,390 | 1,063,390 | 1,195,431 | 132,041 | Based on last year's actual |
| 101.09.110.3469 - Equalization Fee- Farmers Branch | 93,000 | 93,000 | 93,000 | 93,000 | 93,000 | - | Based on trend |
| Culture and Recreation Revenues | 2,358,073 | 1,832,742 | 2,793,140 | 1,498,068 | 1,550,828 | (1,242,312) | |
| 101.20.110.3540 - County Library Allotment | 72,300 | 71,000 | 71,000 | 78,900 | 80,500 | 9,500 | Based on expected contribution from County |
| 101.20.110.3579 - Merchandise Sales - Taxable | 890 | 2,802 | 15,000 | 2,786 | 15,000 | - | Based on trend |
| 101.20.110.3579.200 - Merchandise Sales - Taxable-Replacement Cards | 978 | 982 | 1,000 | 641 | 1,000 | - | Based on trend |
| 101.20.110.3579.300 - Merchandise Sales - Taxable-3D Prints | 604 | 1,821 | 4,500 | 1,564 | 4,500 | - | Based on trend |
| 101.10.420.165.3522 - Membership Fees | - | 51,376 | - | - | - | - | Reorganized account structure |
| 101.10.420.165.3527 - Rental Fees | - | 14,783 | - | (75) | - | - | Reorganized account structure |
| 101.10.420.165.3530 - Participation Fees | - | 3,491 | - | (3) | - | - | Reorganized account structure |
| 101.10.420.165.3579 - Merchandise Sales - Taxable | - | 63 | - | - | - | - | Reorganized account structure |
| 101.40.395.3579 - Merchandise Sales - Taxable | - | 846 | - | 259 | 259 | 259 | Based on trend |
| 101.10.420.3522 - Membership Fees | 94,079 | - | - | - | - | - | Reorganized account structure |
| 101.10.420.3527 - Rental Fees | 3,120 | - | - | - | - | - | Reorganized account structure |
| 101.10.420.3530 - Participation Fees | 32,866 | - | - | - | - | - | Reorganized account structure |
| 101.10.420.3579 - Merchandise Sales - Taxable | 381 | - | - | - | - | - | Reorganized account structure |
| 101.10.470.162.3525 - Facility & Pavilion Rentals | - | 59,553 | 63,000 | 24,599 | 44,100 | (18,900) | Based on trend |
| 101.10.470.163.3524 - Athletic Fields | - | 8,388 | 6,182 | 7,933 | 11,800 | 5,618 | Based on trend |
| 101.01.100.3579 - Merchandise Sales - Taxable | 348 | 540 | 1,596 | 1,596 | 373 | (1,223) | Based on trend |
| 101.10.470.3521 - Campground Laundry | 7,313 | - | - | - | - | - | Reorganized account structure |
| 101.10.470.3524 - Athletic Fields | 8,063 | - | - | - | - | - | Reorganized account structure |
| 101.10.470.3525 - Facility & Pavilion Rentals | 64,034 | 4,740 | - | 300 | - | - | Reorganized account structure |
| 101.10.470.3526 - Lake Park Picnic Rentals | 6,846 | 390 | - | - | - | - | Reorganized account structure |
| 101.10.470.3528 - Campground Rentals | 210,455 | 167 | - | - | - | - | Reorganized account structure |
| 101.10.470.3529 - Park Entrance Fees | 320,349 | - | - | - | - | - | Reorganized account structure |
| 101.10.470.3531 - Other Recreation Rentals or Fees | - | - | - | - | - | - | Reorganized account structure |
| 101.10.470.3711 - Park Development Fees | 358,500 | 462,500 | 532,250 | 532,250 | 388,750 | (143,500) | Based on known development projects |
| 101.10.470.3712 - Tree Mitigation Fees | 253,500 | - | 10,000 | 40,500 | - | (10,000) | Based on known development projects |
| 101.10.470.3713 - Parkland Dedication Fees | 358,500 | 115,500 | 305,722 | 305,722 | - | (305,722) | Based on known development projects |
| 101.10.480.3502 - Class Fees | - | - | - | - | - | - | Reorganized account structure |
| 101.10.480.3525 - Facility & Pavilion Rentals | 200 | 25 | 100 | 25 | - | (100) | Reorganized account structure |
| 101.10.480.3528 - Campground Rentals | 1,025 | 405 | 337 | 324 | - | (337) | Reorganized account structure |
| 101.11.395.3579 - Merchandise Sales - Taxable | 920 | - | - | - | - | - | Reorganized account structure |
| 101.10.110.3580.100 - Concessionaire Revenue-Lake Park Golf Course | 116,278 | 134,161 | 133,650 | 54,750 | 125,219 | (8,431) | Based on trend |
| 101.10.110.3580.101 - Concessionaire Revenue-Sneaky Pete's | 32,583 | 30,139 | 35,280 | 10,028 | 31,361 | (3,919) | Based on trend |
| 101.10.110.3580.102 - Concessionaire Revenue-Eagle Point Marina | 119,279 | 121,895 | 120,017 | 50,843 | 120,587 | 570 | Based on trend |
| 101.10.110.3580.103 - Concessionaire Revenue-Fishing Barge | 8,559 | 5,641 | 8,053 | 2,975 | 7,100 | (953) | Based on trend |
| 101.10.110.3580.104 - Concessionaire Revenue-Slalom Shop | 141,852 | 167,721 | 116,045 | 40,454 | 85,000 | (31,045) | Based on trend |
| 101.10.110.3580.105 - Concessionaire Revenue-Danny Wilson Enterprises | 630 | 530 | 706 | 267 | 580 | (126) | Based on trend |
| 101.10.110.3580.106 - Concessionaire Revenue-Charlotte's Cleaning | 154 | 126 | 150 | 61 | 140 | (10) | Based on trend |
| 101.10.110.3580.107 - Concessionaire Revenue-Michael Hildebrandt | 324 | 284 | 294 | 133 | 304 | 10 | Based on trend |
| 101.10.110.3580.109 - Concessionaire Revenue-Just For Fun | 14,088 | 13,826 | 14,127 | 3,532 | 13,957 | (170) | Based on trend |

| | | | | | | | |
|---|-------------------|-------------------|--------------------|-------------------|-------------------|--------------------|--|
| 101.10.110.3580.110 - Concessionaire Revenue-Misc Other | 297 | 560 | 300 | 247 | 428 | 128 | Based on trend |
| 101.10.420.166.3522 - Membership Fees | - | - | - | 400 | - | - | Reorganized account structure |
| 101.10.420.166.3530 - Participation Fees | - | 14,551 | 23,246 | 13,841 | 22,000 | (1,246) | Based on trend |
| 101.10.420.169.3530 - Participation Fees | - | 1,779 | - | - | - | - | Reorganized account structure |
| 101.10.450.171.3522 - Membership Fees | - | - | 672,011 | 41,396 | 80,000 | (592,011) | economic climate |
| 101.10.450.171.3530 - Participation Fees | - | - | 81,065 | - | 9,650 | (71,415) | economic climate |
| 101.10.450.171.3579 - Merchandise Sales - Taxable | - | - | 17,500 | - | 15,000 | (2,500) | Based on trend |
| 101.10.470.177.3521 - Campground Laundry | - | 7,160 | 7,400 | 4,330 | 7,500 | 100 | Based on trend |
| 101.10.470.177.3526 - Lake Park Picnic Rentals | - | 3,192 | 6,000 | 2,119 | 6,000 | - | Based on trend |
| 101.10.470.177.3528 - Campground Rentals | - | 221,426 | 245,000 | 134,751 | 221,426 | (23,574) | economic climate |
| 101.10.470.177.3529 - Park Entrance Fees | 320,349 | 212,374 | 334,261 | 232,664 | 213,374 | (120,887) | economic climate |
| 101.14.152.3550 - Art Center Facility Rentals | 60,000 | - | - | - | - | - | Based on trend |
| Investment Earnings and Contributions | 204,536 | 993,578 | 533,509 | 311,264 | 292,489 | (241,020) | |
| 101.30.200.3715 - Screening Wall Maintenance Fees | - | - | 36,000 | 36,000 | - | (36,000) | Based on known development projects |
| 101.01.100.3700 - Interest | 435,580 | 625,831 | 497,509 | 275,264 | 292,489 | (205,020) | decreased interest rates |
| 101.01.100.3705 - Fair Market Value of Investments | (231,043) | 367,748 | - | - | - | - | Not a reliable source |
| Fines, Forfeitures and other Court Fees | 2,868,863 | 2,800,178 | 3,142,344 | 1,796,593 | 2,530,894 | (611,450) | |
| 101.20.110.3880 - Library Fines | 60,558 | 63,197 | 66,400 | 46,969 | 61,877 | (4,523) | Based on trend |
| 101.22.220.3801 - Court Fines | 1,488,980 | 1,417,128 | 1,643,915 | 868,763 | 1,258,290 | (385,625) | economic climate |
| 101.22.220.3802 - Warrant & Other Fees | 958,058 | 922,352 | 1,059,113 | 472,321 | 784,183 | (274,930) | economic climate |
| 101.22.220.3803 - Child Safety | 32,379 | 32,242 | 41,266 | 41,266 | 32,310 | (8,956) | Based on trend |
| 101.22.220.3804 - Time Payment Fees | 30,928 | 37,712 | 43,021 | 43,021 | 34,320 | (8,701) | Based on trend |
| 101.22.220.3805 - Teen Court | 27,605 | 31,439 | 25,100 | 25,100 | 25,100 | - | Based on trend |
| 101.22.220.3808 - Municipal Court Fees | 99,966 | 90,922 | 90,948 | 90,948 | 90,948 | - | Based on trend |
| 101.22.220.3818 - Child Safety County Fees | 126,720 | 128,476 | 121,790 | 121,790 | 121,790 | - | Based on trend |
| 101.22.220.3819 - State Juror Reimbursement Fee | 10,504 | 9,693 | 8,291 | 8,291 | 8,291 | - | Based on trend |
| 101.22.220.3820 - Motor Carrier Fines | 33,139 | 66,699 | 42,500 | 78,124 | 113,785 | 71,285 | Based on trend |
| 101.07.110.3840 - Parking Violation Fees | 25 | 320 | - | - | - | - | Based on trend |
| Other Financing Sources | 442,106 | 437,792 | 508,522 | 511,949 | 492,301 | (16,221) | |
| 101.01.100.3901 - Discounts Taken | 1,343 | 1,362 | - | 852 | - | - | Not a reliable source |
| 101.01.100.3902 - Cash Over/Short | (103) | 223 | - | 31 | - | - | Not a reliable source |
| 101.01.100.3930 - Auction/Sale of Assets Revenue | 71,509 | 8,506 | 44,217 | 44,217 | 41,410 | (2,807) | Based on trend |
| 101.11.321.3945 - Sustainability Savings | 29,395 | 836 | - | - | - | - | Not a reliable source |
| 101.01.100.3940 - Miscellaneous Revenue | 300,694 | 290,988 | 324,305 | 324,305 | 305,329 | (18,976) | Based on trend |
| 101.01.100.3962 - 4B Administration Allocation | 10,000 | 111,000 | 120,000 | 120,000 | 120,000 | - | Based on trend |
| 101.07.110.3910 - Jail Phone Commissions | 14,543 | 18,053 | 15,000 | 15,000 | 15,865 | 865 | Based on trend |
| 101.07.110.3911 - Abandoned Property Revenue | 14,723 | 6,824 | 5,000 | 7,544 | 9,697 | 4,697 | Based on trend |
| Transfers In | 4,199,309 | 4,717,632 | 6,085,576 | 6,104,493 | 4,837,700 | (1,247,876) | Based on trend |
| 101.01.100.3160 - Franchise Taxes-W&S Utility | 336,724 | 335,364 | 313,430 | 313,430 | 329,487 | 16,057 | 1% of water/sewer utility revenue |
| 101.01.100.3180 - W&S Utility PILOT | 1,346,895 | 1,341,454 | 1,253,719 | 1,253,719 | 1,317,948 | 64,229 | 4% of water/sewer utility revenue |
| 101.01.100.3991 - Transfers In | 59,777 | 245,540 | 1,640,000 | 1,682,430 | 240,000 | (1,400,000) | Payback from TIR22 was one time in 2019-20 |
| 101.01.100.3992 - G&A Transfer | 2,432,401 | 2,771,761 | 2,854,914 | 2,854,914 | 2,940,561 | 85,647 | Based on cost allocation plan |
| 101.01.100.3993 - Security Fee Transfer | 23,513 | 23,513 | 23,513 | - | 9,704 | (13,809) | Lowered due to lower court fines anticipated |
| Total Revenues | 91,919,099 | 96,308,781 | 100,605,642 | 90,403,779 | 91,848,907 | (8,756,735) | |

Debt Service Fund

(#120)

The Debt Service Fund's purpose is to provide for principal and interest payments for the City's General Obligation Bonds. Revenues and expenditures will vary each year in relation to the timing of issuance and the schedule of repayments.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 2,801,894 | 2,388,199 | 2,641,965 | 2,730,909 | 2,787,568 | 2,787,568 | 3,033,373 |
| REVENUES | | | | | | | |
| Taxes | 10,519,364 | 11,510,290 | 12,900,943 | 14,263,073 | 14,048,476 | 14,061,150 | 14,045,545 |
| Investment Earnings and Contributions | 3,615,070 | 3,027,757 | 3,628,104 | 3,185,932 | 3,165,005 | 3,141,465 | 3,568,445 |
| Other Financing Sources | 12,296 | 416 | 2,872,188 | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - |
| Total Revenues | 14,146,730 | 14,538,463 | 19,401,234 | 17,449,005 | 17,213,481 | 17,202,615 | 17,613,990 |
| Total Resources | 16,948,625 | 16,926,661 | 22,043,199 | 20,179,914 | 20,001,049 | 19,990,182 | 20,647,363 |
| EXPENDITURES | | | | | | | |
| Non-Departmental | 14,560,426 | 14,284,696 | 19,255,631 | 16,967,676 | 16,967,676 | 14,564,723 | 18,356,200 |
| Total Expenditures | 14,560,426 | 14,284,696 | 19,255,631 | 16,967,676 | 16,967,676 | 14,564,723 | 18,356,200 |
| Current Rev. - Current Exp. | (413,696) | 253,766 | 145,603 | 481,329 | 245,805 | 2,637,892 | (742,210) |
| ENDING FUND BALANCE | 2,388,199 | 2,641,965 | 2,787,568 | 3,212,238 | 3,033,373 | 5,425,459 | 2,291,163 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 2,388,199 | 2,641,965 | 2,787,568 | 3,212,238 | 3,033,373 | 5,425,459 | 2,291,163 |

2025 Implementation/Incentives

(#150)

This fund is used to track expenditures related to Vision 2025 Implementation.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 312,623 | 160,921 | 76,430 | 1,258 | 10,787 | 10,787 | 10,787 |
| REVENUES | | | | | | | |
| Investment Earnings and Contributions | 2,277 | 322 | 11,222 | - | - | 1,510 | - |
| Transfers In | 250,000 | - | 186,332 | 100,000 | 100,000 | 49,275 | - |
| Total Revenues | 252,277 | 322 | 197,554 | 100,000 | 100,000 | 50,785 | - |
| Total Resources | 564,900 | 161,243 | 273,984 | 101,258 | 110,787 | 61,572 | 10,787 |
| EXPENDITURES | | | | | | | |
| City Manager | 403,979 | 84,813 | 263,197 | 100,000 | 100,000 | 49,275 | 10,787 |
| Total Expenditures | 403,979 | 84,813 | 263,197 | 100,000 | 100,000 | 49,275 | 10,787 |
| Current Rev. - Current Exp. | (151,702) | (84,491) | (65,643) | - | - | 1,510 | (10,787) |
| ENDING FUND BALANCE | 160,921 | 76,430 | 10,787 | 1,258 | 10,787 | 12,297 | - |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 160,921 | 76,430 | 10,787 | 1,258 | 10,787 | 12,297 | - |

Hotel/Motel Tax Fund

(#230)

The Hotel Motel Tax Fun accounts for the expenditure of revenues accumulated through a 7% charge on room occupancy at Lewisville hotels and motels.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 4,974,680 | 6,439,532 | 6,226,344 | 5,123,916 | 5,097,230 | 5,097,230 | 4,329,533 |
| REVENUES | | | | | | | |
| Taxes | 2,599,624 | 2,548,041 | 2,545,311 | 2,549,660 | 1,614,172 | 1,243,021 | 1,908,983 |
| Intergovernmental Revenues | 1,500 | - | - | - | - | - | - |
| Investment Earnings and Contributions | 48,693 | 46,325 | 214,624 | 71,864 | 38,229 | 34,435 | 38,229 |
| Other Financing Sources | 1,700,000 | (249,991) | (227,352) | (200,000) | (150,000) | (122,633) | (100,000) |
| Total Revenues | 4,349,817 | 2,344,375 | 2,532,583 | 2,421,524 | 1,502,401 | 1,154,822 | 1,847,212 |
| Total Resources | 9,324,496 | 8,783,907 | 8,758,927 | 7,545,440 | 6,599,631 | 6,252,052 | 6,176,745 |
| EXPENDITURES | | | | | | | |
| Community Relations/Tourism | 1,767,949 | 1,767,690 | 3,425,544 | 2,350,304 | 1,977,784 | 1,170,551 | 1,837,212 |
| Non-Departmental | - | - | - | 10,000 | 10,000 | 10,000 | 10,000 |
| Total Expenditures | 1,767,949 | 1,767,690 | 3,425,544 | 2,360,304 | 1,987,784 | 1,180,551 | 1,847,212 |
| Current Rev. - Current Exp. | 2,581,868 | 576,685 | (892,961) | 61,220 | (485,383) | (25,729) | - |
| Expenditures from Fund Balance | | | | | | | |
| Non-Departmental | 1,117,015 | 789,873 | 236,153 | 400,000 | 282,314 | 243,916 | 250,000 |
| ENDING FUND BALANCE | 6,439,532 | 6,226,344 | 5,097,230 | 4,785,136 | 4,329,533 | 4,827,584 | 4,079,533 |
| OPERATING RESERVE: 20% | 353,590 | 353,538 | 685,109 | 472,061 | 397,557 | 236,110 | 369,442 |
| UNDESIGNATED RESERVE | 6,085,942 | 5,872,806 | 4,412,121 | 4,313,075 | 3,931,976 | 4,591,474 | 3,710,090 |

Recreation Activity Fund

(#231)

This fund is used to track expenditures related to recreational programs including league play and recreation center classes.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 338,732 | 377,645 | 28,327 | 65,934 | 194,609 | 194,609 | 247,086 |
| REVENUES | | | | | | | |
| Charges for Services | 1,576 | 1,664 | 1,930 | 1,415 | 308 | 314 | 308 |
| Culture and Recreation Revenues | 346,418 | 288,364 | 271,354 | 583,238 | 530,940 | 87,598 | 877,311 |
| Investment Earnings and Contributions | 158,929 | 156,670 | 177,171 | 158,917 | 151,592 | 121,350 | 3,660 |
| Other Financing Sources | 65 | 62 | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - |
| Total Revenues | 506,989 | 446,760 | 450,454 | 743,570 | 682,840 | 209,262 | 881,279 |
| Total Resources | 845,721 | 824,405 | 478,782 | 809,504 | 877,449 | 403,872 | 1,128,365 |
| EXPENDITURES | | | | | | | |
| Community Relations/Tourism | (173) | 866 | 64 | 2,000 | 2,000 | - | 2,000 |
| Library Services | 306 | 175 | 154 | 1,200 | 132 | - | 1,200 |
| Parks & Recreation | 467,943 | 795,037 | 283,954 | 681,636 | 628,231 | 208,487 | 807,393 |
| Total Expenditures | 468,076 | 796,078 | 284,172 | 684,836 | 630,363 | 208,487 | 810,593 |
| Current Rev. - Current Exp. | 38,912 | (349,317) | 166,282 | 58,734 | 52,477 | 775 | 70,686 |
| Expenditures from Fund Balance | | | | | | | |
| Non-Departmental | - | - | - | - | - | - | - |
| ENDING FUND BALANCE | 377,645 | 28,327 | 194,609 | 124,668 | 247,086 | 195,385 | 317,772 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 377,645 | 28,327 | 194,609 | 124,668 | 247,086 | 195,385 | 317,772 |

PEG Programming Fund

(#232)

Cable providers pay a franchise fee based on 5% of gross revenues. In addition, they pay a one percent fee to support Public, Educational, and Governmental cable channels. This fund tracks the 1% PEG revenue and related expenditures. Under FCC rules, expenditures from PEG revenues are limited to capital costs associated with PEG production.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 684,804 | 944,952 | 1,201,359 | 1,293,021 | 1,329,881 | 1,329,881 | 1,122,249 |
| REVENUES | | | | | | | |
| Taxes | 256,189 | 250,400 | 237,515 | 271,469 | 271,469 | 110,247 | 253,128 |
| Investment Earnings and Contributions | 5,475 | 6,008 | 36,038 | 10,263 | 10,263 | 8,873 | 10,263 |
| Total Revenues | 261,665 | 256,408 | 273,553 | 281,732 | 281,732 | 119,119 | 263,391 |
| Total Resources | 946,469 | 1,201,359 | 1,474,912 | 1,574,753 | 1,611,613 | 1,449,000 | 1,385,640 |
| EXPENDITURES | | | | | | | |
| Community Relations/Tourism | 1,517 | - | 145,031 | 489,364 | 489,364 | - | 180,000 |
| Total Expenditures | 1,517 | - | 145,031 | 489,364 | 489,364 | - | 180,000 |
| Current Rev. - Current Exp. | 260,147 | 256,408 | 128,521 | (207,632) | (207,632) | 119,119 | 83,391 |
| ENDING FUND BALANCE | 944,952 | 1,201,359 | 1,329,881 | 1,085,389 | 1,122,249 | 1,449,000 | 1,205,640 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 944,952 | 1,201,359 | 1,329,881 | 1,085,389 | 1,122,249 | 1,449,000 | 1,205,640 |

Court Technology Fund

(#233)

This fund has revenues from specific fees attached to fines and must be used for court technology purposes.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 210,597 | 205,126 | 246,192 | 219,856 | 233,795 | 233,795 | 220,984 |
| REVENUES | | | | | | | |
| Investment Earnings and Contributions | 1,679 | 1,552 | 8,923 | 2,637 | 1,754 | 1,865 | 1,754 |
| Fines, Forfeitures and other Court Fees | 67,902 | 71,637 | 65,948 | 73,545 | 36,773 | 36,421 | 59,619 |
| Transfers In | 40,000 | - | - | - | - | - | - |
| Total Revenues | 109,581 | 73,188 | 74,870 | 76,182 | 38,527 | 38,285 | 61,373 |
| Total Resources | 320,178 | 278,315 | 321,062 | 296,038 | 272,322 | 272,081 | 282,357 |
| EXPENDITURES | | | | | | | |
| Information Technology | 74,618 | - | - | 19,673 | 3,033 | - | 16,881 |
| Municipal Court | 40,434 | 32,123 | 37,267 | 51,700 | 35,805 | 29,801 | 44,167 |
| Non-Departmental | - | - | - | - | - | - | - |
| Total Expenditures | 115,052 | 32,123 | 37,267 | 71,373 | 38,838 | 29,801 | 61,048 |
| Current Rev. - Current Exp. | (5,471) | 41,065 | 37,604 | 4,809 | (311) | 8,485 | 325 |
| Expenditures from Fund Balance | | | | | | | |
| Non-Departmental | - | - | 50,000 | 12,500 | 12,500 | 12,500 | - |
| ENDING FUND BALANCE | 205,126 | 246,192 | 233,795 | 212,165 | 220,984 | 229,780 | 221,309 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 205,126 | 246,192 | 233,795 | 212,165 | 220,984 | 229,780 | 221,309 |

Court Security Fund

(#234)

This fund has revenues from specific fees attached to fines and must be used for court security purposes.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 60,361 | 57,197 | 59,221 | 52,463 | 60,388 | 60,388 | 51,569 |
| REVENUES | | | | | | | |
| Investment Earnings and Contributions | 347 | 295 | 1,748 | 1,016 | 355 | 438 | 355 |
| Fines, Forfeitures and other Court Fees | 50,942 | 53,718 | 49,470 | 50,942 | 19,413 | 34,386 | 42,889 |
| Total Revenues | 51,289 | 54,013 | 51,218 | 51,958 | 19,768 | 34,825 | 43,244 |
| Total Resources | 111,650 | 111,210 | 110,439 | 104,421 | 80,156 | 95,212 | 94,813 |
| EXPENDITURES | | | | | | | |
| Municipal Court | 54,453 | 51,989 | 50,051 | 57,053 | 28,587 | 12,562 | 43,244 |
| Total Expenditures | 54,453 | 51,989 | 50,051 | 57,053 | 28,587 | 12,562 | 43,244 |
| Current Rev. - Current Exp. | (3,164) | 2,025 | 1,166 | (5,095) | (8,819) | 22,262 | - |
| ENDING FUND BALANCE | 57,197 | 59,221 | 60,388 | 47,368 | 51,569 | 82,650 | 51,569 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 57,197 | 59,221 | 60,388 | 47,368 | 51,569 | 82,650 | 51,569 |

Truancy Prevention & Diversion

(#235)

This fund tracks expenses related to the \$5 reimbursement fee paid by the State to finance the salary, benefits, training, travel expenses, office supplies and other necessary expenses related to the Juvenile Case Manager.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 154,528 | 169,815 | 181,252 | 179,158 | 184,021 | 184,021 | 174,696 |
| REVENUES | | | | | | | |
| Investment Earnings and Contributions | 1,163 | 1,109 | 5,594 | 1,754 | 1,380 | 1,128 | 1,380 |
| Fines, Forfeitures and other Court Fees | 83,915 | 88,745 | 81,605 | 90,903 | 55,636 | 45,659 | 75,329 |
| Total Revenues | 85,078 | 89,853 | 87,198 | 92,657 | 57,016 | 46,787 | 76,709 |
| Total Resources | 239,606 | 259,669 | 268,450 | 271,815 | 241,037 | 230,809 | 251,405 |
| EXPENDITURES | | | | | | | |
| Municipal Court | 69,790 | 78,417 | 84,429 | 86,952 | 66,341 | 48,543 | 86,334 |
| Total Expenditures | 69,790 | 78,417 | 84,429 | 86,952 | 66,341 | 48,543 | 86,334 |
| Current Rev. - Current Exp. | 15,287 | 11,437 | 2,769 | 5,705 | (9,325) | (1,756) | (9,625) |
| ENDING FUND BALANCE | 169,815 | 181,252 | 184,021 | 184,863 | 174,696 | 182,266 | 165,071 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 169,815 | 181,252 | 184,021 | 184,863 | 174,696 | 182,266 | 165,071 |

Fire & Police Training Fund

(#237)

This fund was established in FY 2002-03 to allocate revenue from training tower rentals to ongoing maintenance of the facility. In FY 2007-08, firearms simulator rentals and maintenance costs were added for the police department. The fund also accounts for various police and fire donations.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 167,476 | 35,268 | 34,344 | 30,135 | 37,559 | 37,559 | 48,691 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 67,908 | 87,902 | 96,322 | 102,301 | 102,301 | 75,808 | 93,780 |
| Charges for Services | 25 | 180 | - | - | - | - | - |
| Culture and Recreation Revenues | 21,789 | 23,536 | 25,008 | 23,298 | 8,300 | 5,000 | 23,948 |
| Investment Earnings and Contributions | 18,996 | 5,111 | 6,641 | 10,265 | 10,265 | 6,295 | 6,885 |
| Transfers In | - | - | - | - | - | - | - |
| Total Revenues | 108,717 | 116,728 | 127,970 | 135,864 | 120,866 | 87,103 | 124,613 |
| Total Resources | 276,193 | 151,996 | 162,314 | 165,999 | 158,425 | 124,662 | 173,304 |
| EXPENDITURES | | | | | | | |
| Fire | 225,711 | 88,027 | 87,191 | 80,000 | 81,354 | 16,852 | 80,000 |
| Non-Departmental | 5,050 | - | - | - | - | - | - |
| Police | 10,164 | 29,625 | 37,564 | 24,102 | 28,380 | 16,310 | 24,102 |
| Total Expenditures | 240,925 | 117,652 | 124,755 | 104,102 | 109,734 | 33,162 | 104,102 |
| Current Rev. - Current Exp. | (132,208) | (924) | 3,215 | 31,762 | 11,132 | 53,941 | 20,511 |
| ENDING FUND BALANCE | 35,268 | 34,344 | 37,559 | 61,897 | 48,691 | 91,500 | 69,202 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 35,268 | 34,344 | 37,559 | 61,897 | 48,691 | 91,500 | 69,202 |

LEOSE Fund

(#238)

The Law Enforcement Officers Standards and Education (LEOSE) fund accounts for grant revenue received from the Comptroller's Office exclusively for the training of police officers.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 6,282 | 19,305 | 23,371 | 26,305 | 24,805 | 24,805 | 27,518 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 12,939 | 12,849 | 9,640 | 11,536 | 11,536 | 11,524 | 11,338 |
| Investment Earnings and Contributions | 119 | 202 | 690 | 177 | 177 | 209 | 177 |
| Total Revenues | 13,058 | 13,052 | 10,331 | 11,713 | 11,713 | 11,732 | 11,515 |
| Total Resources | 19,340 | 32,356 | 33,702 | 38,018 | 36,518 | 36,538 | 39,033 |
| EXPENDITURES | | | | | | | |
| Police | 35 | 8,985 | 8,897 | 9,000 | 9,000 | 2,565 | 9,000 |
| Total Expenditures | 35 | 8,985 | 8,897 | 9,000 | 9,000 | 2,565 | 9,000 |
| Current Rev. - Current Exp. | 13,023 | 4,067 | 1,434 | 2,713 | 2,713 | 9,167 | 2,515 |
| ENDING FUND BALANCE | 19,305 | 23,371 | 24,805 | 29,018 | 27,518 | 33,973 | 30,033 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 19,305 | 23,371 | 24,805 | 29,018 | 27,518 | 33,973 | 30,033 |

Waters Ridge PID Fund

(#239)

The Lewisville Public Improvement District No. 1 (PID) is a designated geographic area comprised of approximately 300 acres of land in the Waters' Ridge Business Park. Resolution 2078-1-96 was passed by the City Council in 1996, authorizing the creation of the PID. This fund accounts for resources raised for infrastructure improvements funded through a special assessment of the ad valorem tax. The assessment is \$50 per acre. In 2017-18 the assessment was discontinued. Accumulated funding will be used for maintenance of the levy until funding is depleted.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 267,424 | 269,351 | 271,199 | 260,911 | 264,240 | 264,240 | 251,966 |
| REVENUES | | | | | | | |
| Taxes | 15,023 | 15,050 | - | - | - | - | - |
| Investment Earnings and Contributions | 1,905 | 1,798 | 8,041 | 2,726 | 2,726 | 1,671 | 2,726 |
| Total Revenues | 16,927 | 16,848 | 8,041 | 2,726 | 2,726 | 1,671 | 2,726 |
| Total Resources | 284,351 | 286,199 | 279,240 | 263,637 | 266,966 | 265,911 | 254,692 |
| EXPENDITURES | | | | | | | |
| Economic Development | - | - | - | - | - | - | - |
| Parks & Recreation | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 15,000 |
| Total Expenditures | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 | - | 15,000 |
| Current Rev. - Current Exp. | 1,927 | 1,848 | (6,959) | (12,274) | (12,274) | 1,671 | (12,274) |
| ENDING FUND BALANCE | 269,351 | 271,199 | 264,240 | 248,637 | 251,966 | 265,911 | 239,692 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 269,351 | 271,199 | 264,240 | 248,637 | 251,966 | 265,911 | 239,692 |

Asset Forfeiture-State Fund

(#240)

This fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 107,068 | 143,104 | 128,820 | 97,957 | 116,007 | 116,007 | 5,919 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 26,288 | 33,531 | 36,602 | 28,901 | 28,901 | 58,684 | 33,011 |
| Investment Earnings and Contributions | - | - | - | - | - | - | - |
| Other Financing Sources | 16,670 | 815 | 7,650 | 6,855 | 6,855 | 48,550 | 1,000 |
| Total Revenues | 42,957 | 34,347 | 44,252 | 35,756 | 35,756 | 107,234 | 34,011 |
| Total Resources | 150,025 | 177,451 | 173,072 | 133,713 | 151,763 | 223,241 | 39,930 |
| EXPENDITURES | | | | | | | |
| Police | 6,921 | 48,631 | 57,065 | 63,381 | 145,844 | 107,823 | 35,756 |
| Total Expenditures | 6,921 | 48,631 | 57,065 | 63,381 | 145,844 | 107,823 | 35,756 |
| Current Rev. - Current Exp. | 36,036 | (14,284) | (12,813) | (27,625) | (110,088) | (589) | (1,745) |
| ENDING FUND BALANCE | 143,104 | 128,820 | 116,007 | 70,332 | 5,919 | 115,418 | 4,174 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 143,104 | 128,820 | 116,007 | 70,332 | 5,919 | 115,418 | 4,174 |

Asset Forfeiture-Dept of Justice

(#241)

This fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 222,550 | 328,104 | 217,405 | 206,310 | 213,602 | 213,602 | 33,916 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 194,657 | 69,216 | 97,008 | 105,021 | 105,021 | 184,745 | 113,615 |
| Investment Earnings and Contributions | 2,753 | 1,764 | 5,911 | 2,537 | 2,537 | 2,540 | 2,537 |
| Other Financing Sources | - | - | - | - | - | - | - |
| Total Revenues | 197,411 | 70,980 | 102,920 | 107,558 | 107,558 | 187,285 | 116,152 |
| Total Resources | 419,960 | 399,084 | 320,325 | 313,868 | 321,160 | 400,887 | 150,068 |
| EXPENDITURES | | | | | | | |
| Police | 91,856 | 181,679 | 106,722 | 287,244 | 287,244 | 271,985 | 93,203 |
| Total Expenditures | 91,856 | 181,679 | 106,722 | 287,244 | 287,244 | 271,985 | 93,203 |
| Current Rev. - Current Exp. | 105,555 | (110,699) | (3,803) | (179,686) | (179,686) | (84,700) | 22,949 |
| ENDING FUND BALANCE | 328,104 | 217,405 | 213,602 | 26,624 | 33,916 | 128,902 | 56,865 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 328,104 | 217,405 | 213,602 | 26,624 | 33,916 | 128,902 | 56,865 |

Josey Lane PID Administrative

(#242)

This fund accounts for the administrative costs associated with the Josey Lane PID improvements.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | - | 483,102 | 13,959 | 13,426 | 26,218 | 26,218 | 27,789 |
| REVENUES | | | | | | | |
| Taxes | 517,028 | 40,892 | 48,317 | 45,409 | 45,409 | 47,744 | 35,712 |
| Investment Earnings and Contributions | 3,411 | - | - | 1,571 | 1,571 | - | 1,571 |
| Transfers In | - | - | - | - | - | - | - |
| Total Revenues | 520,439 | 40,892 | 48,317 | 46,980 | 46,980 | 47,744 | 37,283 |
| Total Resources | 520,439 | 523,994 | 62,276 | 60,406 | 73,198 | 73,962 | 65,072 |
| EXPENDITURES | | | | | | | |
| Non-Departmental | 37,337 | 510,035 | 36,058 | 45,409 | 45,409 | 31,666 | 35,712 |
| Total Expenditures | 37,337 | 510,035 | 36,058 | 45,409 | 45,409 | 31,666 | 35,712 |
| Current Rev. - Current Exp. | 483,102 | (469,143) | 12,259 | 1,571 | 1,571 | 16,078 | 1,571 |
| ENDING FUND BALANCE | 483,102 | 13,959 | 26,218 | 14,997 | 27,789 | 42,295 | 29,360 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 483,102 | 13,959 | 26,218 | 14,997 | 27,789 | 42,295 | 29,360 |

Asset Forfeiture-Dpt of Treasury

(#243)

This fund accounts for the accumulation of resources by the Department of Treasury that are obtained through police seizure of personal and real property. Cases must go through litigation \n in district court before being awarded to the City. Funds can only be used for police activities.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | - | 18,648 | 18,767 | 18,934 | 19,342 | 19,342 | 408 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 18,619 | - | - | - | - | - | - |
| Investment Earnings and Contributions | 29 | 119 | 574 | 167 | 167 | 67 | 167 |
| Other Financing Sources | - | - | - | - | - | - | - |
| Total Revenues | 18,648 | 119 | 574 | 167 | 167 | 67 | 167 |
| Total Resources | 18,648 | 18,767 | 19,342 | 19,101 | 19,509 | 19,408 | 575 |
| EXPENDITURES | | | | | | | |
| Non-Departmental | - | - | - | - | - | - | - |
| Police | - | - | - | 19,101 | 19,101 | 12,665 | - |
| Total Expenditures | - | - | - | 19,101 | 19,101 | 12,665 | - |
| Current Rev. - Current Exp. | 18,648 | 119 | 574 | (18,934) | (18,934) | (12,598) | 167 |
| ENDING FUND BALANCE | 18,648 | 18,767 | 19,342 | - | 408 | 6,743 | 575 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 18,648 | 18,767 | 19,342 | - | 408 | 6,743 | 575 |

Community Activities Fund

(#255)

This fund accounts for MCL revenue, donations from economic development agreements related to community benefit, and donations and sponsorships related to special events.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 210,869 | 66,130 | 167,144 | 252,916 | 503,148 | 503,148 | 377,998 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 1,500 | - | - | - | - | - | - |
| Culture and Recreation Revenues | 377,972 | 369,818 | 593,696 | 458,845 | 247,587 | 204,023 | 229,401 |
| Investment Earnings and Contributions | 183,802 | 325,502 | 361,712 | 338,231 | 323,019 | 198,847 | 206,081 |
| Other Financing Sources | - | - | - | - | - | - | - |
| Transfers In | (5,829) | - | - | - | - | - | - |
| Total Revenues | 557,445 | 695,320 | 955,408 | 797,076 | 570,606 | 402,869 | 435,482 |
| Total Resources | 768,315 | 761,450 | 1,122,552 | 1,049,992 | 1,073,754 | 906,017 | 813,480 |
| EXPENDITURES | | | | | | | |
| Community Relations/Tourism | 651,029 | 570,564 | 600,404 | 732,805 | 640,155 | 350,542 | 385,482 |
| Development Services | 51,156 | 11,243 | - | - | - | - | - |
| Economic Development | - | 12,500 | 9,000 | 40,000 | 40,000 | 28,797 | 40,000 |
| Neighborhood Services | - | - | 10,000 | 10,000 | 15,601 | 5,600 | 10,000 |
| Total Expenditures | 702,185 | 594,306 | 619,404 | 782,805 | 695,756 | 384,939 | 435,482 |
| Current Rev. - Current Exp. | (144,739) | 101,014 | 336,004 | 14,271 | (125,150) | 17,930 | - |
| ENDING FUND BALANCE | 66,130 | 167,144 | 503,148 | 267,187 | 377,998 | 521,078 | 377,998 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 66,130 | 167,144 | 503,148 | 267,187 | 377,998 | 521,078 | 377,998 |

Grants Fund

(#270)

This fund accounts for revenues received through intergovernmental grants and expenditures related to those grant specific projects. The fund receives revenue through Federal, State and local sources and matching contributions from the City.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 74,036 | (1,233,547) | 28,459 | 31,831 | (648,645) | (648,645) | 173,707 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 875,290 | 576,944 | 1,055,154 | 1,013,037 | 1,834,279 | 789,011 | 1,375,350 |
| Investment Earnings and Contributions | - | - | - | - | - | - | - |
| Other Financing Sources | - | - | - | - | - | - | - |
| Transfers In | 3,226 | 1,305,250 | 5,184 | 5,184 | 5,184 | 5,184 | - |
| Total Revenues | 878,516 | 1,882,194 | 1,060,338 | 1,018,221 | 1,839,463 | 794,195 | 1,375,350 |
| Total Resources | 952,551 | 648,647 | 1,088,797 | 1,050,052 | 1,190,818 | 145,549 | 1,549,057 |
| EXPENDITURES | | | | | | | |
| Community Relations/Tourism | - | - | 8,350 | 4,500 | 4,500 | - | 10,400 |
| Development Services | 4,831 | 2,590 | - | - | - | - | - |
| Economic Development | - | - | - | - | - | - | - |
| Emergency Management | - | 110,937 | 274,334 | 180,437 | 184,687 | 147,513 | 229,154 |
| Engineering | - | - | - | - | - | - | - |
| Fire | 474,137 | 327,899 | 1,279,573 | 200,000 | 200,000 | 45,574 | 200,000 |
| Information Technology | - | - | 2,904 | - | - | 13,704 | - |
| Library Services | 1,246 | 1,458 | 3,814 | 1,250 | 1,250 | - | 1,250 |
| Neighborhood Services | 1,418,951 | - | - | - | - | - | - |
| Non-Departmental | - | - | - | - | - | 133,672 | - |
| Parks & Recreation | - | 2,563 | 17,283 | 520,000 | 520,000 | - | 770,000 |
| Police | 258,172 | 170,131 | 99,835 | 106,674 | 106,674 | 42,413 | 164,546 |
| Public Services | 28,761 | 4,611 | 51,349 | - | - | - | - |
| Total Expenditures | 2,186,098 | 620,187 | 1,737,442 | 1,012,861 | 1,017,111 | 382,876 | 1,375,350 |
| Current Rev. - Current Exp. | (1,307,582) | 1,262,006 | (677,105) | 5,360 | 822,352 | 411,318 | - |
| ENDING FUND BALANCE | (1,233,547) | 28,459 | (648,645) | 37,191 | 173,707 | (237,327) | 173,707 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | (1,233,547) | 28,459 | (648,645) | 37,191 | 173,707 | (237,327) | 173,707 |

CDBG Grant Fund

(#280)

This fund accounts for revenue and expenditures related to the federally funded Community Development Block Grant.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 36,230 | (35,101) | (1,200) | - | 175 | 175 | 20,859 |
| REVENUES | | | | | | | |
| Intergovernmental Revenues | 1,223,830 | 406,722 | 374,735 | 725,927 | 1,240,021 | 409,341 | 2,579,197 |
| Investment Earnings and Contributions | - | - | - | - | - | - | - |
| Other Financing Sources | 14,680 | 4,528 | 850 | 27,626 | 27,626 | 48,164 | 25,000 |
| Transfers In | 78,953 | 160,335 | 111,707 | 111,707 | 111,707 | 111,707 | 280,237 |
| Total Revenues | 1,317,462 | 571,585 | 487,292 | 865,260 | 1,379,354 | 569,212 | 2,884,434 |
| Total Resources | 1,353,692 | 536,484 | 486,092 | 865,260 | 1,379,529 | 569,387 | 2,905,293 |
| EXPENDITURES | | | | | | | |
| Neighborhood Services | 1,388,793 | 537,684 | 485,917 | 832,658 | 1,358,670 | 750,402 | 2,884,434 |
| Total Expenditures | 1,388,793 | 537,684 | 485,917 | 832,658 | 1,358,670 | 750,402 | 2,884,434 |
| Current Rev. - Current Exp. | (71,331) | 33,901 | 1,375 | 32,602 | 20,684 | (181,190) | - |
| ENDING FUND BALANCE | (35,101) | (1,200) | 175 | 32,602 | 20,859 | (181,016) | 20,859 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | (35,101) | (1,200) | 175 | 32,602 | 20,859 | (181,016) | 20,859 |

Crime Cntr & Prevention District

(#285)

A creation election for the Crime Control and Prevention District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for law enforcement programs.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 2,462,698 | 2,570,767 | 2,634,657 | 2,280,513 | 2,492,918 | 2,492,918 | 2,205,037 |
| REVENUES | | | | | | | |
| Taxes | 3,514,535 | 3,753,179 | 3,828,102 | 3,840,003 | 3,048,610 | 2,603,964 | 3,330,449 |
| Investment Earnings and Contributions | 15,493 | 11,302 | 60,655 | 19,998 | 18,697 | 12,315 | 26,448 |
| Other Financing Sources | - | - | - | - | - | - | - |
| Total Revenues | 3,530,028 | 3,764,480 | 3,888,758 | 3,860,001 | 3,067,307 | 2,616,279 | 3,356,897 |
| Total Resources | 5,992,725 | 6,335,247 | 6,523,415 | 6,140,514 | 5,560,225 | 5,109,197 | 5,561,934 |
| EXPENDITURES | | | | | | | |
| Information Technology | 193,429 | 172,205 | 178,111 | 229,590 | 214,866 | 147,809 | 106,894 |
| Neighborhood Services | 222,999 | 235,456 | 243,978 | 254,677 | 195,783 | 141,770 | 96,464 |
| Non-Departmental | 37,062 | 4,989 | 7,187 | 257,508 | 164,272 | 144,804 | 12,176 |
| Police | 2,968,469 | 3,287,940 | 3,601,219 | 3,374,882 | 2,780,267 | 1,942,424 | 3,141,363 |
| Total Expenditures | 3,421,959 | 3,700,590 | 4,030,496 | 4,116,657 | 3,355,188 | 2,376,808 | 3,356,897 |
| Current Rev. - Current Exp. | 108,069 | 63,890 | (141,738) | (256,656) | (287,881) | 239,471 | - |
| ENDING FUND BALANCE | 2,570,767 | 2,634,657 | 2,492,918 | 2,023,857 | 2,205,037 | 2,732,390 | 2,205,037 |
| OPERATING RESERVE: 20% | 684,392 | 740,118 | 806,099 | 823,331 | 671,038 | 475,362 | 671,379 |
| UNDESIGNATED RESERVE | 1,886,375 | 1,894,539 | 1,686,819 | 1,200,526 | 1,534,000 | 2,257,028 | 1,533,658 |

Fire Cntr & Prevention District

(#286)

A creation election for the Fire Control, Prevention, and Emergency Medical Services District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for fire prevention programs.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 5,075,642 | 2,900,185 | 1,511,912 | 1,146,037 | 1,369,200 | 1,369,200 | 1,622,290 |
| REVENUES | | | | | | | |
| Taxes | 3,514,317 | 3,757,883 | 3,884,965 | 3,840,003 | 3,016,359 | 2,646,017 | 3,379,920 |
| Charges for Services | - | - | 139,305 | 161,815 | 161,815 | 78,549 | 161,815 |
| Investment Earnings and Contributions | 29,561 | 29,181 | 91,479 | 34,193 | 10,269 | 22,142 | 10,269 |
| Other Financing Sources | - | - | - | - | - | - | - |
| Total Revenues | 3,543,878 | 3,787,064 | 4,115,749 | 4,036,011 | 3,188,443 | 2,746,708 | 3,552,004 |
| Total Resources | 8,619,520 | 6,687,250 | 5,627,661 | 5,182,048 | 4,557,643 | 4,115,908 | 5,174,294 |
| EXPENDITURES | | | | | | | |
| Emergency Management | - | 43,146 | 25,236 | 41,316 | 31,919 | 26,689 | 40,907 |
| Fire | 5,559,352 | 5,017,976 | 4,209,825 | 3,393,254 | 2,802,649 | 2,791,369 | 2,730,565 |
| Information Technology | 91,770 | 89,518 | 16,212 | 98,557 | 80,785 | 62,943 | 81,256 |
| Neighborhood Services | 31,149 | 39 | - | - | - | - | - |
| Non-Departmental | 37,062 | 24,658 | 7,187 | 20,000 | 20,000 | 1,352 | 20,000 |
| Total Expenditures | 5,719,334 | 5,175,337 | 4,258,461 | 3,553,127 | 2,935,353 | 2,882,352 | 2,872,728 |
| Current Rev. - Current Exp. | (2,175,457) | (1,388,273) | (142,712) | 482,884 | 253,090 | (135,644) | 679,276 |
| ENDING FUND BALANCE | 2,900,185 | 1,511,912 | 1,369,200 | 1,628,921 | 1,622,290 | 1,233,556 | 2,301,566 |
| OPERATING RESERVE: 20% | 1,143,867 | 1,035,067 | 851,692 | 710,625 | 587,071 | 576,470 | 574,546 |
| UNDESIGNATED RESERVE | 1,756,318 | 476,845 | 517,508 | 918,296 | 1,035,220 | 657,085 | 1,727,021 |

Water & Sewer Fund

(#402)

The Utility Fund accounts for the City's water and wastewater utility operations. The utility fund is a proprietary fund that operates like a business and is self-sufficient. This means that the cost of providing services to citizens is financed or recovered through user fees. Water and Sewer sales comprise 87 percent of the fund's total revenue. Debt service reflected below is different from the scheduled debt service payments due to bond covenants that require monthly installments of the upcoming principle and interest payments.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 15,689,567 | 15,023,479 | 18,477,264 | 15,561,290 | 20,121,158 | 20,121,158 | 17,412,204 |
| REVENUES | | | | | | | |
| Utility Revenues | 33,025,877 | 38,059,377 | 36,650,027 | 33,712,649 | 33,678,174 | 23,282,624 | 34,516,475 |
| Charges for Services | (8,979) | 10,210 | 10,903 | 2,012 | 2,012 | 24,606 | 13,281 |
| Investment Earnings and Contributions | 114,679 | 95,350 | 614,663 | 266,122 | 150,910 | 126,719 | 150,910 |
| Other Financing Sources | 7,036 | 3,380 | 13,307 | 5,604 | 5,604 | 5,970 | 7,430 |
| Transfers In | - | - | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 |
| Total Revenues | 33,138,612 | 38,168,318 | 37,408,899 | 34,106,387 | 33,956,700 | 23,559,919 | 34,808,096 |
| Total Resources | 48,828,180 | 53,191,797 | 55,886,163 | 49,667,677 | 54,077,858 | 43,681,077 | 52,220,300 |
| EXPENDITURES | | | | | | | |
| City Manager | - | - | - | - | - | - | - |
| Engineering | 109,952 | 77,876 | 164,387 | 187,196 | 187,196 | 156,362 | 186,473 |
| Finance | 1,170,189 | 1,249,265 | 1,270,126 | 1,548,461 | 1,538,694 | 1,036,763 | 1,498,163 |
| Information Technology | 119,949 | 171,099 | 261,071 | 279,452 | 193,691 | 160,978 | 254,068 |
| Non-Departmental | 11,802,346 | 11,555,478 | 12,375,968 | 12,733,124 | 12,733,124 | 8,877,878 | 14,459,488 |
| Public Services | 18,099,122 | 19,780,097 | 18,836,906 | 19,063,784 | 18,417,915 | 11,610,688 | 18,409,904 |
| Total Expenditures | 31,301,559 | 32,833,814 | 32,908,458 | 33,812,017 | 33,070,620 | 21,842,670 | 34,808,096 |
| Current Rev. - Current Exp. | 1,837,054 | 5,334,503 | 4,500,442 | 294,370 | 886,080 | 1,717,249 | - |
| Expenditures from Fund Balance | | | | | | | |
| Non-Departmental | 2,503,142 | 1,880,719 | 2,856,548 | 3,551,956 | 3,595,034 | 2,322,824 | 1,646,207 |
| ENDING FUND BALANCE | 15,023,479 | 18,477,264 | 20,121,158 | 12,303,704 | 17,412,204 | 19,515,582 | 15,765,997 |
| OPERATING RESERVE: 20% | 6,260,312 | 6,566,763 | 6,581,692 | 6,762,403 | 6,614,124 | 4,368,534 | 6,961,619 |
| UNDESIGNATED RESERVE | 8,763,168 | 11,910,501 | 13,539,466 | 5,541,301 | 10,798,080 | 15,147,048 | 8,804,378 |

Water & Sewer Fund

The Utility Fund accounts for the City's water and wastewater utility operations. The utility fund is a proprietary fund that operates like a business and is self-sufficient. This means that the cost of providing services to citizens is financed or recovered through user fees. Water and Sewer sales comprise 89 percent of the fund's total revenue. Debt service reflected below is different from the scheduled debt service payments due to bond covenants that require monthly installments of the upcoming principle and interest payments.

| | FY 2017- 2018 ACTUAL | FY 2018- 2019 ACTUAL | FY 2019- 2020 ORIGINAL BUDGET | FY 2019- 2020 ADJ BUDGET | FY 2020- 2021 PROPOSED BUDGET | VARIANCE | BASIS FOR ESTIMATE |
|--|----------------------------|----------------------------|--|--------------------------------|--|------------------|--|
| REVENUES | | | | | | | |
| Utility Revenues | 38,059,377 | 36,650,027 | 33,712,649 | 33,678,174 | 34,516,475 | 803,826 | |
| 402.09.345.3030 - Sewer Service | 12,140,940 | 12,211,825 | 11,512,915 | 11,512,915 | 11,955,227 | 442,312 | Based on normalized year |
| 402.09.345.3032 - Wholesale Sewer Services | 920,062 | 1,019,243 | 847,681 | 847,681 | 928,995 | 81,314 | Based on trend |
| 402.09.345.3034 - Effluent Sewer | 25,315 | 10,739 | 13,241 | 13,241 | 16,432 | 3,191 | Based on trend |
| 402.11.321.3080 - Water Conservation Incentives | (2,345) | (4,240) | - | - | - | - | Incentives are unpredictable |
| 402.09.320.3070 - Stormwater Inspection Fees | 12,285 | 18,655 | 13,118 | 13,118 | - | (13,118) | No longer being collected. Wrapped into Drainage Fee |
| 402.09.330.3010 - Water Sales | 19,323,720 | 18,343,902 | 18,218,295 | 18,218,295 | 18,628,639 | 410,344 | Based on normalized year |
| 402.09.330.3016 - Water Samples | 89,197 | 90,952 | 86,654 | 76,654 | 86,501 | (153) | Based on trend |
| 402.09.330.3020 - Wholesale Water Sales | 1,262,335 | 1,950,645 | 1,045,221 | 1,045,221 | 1,419,400 | 374,179 | Increase in Castle Hills usage |
| 402.09.350.3038 - Industrial Waste Surcharge | 103,961 | 88,237 | 99,362 | 99,362 | 97,187 | (2,175) | Based on trend |
| 402.09.350.3075 - Environmental Assessment | 468 | 520 | 312 | 312 | - | (312) | Based on trend |
| 402.12.123.3015 - Water Reconnect Charges | 52,750 | 40,550 | 43,000 | 18,525 | 46,650 | 3,650 | Based on trend |
| 402.12.123.3073 - Accelerated Activation Fees | 8,470 | 8,870 | 7,500 | 7,500 | 20,705 | 13,205 | Based on trend |
| 402.40.380.3090 - Water Capital Recovery | 2,324,873 | 1,514,323 | 902,276 | 902,276 | 609,062 | (293,214) | Based on known projects in development |
| 402.40.380.3095 - Sewer Capital Recovery | 1,710,944 | 1,282,734 | 863,591 | 863,591 | 634,692 | (228,899) | Based on known projects in development |
| 402.09.325.3018 - Water Taps | 10,650 | 9,425 | 10,475 | 10,475 | 10,183 | (292) | Based on trend |
| 402.09.325.3019 - Water Meters | 69,843 | 58,456 | 42,813 | 42,813 | 57,037 | 14,224 | Based on trend |
| 402.09.325.3035 - Sewer Taps | 5,910 | 5,190 | 6,195 | 6,195 | 5,765 | (430) | based on trend |
| Charges for Services | 10,210 | 10,903 | 2,012 | 2,012 | 13,281 | 11,269 | |
| 402.01.100.3499 - Other Charges for Services | 10,210 | 10,903 | 2,012 | 2,012 | 13,281 | 11,269 | Based on trend |
| Investment Earnings and Contributions | 95,350 | 614,663 | 266,122 | 150,910 | 150,910 | (115,212) | |
| 402.01.100.3700 - Interest | 256,170 | 369,280 | 266,122 | 150,910 | 150,910 | (115,212) | Decreased interest rates |
| 402.01.100.3705 - Fair Market Value of Investments | (160,820) | 245,383 | - | - | - | - | |
| Other Financing Sources | 3,380 | 13,307 | 5,604 | 5,604 | 7,430 | 1,826 | |
| 402.09.330.3940 - Miscellaneous Revenue | - | - | - | - | - | - | |
| 402.01.100.3940 - Miscellaneous Revenue | 3,380 | 13,307 | 5,604 | 5,604 | 7,430 | 1,826 | Based on trend |
| Transfers In | - | 120,000 | 120,000 | 120,000 | 120,000 | - | |
| 402.01.100.3991 - Transfers In | - | 120,000 | 120,000 | 120,000 | 120,000 | - | Based on cost allocation plan |
| Total Revenues | 38,168,318 | 37,408,899 | 34,106,387 | 33,956,700 | 34,808,096 | | |

Stormwater Utility Fund

(#430)

The Drainage Utility Fund accounts for the City's stormwater and drainage operations. The Utility fund is a proprietary fund that operates like a business and is self-sufficient.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | - | - | 1,662,733 | 2,065,741 | 2,077,676 | 2,077,676 | 10,593 |
| REVENUES | | | | | | | |
| Utility Revenues | - | 2,997,263 | 3,909,847 | 3,994,740 | 3,994,740 | 3,169,135 | 3,994,735 |
| Investment Earnings and Contributions | - | 1,400 | 130,805 | 42,204 | 42,204 | 53,366 | 42,204 |
| Total Revenues | - | 2,998,663 | 4,040,652 | 4,036,944 | 4,036,944 | 3,222,502 | 4,036,939 |
| Total Resources | - | 2,998,663 | 5,703,384 | 6,102,685 | 6,114,620 | 5,300,178 | 4,047,532 |
| EXPENDITURES | | | | | | | |
| Non-Departmental | - | 1,335,930 | 3,625,708 | 6,054,685 | 6,054,685 | 6,054,685 | 3,741,678 |
| Public Services | - | - | - | 48,000 | 49,342 | 21,292 | 305,854 |
| Total Expenditures | - | 1,335,930 | 3,625,708 | 6,102,685 | 6,104,027 | 6,075,977 | 4,047,532 |
| Current Rev. - Current Exp. | - | 1,662,733 | 414,944 | (2,065,741) | (2,067,083) | (2,853,475) | (10,593) |
| ENDING FUND BALANCE | - | 1,662,733 | 2,077,676 | - | 10,593 | (775,799) | - |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | - | 1,662,733 | 2,077,676 | - | 10,593 | (775,799) | - |

Maintenance & Replacement Fund

(#503)

This fund is a proprietary fund that budgets citywide maintenance and replacement services. A proprietary fund operates like a business and is self supporting. One of the principle responsibilities of this fund is to manage the purchase of City vehicles and equipment in a manner that does not create the burden of high expenditures in any single year. Departments provide annual lease payments to the fund based on the number and type of vehicle/equipment, the average life expectancy, and the projected replacement cost.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 3,262,192 | 4,605,093 | 4,698,663 | 3,198,923 | 4,689,950 | 4,689,950 | 6,280,711 |
| REVENUES | | | | | | | |
| Internal Service Revenues | 2,707,091 | 3,035,849 | 4,561,792 | 3,595,338 | 3,551,463 | 3,841,704 | 3,801,132 |
| Investment Earnings and Contributions | 77,674 | 37,194 | 123,826 | 43,560 | 35,175 | 56,564 | 35,175 |
| Other Financing Sources | 235,913 | 206,743 | 144,126 | 163,921 | 163,921 | 141,447 | 171,597 |
| Transfers In | 200,000 | 100,000 | 200,000 | 200,000 | 200,000 | 212,028 | 325,000 |
| Total Revenues | 3,220,678 | 3,379,786 | 5,029,744 | 4,002,819 | 3,950,559 | 4,251,743 | 4,332,904 |
| Total Resources | 6,482,870 | 7,984,879 | 9,728,406 | 7,201,742 | 8,640,509 | 8,941,693 | 10,613,615 |
| EXPENDITURES | | | | | | | |
| Information Technology | 226,084 | 184,797 | 220,874 | 241,932 | 241,932 | 238,974 | 1,396,932 |
| Non-Departmental | - | - | 90,906 | - | - | - | - |
| Public Services | 1,651,693 | 3,101,419 | 4,726,676 | 1,654,514 | 2,117,866 | 1,564,768 | 3,026,429 |
| Total Expenditures | 1,877,778 | 3,286,216 | 5,038,456 | 1,896,446 | 2,359,798 | 1,803,742 | 4,423,361 |
| Current Rev. - Current Exp. | 1,342,900 | 93,570 | (8,712) | 2,106,373 | 1,590,761 | 2,448,001 | (90,457) |
| Expenditures from Fund Balance | | | | | | | |
| Non-Departmental | - | - | - | - | - | - | - |
| ENDING FUND BALANCE | 4,605,093 | 4,698,663 | 4,689,950 | 5,305,296 | 6,280,711 | 7,137,952 | 6,190,254 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 4,605,093 | 4,698,663 | 4,689,950 | 5,305,296 | 6,280,711 | 7,137,952 | 6,190,254 |

Scheduled Replacement FY 20-21

| # | Serv. Year | Make | Description | Notes | Life | Repl. Year | Rev. Repl | Purchase Cost \$\$ | Current Replac. Cost | Current Miles | M&R Cost to Date | M&R % of Purchase Cost | Replace With |
|---|------------|---------------|----------------|-------|------|------------|-----------|--------------------|----------------------|-----------------|------------------|------------------------|----------------------------|
| POLICE DEPARTMENT | | | | | | | | | | | | | |
| 1 | Chrysler | Sebring | Spec Operation | 2009 | 12 | 2021 | 2020 | \$ 15,512.00 | \$36,000 | 50,339 | \$9,109.00 | 58.72% | Hybrid |
| 2 | Ford | SUV/PI | Patrol | 2016 | 5 | 2021 | 2020 | \$ 31,577.00 | \$42,000 | 114,235 | \$21,130.00 | 66.92% | Chevy Tahoe |
| 3 | Ford | SUV/PI | Patrol | 2016 | 5 | 2021 | 2020 | \$ 31,780.00 | \$42,000 | 119,839 | \$18,611.00 | 58.56% | Chevy Tahoe |
| 4 | Ford | SUV/PI | Patrol | 2016 | 5 | 2021 | 2020 | \$ 31,780.00 | \$42,000 | 121,538 | \$19,254.00 | 60.59% | Chevy Tahoe |
| 5 | Ford | SUV/PI | Patrol | 2016 | 5 | 2021 | 2020 | \$ 31,780.00 | \$42,000 | 111,870 | \$16,731.00 | 52.65% | Chevy Tahoe |
| 6 | Ford | SUV/PI | Patrol | 2016 | 5 | 2021 | 2020 | \$ 31,780.00 | \$42,000 | 115,989 | \$17,134.00 | 53.91% | Chevy Tahoe |
| | | | | | | | | | \$246,000 | | | | |
| PUBLIC SERVICES | | | | | | | | | | | | | |
| 7 | Ford | F250 | Truck | 2008 | 12 | 2020 | | \$19,155.00 | \$28,000 | 85,254 | \$14,149.00 | 73.87% | Colorado |
| | | | | | | | | | Total Cost | \$28,000 | | | |
| FIRE | | | | | | | | | | | | | |
| 8 | Pierce | Pumper | | 2011 | 10 | 2021 | | \$ 531,891.00 | \$750,000 | 7,293 Hours | \$135,528.00 | 25.48% | |
| 9 | Ford | F465 | 2012 model | 2013 | 6 | 2019 | 2020 | \$ 203,844.00 | \$300,000 | 9,050 Hours | \$91,374.00 | 44.83% | |
| 10 | Ford | F150 | | 2008 | 12 | 2020 | | \$ 28,031.00 | \$33,000 | 96,973 | \$17,574.00 | 62.69% | Need 3/4 ton |
| 11 | Ford | F450 | | 2014 | 6 | 2020 | | \$ 214,945.00 | \$300,000 | 9832 Hours | \$94,932.00 | 44.17% | |
| 12 | Ford | F150 | | 2010 | 12 | 2022 | 2020 | \$ 18,117.00 | \$28,000 | 60,042 | \$8,003.00 | 44.17% | Totaled/Replace w Colorado |
| | | | | | | | | | \$1,411,000 | | | | |
| PARD | | | | | | | | | | | | | |
| 13 | Toro | Groundsmast | Mower | 2012 | 7 | 2019 | 2020 | \$ 17,529.00 | \$15,000 | 1,483 | \$10,899.00 | 62.18% | Propane |
| 14 | Ford (mod | F350 | Crew Stake Bed | 2010 | 12 | 2022 | | \$ 28,493.00 | \$52,000 | 90,736 | \$29,351.00 | 103.01% | |
| 15 | Toro | Workman | | 2015 | 7 | 2022 | | \$ 8,634.00 | \$10,000 | 1,801 | \$8,726.00 | 101.07% | |
| 16 | Toro | Pro Force Blo | Blower | 2009 | 7 | 2016 | 2020 | \$ 6,504.00 | \$10,000 | 743 | \$7,903.00 | 121.51% | |
| 17 | Toro | Workman | | 2015 | 7 | 2022 | | \$ 8,634.00 | \$10,000 | 1,667 | \$13,323.00 | 154.31% | |
| 18 | Toro | Z-Master | Mower | 2014 | 7 | 2021 | | \$ 12,613.00 | \$15,000 | 1,537 | \$16,633.00 | 131.87% | Propane |
| | | | | | | | | | \$112,000 | | | | |
| NEIGHBORHOOD & INSPECTION SERVICES | | | | | | | | | | | | | |
| 19 | Ford | F150 | | 2009 | 12 | 2021 | 2020 | \$ 17,043.00 | \$25,000 | 75,376 | \$13,325.00 | 78.18% | Colorado |
| | | | | | | | | | Total Cost | \$25,000 | | | |

Total Cost \$1,822,000

Equipment total: 5
Vehicl

| | |
|-------------------|--------------------|
| Equipment Cost | \$60,000 |
| Vehicle Cost | \$1,762,000 |
| Total Cost | \$1,822,000 |

Self-Insurance Risk Fund

(#504)

This fund is an internal fund which receives revenue from premium charges to the departments. Expenses include claim payments, administrative costs, and reinsurance premiums for Workers Compensation, Unemployment, and Liability/Property Casualty programs.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 3,899,603 | 4,661,273 | 4,325,061 | 3,784,466 | 4,532,070 | 4,532,070 | 4,302,901 |
| REVENUES | | | | | | | |
| Internal Service Revenues | 1,633,138 | 1,704,749 | 1,924,254 | 2,032,058 | 1,958,952 | 1,904,042 | 2,118,196 |
| Investment Earnings and Contributions | 41,259 | 37,556 | 178,273 | 61,072 | 33,991 | 36,656 | 33,991 |
| Other Financing Sources | 133,256 | 265 | - | 1,433 | 1,433 | - | 849 |
| Total Revenues | 1,807,653 | 1,742,570 | 2,102,526 | 2,094,563 | 1,994,376 | 1,940,699 | 2,153,036 |
| Total Resources | 5,707,256 | 6,403,843 | 6,427,588 | 5,879,029 | 6,526,446 | 6,472,768 | 6,455,937 |
| EXPENDITURES | | | | | | | |
| Human Resources | 1,013,323 | 2,078,521 | 1,315,543 | 2,094,563 | 2,143,110 | 1,547,682 | 2,153,036 |
| Total Expenditures | 1,013,323 | 2,078,521 | 1,315,543 | 2,094,563 | 2,143,110 | 1,547,682 | 2,153,036 |
| Current Rev. - Current Exp. | 794,330 | (335,951) | 786,983 | - | (148,734) | 393,017 | - |
| Expenditures from Fund Balance | | | | | | | |
| Non-Departmental | 32,661 | 261 | 579,975 | 80,435 | 80,435 | 77,414 | - |
| ENDING FUND BALANCE | 4,661,273 | 4,325,061 | 4,532,070 | 3,704,031 | 4,302,901 | 4,847,673 | 4,302,901 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 4,661,273 | 4,325,061 | 4,532,070 | 3,704,031 | 4,302,901 | 4,847,673 | 4,302,901 |

Health Benefit Trust Fund

(#505)

This is an internal fund which receives revenue from premium charges to the departments and employee contributions for dependent coverage. Expenses include claims payments, administrative costs, and reinsurance premiums for the Health and Dental programs.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 1,114,477 | 1,266,810 | 2,527,418 | 3,731,109 | 5,078,602 | 5,078,602 | 4,482,929 |
| REVENUES | | | | | | | |
| Charges for Services | 1,672,490 | 1,814,202 | 2,149,398 | 1,997,213 | 1,997,213 | 1,648,179 | 2,122,617 |
| Internal Service Revenues | 9,817,461 | 10,977,569 | 12,017,153 | 11,934,048 | 11,352,829 | 11,461,995 | 12,120,520 |
| Investment Earnings and Contributions | 27,264 | 39,700 | 182,230 | 53,964 | 38,090 | 79,931 | 38,090 |
| Other Financing Sources | 8,089 | 36,695 | 11,812 | 14,680 | 14,680 | 7,596 | 10,000 |
| Transfers In | - | - | - | - | - | - | - |
| Total Revenues | 11,525,304 | 12,868,167 | 14,360,593 | 13,999,905 | 13,402,812 | 13,197,701 | 14,291,227 |
| Total Resources | 12,639,781 | 14,134,977 | 16,888,011 | 17,731,014 | 18,481,414 | 18,276,302 | 18,774,156 |
| EXPENDITURES | | | | | | | |
| Human Resources | 11,372,971 | 11,607,559 | 11,809,409 | 13,999,905 | 13,998,485 | 8,763,376 | 14,291,227 |
| Total Expenditures | 11,372,971 | 11,607,559 | 11,809,409 | 13,999,905 | 13,998,485 | 8,763,376 | 14,291,227 |
| Current Rev. - Current Exp. | 152,333 | 1,260,608 | 2,551,184 | - | (595,673) | 4,434,324 | - |
| ENDING FUND BALANCE | 1,266,810 | 2,527,418 | 5,078,602 | 3,731,109 | 4,482,929 | 9,512,926 | 4,482,929 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 1,266,810 | 2,527,418 | 5,078,602 | 3,731,109 | 4,482,929 | 9,512,926 | 4,482,929 |

OPEB Liability Trust Fund

(#610)

This fund accounts for Other Post Employment Benefit liability associated with retiree health claims.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 4,120,019 | 4,515,879 | 4,743,933 | 4,648,067 | 4,637,816 | 4,637,816 | 4,638,383 |
| REVENUES | | | | | | | |
| Internal Service Revenues | 200,300 | 138,300 | 119,738 | 146,000 | 146,000 | 146,000 | 146,000 |
| Investment Earnings and Contributions | 480,160 | 349,662 | 131,900 | 89,611 | 69,567 | 151,150 | 69,567 |
| Other Financing Sources | - | - | 2 | - | - | - | - |
| Total Revenues | 680,460 | 487,962 | 251,641 | 235,611 | 215,567 | 297,150 | 215,567 |
| Total Resources | 4,800,479 | 5,003,841 | 4,995,573 | 4,883,678 | 4,853,383 | 4,934,967 | 4,853,950 |
| EXPENDITURES | | | | | | | |
| Human Resources | 284,600 | 259,908 | 357,757 | 215,000 | 215,000 | - | 215,000 |
| Total Expenditures | 284,600 | 259,908 | 357,757 | 215,000 | 215,000 | - | 215,000 |
| Current Rev. - Current Exp. | 395,860 | 228,054 | (106,116) | 20,611 | 567 | 297,150 | 567 |
| ENDING FUND BALANCE | 4,515,879 | 4,743,933 | 4,637,816 | 4,668,678 | 4,638,383 | 4,934,967 | 4,638,950 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 4,515,879 | 4,743,933 | 4,637,816 | 4,668,678 | 4,638,383 | 4,934,967 | 4,638,950 |

Tax Increment Reinvestment Zone1

(#792)

Old Town – The Tax Increment Fund No. 1 is a special taxing district that was created in December of 2001 to capture the City and County portions of increased property tax revenue. The district does not levy a tax but only dedicates future increased revenue from the district back to projects within the district. The boundary of the district generally follows the commercial properties along Main Street from I.H. 35 E east to the Railroad. The General Fund continues to retain tax revenue from the 2001 assessed TIF zone value of \$69,240,597.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 1,546,934 | 1,380,163 | 1,475,962 | 523,288 | 565,682 | 565,682 | 662,165 |
| REVENUES | | | | | | | |
| Taxes | 776,138 | 852,074 | 904,141 | 1,013,540 | 1,013,540 | 1,024,934 | 1,024,934 |
| Investment Earnings and Contributions | 13,090 | 12,737 | 53,115 | 17,675 | 4,193 | 13,126 | 4,193 |
| Other Financing Sources | - | - | - | - | - | - | - |
| Transfers In | - | - | - | - | - | - | - |
| Total Revenues | 789,228 | 864,811 | 957,256 | 1,031,215 | 1,017,733 | 1,038,060 | 1,029,127 |
| Total Resources | 2,336,161 | 2,244,974 | 2,433,218 | 1,554,503 | 1,583,415 | 1,603,742 | 1,691,292 |
| EXPENDITURES | | | | | | | |
| Economic Development | 316,769 | 132,512 | 1,199,786 | 215,000 | 215,000 | 215,000 | 950,000 |
| Non-Departmental | 639,229 | 636,500 | 667,750 | 706,250 | 706,250 | 588,875 | 703,000 |
| Total Expenditures | 955,998 | 769,012 | 1,867,536 | 921,250 | 921,250 | 803,875 | 1,653,000 |
| Current Rev. - Current Exp. | (166,771) | 95,799 | (910,280) | 109,965 | 96,483 | 234,185 | (623,873) |
| ENDING FUND BALANCE | 1,380,163 | 1,475,962 | 565,682 | 633,253 | 662,165 | 799,867 | 38,292 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 1,380,163 | 1,475,962 | 565,682 | 633,253 | 662,165 | 799,867 | 38,292 |

Tax Increment Reinvestment Zone2

(#793)

This Tax Increment Reinvestment Zone was established in October, 2008 and is comprised of 427 acres near I35E and SH121 (NW corner). The tax increment base is \$9,097,649. The City and Denton County participate in this TIRZ. TIRZ No. 2 will expire on December 31, 2038.

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 831,402 | 394,663 | 1,045,655 | 1,264,250 | 1,777,231 | 1,777,231 | 693,796 |
| REVENUES | | | | | | | |
| Taxes | 562,022 | 645,594 | 685,546 | 999,255 | 999,255 | 1,009,705 | 1,009,705 |
| Investment Earnings and Contributions | 1,239 | 5,397 | 46,030 | 11,105 | 11,105 | (361) | 5,502 |
| Total Revenues | 563,261 | 650,992 | 731,576 | 1,010,360 | 1,010,360 | 1,009,344 | 1,015,207 |
| Total Resources | 1,394,663 | 1,045,655 | 1,777,231 | 2,274,610 | 2,787,591 | 2,786,574 | 1,709,003 |
| EXPENDITURES | | | | | | | |
| Economic Development | - | - | - | - | 693,795 | - | 854,501 |
| Non-Departmental | 1,000,000 | - | - | 1,400,000 | 1,400,000 | 1,400,000 | - |
| Total Expenditures | 1,000,000 | - | - | 1,400,000 | 2,093,795 | 1,400,000 | 854,501 |
| Current Rev. - Current Exp. | (436,739) | 650,992 | 731,576 | (389,640) | (1,083,435) | (390,656) | 160,706 |
| ENDING FUND BALANCE | 394,663 | 1,045,655 | 1,777,231 | 874,610 | 693,796 | 1,386,574 | 854,502 |
| OPERATING RESERVE: NONE | - | - | - | - | - | - | - |
| UNDESIGNATED RESERVE | 394,663 | 1,045,655 | 1,777,231 | 874,610 | 693,796 | 1,386,574 | 854,502 |

LPLDC (4B) Fund

(#794)

This fund was established during FY 2002/03 to account for projects and maintenance items funded through the 4B sales tax for parks and library improvements

| | FY 2016-2017 ACTUAL | FY 2017-2018 ACTUAL | FY 2018-2019 ACTUAL | FY 2019-2020 ORIGINAL BUDGET | FY 2019-2020 ADJ BUDGET | FY 2019-2020 YTD | FY 2020-2021 PROPOSED BUDGET |
|---------------------------------------|------------------------|------------------------|------------------------|------------------------------------|----------------------------|---------------------|------------------------------------|
| BEGINNING FUND BALANCES | 5,559,981 | 3,999,724 | 4,479,791 | 5,684,559 | 6,138,047 | 6,138,047 | 5,449,238 |
| REVENUES | | | | | | | |
| Taxes | 7,420,153 | 7,823,768 | 8,195,326 | 8,009,734 | 6,362,447 | 5,431,724 | 7,194,560 |
| Culture and Recreation Revenues | 179,351 | 155,033 | 163,349 | 201,879 | 78,210 | 35,926 | 178,433 |
| Investment Earnings and Contributions | 91,601 | 93,063 | 487,877 | 309,664 | 46,035 | 94,043 | 154,500 |
| Other Financing Sources | 28,953 | 28,994 | 28,955 | 28,953 | 28,953 | 28,953 | 28,953 |
| Transfers In | 7,732 | - | - | - | - | - | - |
| Total Revenues | 7,727,790 | 8,100,857 | 8,875,506 | 8,550,230 | 6,515,645 | 5,590,646 | 7,556,446 |
| Total Resources | 13,287,771 | 12,100,580 | 13,355,297 | 14,234,789 | 12,653,692 | 11,728,693 | 13,005,684 |
| EXPENDITURES | | | | | | | |
| Information Technology | 82,832 | 82,972 | 111,739 | 91,890 | 88,184 | 69,014 | 91,365 |
| Library Services | 827,976 | 998,756 | 1,033,872 | 1,071,122 | 1,029,695 | 775,350 | 921,455 |
| Non-Departmental | 3,104,526 | 2,376,397 | 3,258,824 | 2,867,273 | 2,627,444 | 2,619,263 | 3,513,239 |
| Parks & Recreation | 2,272,712 | 2,162,665 | 2,337,816 | 2,759,336 | 2,543,469 | 1,755,244 | 3,030,387 |
| Total Expenditures | 6,288,047 | 5,620,789 | 6,742,251 | 6,789,621 | 6,288,792 | 5,218,872 | 7,556,446 |
| Current Rev. - Current Exp. | 1,439,743 | 2,480,067 | 2,133,255 | 1,760,609 | 226,853 | 371,774 | - |
| Expenditures from Fund Balance | | | | | | | |
| Non-Departmental | 3,000,000 | 2,000,000 | 475,000 | 915,662 | 915,662 | 900,000 | 1,652,500 |
| ENDING FUND BALANCE | 3,999,724 | 4,479,791 | 6,138,047 | 6,529,506 | 5,449,238 | 5,609,821 | 3,796,738 |
| OPERATING RESERVE: 20% | 1,257,609 | 1,124,158 | 1,348,450 | 1,357,924 | 1,257,758 | 1,043,774 | 1,511,289 |
| UNDESIGNATED RESERVE | 2,742,114 | 3,355,633 | 4,789,596 | 5,171,582 | 4,191,479 | 4,566,046 | 2,285,448 |

BUDGET POSITION SUMMARY

| | 18-19 | 19-20 | 20-21 | Base |
|-------------------------------|-------|-------|-------|---|
| GENERAL FUND | | | | |
| City Attorney | 4.00 | 4.00 | 3.00 | Reduction of Paralegal (Retiree Incentive to PT) |
| City Manager | 6.00 | 6.00 | 6.00 | Reduction of one ACM - Moved another ACM from Development Services Department into City Manager Department |
| City Secretary | 4.00 | 4.00 | 3.00 | Reduction of Assistant City Secretary (Incumbent filled vacancy in Municipal Court) |
| Community Relations & Tourism | 9.48 | 9.48 | 10.18 | Reduction of Public Information Specialist (.3) - Moved Arts Center Programming Specialist from CAF into General Fund |
| Court | 12.00 | 13.00 | 12.00 | Reduction of Deputy Court Clerk (Vacant Position) |
| Development Services | 3.00 | 3.00 | 0.00 | Reduction of Fire Marshal (Incumbent filled vacancy in Fire) - Moved Sustainability Manager into Neighborhood & Inspection Services Department - Moved ACM into City Manager Department |
| Economic Development | 3.50 | 3.50 | 3.50 | |
| Planning | 4.50 | 4.50 | 4.50 | |
| Emergency Management | 1.19 | 1.25 | 1.29 | Moved 4% of Emergency Management Specialist into General Fund (3% from Grant Fund, 1% from Fire Control Fund) |
| Engineering | 15.00 | 15.00 | 13.00 | Reduction of Utility Franchise Inspector (Incumbent filled vacant Chief Construction Inspector position) - Reduction of CAD Operator (Retiree Incentive) |
| Finance | 11.00 | 11.00 | 10.50 | Moved 1/2 of Accounts Payable Supervisor into Utility Fund |

BUDGET POSITION SUMMARY

| | 18-19 | 19-20 | 20-21 | Base |
|------------------------------------|---------------|---------------|---------------|---|
| Fire | 153.00 | 153.00 | 153.00 | |
| Human Resources | 9.00 | 9.00 | 9.00 | |
| ITS | 19.00 | 20.00 | 17.00 | Reduction of Admin Assistant (Retiree incentive to PT) - Reduction of System Engineer - Reduction of Sr. Network Engineer (Vacant Position) |
| Library | 15.31 | 15.31 | 14.31 | Reduction of Library Assistant (Retiree Incentive) |
| Neighborhood & Inspection Services | 39.00 | 39.00 | 39.00 | Reduction of Animal Control Field Supervisor - Reduction of Building Inspector (Vacant) - Moved two Code Enforcement Officers into General Fund from Crime Control Fund |
| Parks and Recreation | 56.00 | 61.00 | 54.50 | Reduction of Thrive Cashier (Vacant Position) - Reduction of LLELA Preserve and Greenbelt Manager (Vacant Position) - Moved 6.5 Thrive Aquatics positions to 4B Fund - Moved Outreach Supervisor and one Recreation Specialist from the 4B Fund |
| Police | 215.00 | 228.00 | 224.00 | Reduction of Public Information Coordinator (Resignation) - Reduction of Captain (Retirement) - Reduction of Parking Enforcement Officer (Vacant Position) - Reduction of Records Clerk (Vacant Position) |
| Public Services | 46.50 | 47.50 | 45.50 | Reduction of Admin Assistant (Retiree incentive) - Reduction of Sr. Traffic Tech (Vacant Position) |
| SUB TOTAL | 626.48 | 647.54 | 623.28 | |
| UTILITY FUND | | | | |
| Engineering | 1.00 | 1.00 | 1.00 | |
| Finance | 10.00 | 10.00 | 10.50 | Moved 1/2 of Accounts Payable Supervisor from General Fund |

BUDGET POSITION SUMMARY

| | 18-19 | 19-20 | 20-21 | Base |
|------------------------------------|--------------|--------------|--------------|--|
| Public Services | 81.00 | 81.00 | 77.00 | Reduction of Utility Line Maintenance Manager - Moved Stormwater Specialist and two Stormwater Inspectors into the Stormwater Utility Fund |
| ITS | 3.00 | 3.00 | 3.00 | |
| SUB TOTAL | 95.00 | 95.00 | 91.50 | |
| GRANT FUNDS | | | | |
| Neighborhood & Inspection Services | 3.00 | 3.00 | 3.00 | |
| Emergency Management | 0.49 | 0.44 | 0.41 | Moved 3% of Emergency Management Specialist into General Fund |
| SUB TOTAL | 3.49 | 3.44 | 3.41 | |
| HOTEL/MOTEL FUND | | | | |
| Community Relations & Tourism | 6.52 | 6.52 | 3.82 | Reduction of Tourism Sales Coordinator (Retirement) - Reduction of Public Information Specialist (.7) - Reduction of Events & Promotions Specialist (Incumbent filled vacancy in Parks & Recreation) |
| SUB TOTAL | 6.52 | 6.52 | 3.82 | |
| INTERNAL SERVICE FUND | | | | |
| Public Services | 7.50 | 7.50 | 7.50 | |
| SUB TOTAL | 7.50 | 7.50 | 7.50 | |

BUDGET POSITION SUMMARY

| | 18-19 | 19-20 | 20-21 | Base |
|--|--------------|--------------|--------------|--|
| TRUANCY PREVENTION & DIVERSION FUND | | | | |
| Court | 1.00 | 1.00 | 1.00 | |
| SUB TOTAL | 1.00 | 1.00 | 1.00 | |
| 4B FUND | | | | |
| Library | 2.69 | 2.69 | 2.69 | |
| ITS | 1.00 | 1.00 | 1.00 | |
| Parks and Recreation | 20.00 | 23.00 | 26.50 | Reduction of Recreation Specialist (Vacant position) - Moved Recreation Center Supervisor (Now Outreach Supervisor) and one Recreation Specialist to the General Fund - Moved 6.5 Thrive Aquatic Positions from the General Fund |
| SUB TOTAL | 23.69 | 26.69 | 30.19 | |
| CRIME CONTROL FUND | | | | |
| Neighborhood & Inspection Services | 3.00 | 3.00 | 1.00 | Moved 2 Code Enforcement Officers into the General Fund |
| ITS | 1.00 | 1.00 | 0.00 | Reduction of Business Information Analyst (Vacant position) |
| Police | 28.00 | 28.00 | 28.00 | |
| SUB TOTAL | 32.00 | 32.00 | 29.00 | |

BUDGET POSITION SUMMARY

| | 18-19 | 19-20 | 20-21 | Base |
|----------------------------------|--------------|--------------|--------------|---|
| FIRE CONTROL FUND | | | | |
| Emergency Management | 0.32 | 0.31 | 0.30 | Moved 1% of Emergency Management Specialist into General Fund |
| Fire | 19.00 | 19.00 | 19.00 | |
| ITS | 1.00 | 1.00 | 1.00 | |
| SUB TOTAL | 20.32 | 20.31 | 20.30 | |
| COMMUNITY ACTIVITIES FUND | | | | |
| Community Relations & Tourism | 1.00 | 1.00 | 0.00 | Moved Arts Center Programming Specialist into the General Fund |
| SUB TOTAL | 1.00 | 1.00 | 0.00 | |
| STORMWATER UTILITY FUND | | | | |
| Public Services | 0.00 | 0.00 | 3.00 | Moved Stormwater Specialist and two Stormwater Inspectors from the Utility Fund |
| SUB TOTAL | 0.00 | 0.00 | 3.00 | |
| TOTAL | 817.0 | 841.0 | 813.0 | |

**GENERAL OBLIGATION BOND PAYMENT REQUIREMENTS
BY FISCAL YEAR**

| FISCAL YEAR | PRINCIPAL | INTEREST | TOTAL |
|--------------------|--------------------------|-------------------------|--------------------------|
| 2020-2021 | 13,745,000.00 | 4,604,200.00 | 18,349,200.00 |
| 2021-2022 | 9,410,000.00 | 4,127,468.75 | 13,537,468.75 |
| 2022-2023 | 10,360,000.00 | 3,714,712.50 | 14,074,712.50 |
| 2023-2024 | 9,635,000.00 | 3,306,712.50 | 12,941,712.50 |
| 2024-2025 | 8,195,000.00 | 2,924,887.50 | 11,119,887.50 |
| 2025-2026 | 8,655,000.00 | 2,556,337.50 | 11,211,337.50 |
| 2026-2027 | 9,095,000.00 | 2,169,912.50 | 11,264,912.50 |
| 2027-2028 | 8,530,000.00 | 1,797,012.50 | 10,327,012.50 |
| 2028-2029 | 7,890,000.00 | 1,453,743.75 | 9,343,743.75 |
| 2029-2030 | 7,125,000.00 | 1,136,668.75 | 8,261,668.75 |
| 2030-2031 | 7,400,000.00 | 860,437.50 | 8,260,437.50 |
| 2031-2032 | 7,655,000.00 | 598,118.75 | 8,253,118.75 |
| 2032-2033 | 6,500,000.00 | 355,062.50 | 6,855,062.50 |
| 2033-2034 | 5,370,000.00 | 161,387.50 | 5,531,387.50 |
| 2034-2035 | 1,710,000.00 | 50,550.00 | 1,760,550.00 |
| 2035-2036 | 830,000.00 | 12,450.00 | 842,450.00 |
| TOTAL | \$ 122,105,000.00 | \$ 29,829,662.50 | \$ 151,934,662.50 |

MUNICIPAL BOND RATING

| Type | Fitch | S & P |
|--------------------|--------------|------------------|
| General Obligation | AAA | AAA |

**BOND PAYMENT REQUIREMENTS BY ISSUE
FISCAL YEAR 2020-2021
GENERAL OBLIGATION BONDS**

| BOND ISSUE | Principal Payment Date 15-Feb | Interest Payment Date 15-Feb | Interest Payment Date 15-Aug | TOTAL |
|------------------------------------|--|---|---|-------------------------|
| 2012 Refunding & Improvement | 760,000.00 | 124,975.00 | 109,775.00 | 994,750.00 |
| 2012 Ref. & Improv. 4B Supported | 1,315,000.00 | 111,900.00 | 85,600.00 | 1,512,500.00 |
| 2013 GO | 770,000.00 | 159,481.25 | 149,681.25 | 1,079,162.50 |
| 2015 Refunding | 1,230,000.00 | 71,250.00 | 40,500.00 | 1,341,750.00 |
| 2015 Refunding - 4B Supported | - | 175,375.00 | 175,375.00 | 350,750.00 |
| 2015 Refunding - TIF Supported | 470,000.00 | 117,375.00 | 105,625.00 | 693,000.00 |
| 2016 Refunding & Improvement | 880,000.00 | 99,750.00 | 77,750.00 | 1,057,500.00 |
| 2016 Ref. & Improv. - 4B Supported | 650,000.00 | 33,375.00 | 17,125.00 | 700,500.00 |
| 2016 Tax Notes - Radio System | 650,000.00 | 9,300.00 | 2,800.00 | 662,100.00 |
| 2016 Tax Notes - Parks | 215,000.00 | 6,500.00 | 4,350.00 | 225,850.00 |
| 2017 GO | 355,000.00 | 245,400.00 | 238,300.00 | 838,700.00 |
| 2018 Refunding & Improvement | 2,320,000.00 | 897,750.00 | 839,750.00 | 4,057,500.00 |
| 2018 Ref. & Improv. - 4B Supported | 5,000.00 | 30,243.75 | 30,118.75 | 65,362.50 |
| 2019 GO | 540,000.00 | 164,100.00 | 153,300.00 | 857,400.00 |
| 2020 Refunding & Improvement | 3,585,000.00 | 190,575.00 | 136,800.00 | 3,912,375.00 |
| TOTAL | \$ 13,745,000.00 | \$ 2,437,350.00 | \$ 2,166,850.00 | \$ 18,349,200.00 |

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
\$13,260,000 - GO SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 760,000.00 | 4.000% | 124,975.00 | 109,775.00 | 994,750.00 |
| 2021-22 | 790,000.00 | 4.000% | 109,775.00 | 93,975.00 | 993,750.00 |
| 2022-23 | 820,000.00 | 4.000% | 93,975.00 | 77,575.00 | 991,550.00 |
| 2023-24 | 855,000.00 | 4.000% | 77,575.00 | 60,475.00 | 993,050.00 |
| 2024-25 | 890,000.00 | 4.000% | 60,475.00 | 42,675.00 | 993,150.00 |
| 2025-26 | 920,000.00 | 3.000% | 42,675.00 | 28,875.00 | 991,550.00 |
| 2026-27 | 950,000.00 | 3.000% | 28,875.00 | 14,625.00 | 993,500.00 |
| 2027-28 | 975,000.00 | 3.000% | 14,625.00 | - | 989,625.00 |
| TOTAL | \$ 6,960,000.00 | | \$ 552,950.00 | \$ 427,975.00 | \$ 7,940,925.00 |

Total Outstanding Bonds: \$ 6,960,000.00

Total Original Issue: \$ 25,750,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construction, expanding, and improving public safety training facilities; and, constructing improvements to the City's streets, sidewalks, and related drainage improvements.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
\$12,490,000 - 4B SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 1,315,000.00 | 4.000% | 111,900.00 | 85,600.00 | 1,512,500.00 |
| 2021-22 | 1,370,000.00 | 4.000% | 85,600.00 | 58,200.00 | 1,513,800.00 |
| 2022-23 | 1,425,000.00 | 4.000% | 58,200.00 | 29,700.00 | 1,512,900.00 |
| 2023-24 | 1,485,000.00 | 4.000% | 29,700.00 | - | 1,514,700.00 |
| TOTAL | \$ 5,595,000.00 | | \$ 285,400.00 | \$ 173,500.00 | \$ 6,053,900.00 |

Total Outstanding Bonds: \$ 5,595,000.00

Total Original Issue: \$ 25,750,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construction, expanding, and improving public safety training facilities; and, constructing improvements to the City's streets, sidewalks, and related drainage improvements.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2013 GENERAL OBLIGATION BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 770,000.00 | 2.545% | 159,481.25 | 149,681.25 | 1,079,162.50 |
| 2021-22 | 790,000.00 | 2.394% | 149,681.25 | 140,225.00 | 1,079,906.25 |
| 2022-23 | 810,000.00 | 2.062% | 140,225.00 | 131,875.00 | 1,082,100.00 |
| 2023-24 | 835,000.00 | 4.000% | 131,875.00 | 115,175.00 | 1,082,050.00 |
| 2024-25 | 865,000.00 | 4.000% | 115,175.00 | 97,875.00 | 1,078,050.00 |
| 2025-26 | 905,000.00 | 5.000% | 97,875.00 | 75,250.00 | 1,078,125.00 |
| 2026-27 | 955,000.00 | 5.000% | 75,250.00 | 51,375.00 | 1,081,625.00 |
| 2027-28 | 1,000,000.00 | 5.000% | 51,375.00 | 26,375.00 | 1,077,750.00 |
| 2028-29 | 1,055,000.00 | 5.000% | 26,375.00 | - | 1,081,375.00 |
| TOTAL | \$ 7,985,000.00 | | \$ 947,312.50 | \$ 787,831.25 | \$ 9,720,143.75 |

Total Outstanding Bonds: \$ 7,985,000.00

Total Original Issue: \$ 12,455,000.00

All Bonds with maturities February 15, 2024 callable February 15, 2023, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Streets, sidewalks and related drainage improvements.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 GENERAL OBLIGATION REFUNDING BONDS
GO SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 1,230,000.00 | 5.000% | 71,250.00 | 40,500.00 | 1,341,750.00 |
| 2021-22 | 1,005,000.00 | 5.000% | 40,500.00 | 15,375.00 | 1,060,875.00 |
| 2022-23 | 615,000.00 | 5.000% | 15,375.00 | - | 630,375.00 |
| TOTAL | \$ 2,850,000.00 | | \$ 127,125.00 | \$ 55,875.00 | \$ 3,033,000.00 |

Total Outstanding Bonds: \$ 2,850,000.00

Total Original Issue: \$ 21,085,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 GENERAL OBLIGATION REFUNDING BONDS
4B SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | - | 5.000% | 175,375.00 | 175,375.00 | 350,750.00 |
| 2021-22 | - | 5.000% | 175,375.00 | 175,375.00 | 350,750.00 |
| 2022-23 | 760,000.00 | 5.000% | 175,375.00 | 156,375.00 | 1,091,750.00 |
| 2023-24 | 615,000.00 | 5.000% | 156,375.00 | 141,000.00 | 912,375.00 |
| 2024-25 | 650,000.00 | 5.000% | 141,000.00 | 124,750.00 | 915,750.00 |
| 2025-26 | 675,000.00 | 5.000% | 124,750.00 | 107,875.00 | 907,625.00 |
| 2026-27 | 700,000.00 | 5.000% | 107,875.00 | 90,375.00 | 898,250.00 |
| 2027-28 | 855,000.00 | 3.000% | 90,375.00 | 77,550.00 | 1,022,925.00 |
| 2028-29 | 875,000.00 | 3.250% | 77,550.00 | 63,331.25 | 1,015,881.25 |
| 2029-30 | 905,000.00 | 3.250% | 63,331.25 | 48,625.00 | 1,016,956.25 |
| 2030-31 | 950,000.00 | 5.000% | 48,625.00 | 24,875.00 | 1,023,500.00 |
| 2031-32 | 995,000.00 | 5.000% | 24,875.00 | - | 1,019,875.00 |
| TOTAL | \$ 7,980,000.00 | | \$ 1,360,881.25 | \$ 1,185,506.25 | \$ 10,526,387.50 |

Total Outstanding Bonds: \$ 7,980,000.00

Total Original Issue: \$ 21,085,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 GENERAL OBLIGATION REFUNDING BONDS
TIF SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 470,000.00 | 5.000% | 117,375.00 | 105,625.00 | 693,000.00 |
| 2021-22 | 520,000.00 | 5.000% | 105,625.00 | 92,625.00 | 718,250.00 |
| 2022-23 | 585,000.00 | 5.000% | 92,625.00 | 78,000.00 | 755,625.00 |
| 2023-24 | 660,000.00 | 5.000% | 78,000.00 | 61,500.00 | 799,500.00 |
| 2024-25 | 735,000.00 | 5.000% | 61,500.00 | 43,125.00 | 839,625.00 |
| 2025-26 | 820,000.00 | 5.000% | 43,125.00 | 22,625.00 | 885,750.00 |
| 2026-27 | 905,000.00 | 5.000% | 22,625.00 | - | 927,625.00 |
| TOTAL | \$ 4,695,000.00 | | \$ 520,875.00 | \$ 403,500.00 | \$ 5,619,375.00 |

Total Outstanding Bonds: \$ 4,695,000.00

Total Original Issue: \$ 21,085,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt.

Paying Agent Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2016 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
GO SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 880,000.00 | 5.000% | 99,750.00 | 77,750.00 | \$ 1,057,500.00 |
| 2021-22 | 925,000.00 | 5.000% | 77,750.00 | 54,625.00 | \$ 1,057,375.00 |
| 2022-23 | 960,000.00 | 2.000% | 54,625.00 | 45,025.00 | \$ 1,059,650.00 |
| 2023-24 | 970,000.00 | 2.000% | 45,025.00 | 35,325.00 | \$ 1,050,350.00 |
| 2024-25 | 195,000.00 | 3.000% | 35,325.00 | 32,400.00 | \$ 262,725.00 |
| 2025-26 | 205,000.00 | 4.000% | 32,400.00 | 28,300.00 | \$ 265,700.00 |
| 2026-27 | 215,000.00 | 4.000% | 28,300.00 | 24,000.00 | \$ 267,300.00 |
| 2027-28 | 220,000.00 | 4.000% | 24,000.00 | 19,600.00 | \$ 263,600.00 |
| 2028-29 | 230,000.00 | 4.000% | 19,600.00 | 15,000.00 | \$ 264,600.00 |
| 2029-30 | 240,000.00 | 4.000% | 15,000.00 | 10,200.00 | \$ 265,200.00 |
| 2030-31 | 250,000.00 | 4.000% | 10,200.00 | 5,200.00 | \$ 265,400.00 |
| 2031-32 | 260,000.00 | 4.000% | 5,200.00 | - | \$ 265,200.00 |
| TOTAL | \$ 5,550,000.00 | | \$ 447,175.00 | \$ 347,425.00 | \$ 6,344,600.00 |

Total Outstanding Bonds: \$ 5,550,000.00

Total Original Issue: \$ 15,300,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equip an indoor aquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2016 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
4B SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 650,000.00 | 5.000% | 33,375.00 | 17,125.00 | 700,500.00 |
| 2021-22 | 685,000.00 | 5.000% | 17,125.00 | - | 702,125.00 |
| TOTAL | \$ 1,335,000.00 | | \$ 50,500.00 | \$ 17,125.00 | \$ 1,402,625.00 |

Total Outstanding Bonds: \$ 1,335,000.00

Total Original Issue: \$ 15,300,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equipt an indoor aquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

**SCHEDULE OF REQUIREMENTS
2016 TAX NOTES - RADIO SYSTEM**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|----------------------|
| 2020-21 | 650,000.00 | 2.000% | 9,300.00 | 2,800.00 | 662,100.00 |
| 2021-22 | 140,000.00 | 2.000% | 2,800.00 | 1,400.00 | 144,200.00 |
| 2022-23 | 140,000.00 | 2.000% | 1,400.00 | - | 141,400.00 |
| TOTAL | \$ 930,000.00 | | \$ 13,500.00 | \$ 4,200.00 | \$ 947,700.00 |

Total Outstanding Bonds: \$ 930,000.00

Total Original Issue: \$ 8,670,000.00

The Notes are not subject to redemption prior to maturity.

Purpose: To acquire and install public safety equipment including a public safety digital radio system; and, to construct park and recreation facility improvements including the acquisition of land.

Paying Agent: Bank of New York Mellon

**SCHEDULE OF REQUIREMENTS
2016 TAX NOTES - PARKS
4B SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|----------------------|
| 2020-21 | 215,000.00 | 2.000% | 6,500.00 | 4,350.00 | \$ 225,850.00 |
| 2021-22 | 215,000.00 | 2.000% | 4,350.00 | 2,200.00 | \$ 221,550.00 |
| 2022-23 | 220,000.00 | 2.000% | 2,200.00 | - | \$ 222,200.00 |
| TOTAL | \$ 650,000.00 | | \$ 13,050.00 | \$ 6,550.00 | \$ 669,600.00 |

Total Outstanding Bonds: \$ 650,000.00

Total Original Issue: \$ 8,670,000.00

The Notes are not subject to redemption prior to maturity.

Purpose: To acquire and install public safety equipment including a public safety digital radio system; and, to construct park and recreation facility improvements including the acquisition of land.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2017 GENERAL OBLIGATION BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 355,000.00 | 4.000% | 245,400.00 | 238,300.00 | 838,700.00 |
| 2021-22 | 520,000.00 | 4.000% | 238,300.00 | 227,900.00 | 986,200.00 |
| 2022-23 | 560,000.00 | 4.000% | 227,900.00 | 216,700.00 | 1,004,600.00 |
| 2023-24 | 855,000.00 | 4.000% | 216,700.00 | 199,600.00 | 1,271,300.00 |
| 2024-25 | 895,000.00 | 4.000% | 199,600.00 | 181,700.00 | 1,276,300.00 |
| 2025-26 | 980,000.00 | 4.000% | 181,700.00 | 162,100.00 | 1,323,800.00 |
| 2026-27 | 1,025,000.00 | 4.000% | 162,100.00 | 141,600.00 | 1,328,700.00 |
| 2027-28 | 1,065,000.00 | 4.000% | 141,600.00 | 120,300.00 | 1,326,900.00 |
| 2028-29 | 1,110,000.00 | 4.000% | 120,300.00 | 98,100.00 | 1,328,400.00 |
| 2029-30 | 1,155,000.00 | 4.000% | 98,100.00 | 75,000.00 | 1,328,100.00 |
| 2030-31 | 1,200,000.00 | 4.000% | 75,000.00 | 51,000.00 | 1,326,000.00 |
| 2031-32 | 1,250,000.00 | 4.000% | 51,000.00 | 26,000.00 | 1,327,000.00 |
| 2032-33 | 1,300,000.00 | 4.000% | 26,000.00 | - | 1,326,000.00 |
| TOTAL | \$ 12,270,000.00 | | \$ 1,983,700.00 | \$ 1,738,300.00 | \$ 15,992,000.00 |

Total Outstanding Bonds: \$ 12,270,000.00

Total Original Issue: \$ 14,365,000.00

All Bonds with maturities February 15, 2028 callable February 15, 2027, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Street and drainage improvements.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2018 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
GO SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 2,320,000.00 | 5.000% | 897,750.00 | 839,750.00 | \$ 4,057,500.00 |
| 2021-22 | 2,445,000.00 | 5.000% | 839,750.00 | 778,625.00 | \$ 4,063,375.00 |
| 2022-23 | 2,575,000.00 | 5.000% | 778,625.00 | 714,250.00 | \$ 4,067,875.00 |
| 2023-24 | 2,400,000.00 | 5.000% | 714,250.00 | 654,250.00 | \$ 3,768,500.00 |
| 2024-25 | 2,525,000.00 | 5.000% | 654,250.00 | 591,125.00 | \$ 3,770,375.00 |
| 2025-26 | 2,655,000.00 | 5.000% | 591,125.00 | 524,750.00 | \$ 3,770,875.00 |
| 2026-27 | 2,785,000.00 | 5.000% | 524,750.00 | 455,125.00 | \$ 3,764,875.00 |
| 2027-28 | 2,935,000.00 | 5.000% | 455,125.00 | 381,750.00 | \$ 3,771,875.00 |
| 2028-29 | 3,085,000.00 | 5.000% | 381,750.00 | 304,625.00 | \$ 3,771,375.00 |
| 2029-30 | 3,240,000.00 | 5.000% | 304,625.00 | 223,625.00 | \$ 3,768,250.00 |
| 2030-31 | 3,375,000.00 | 3.000% | 223,625.00 | 173,000.00 | \$ 3,771,625.00 |
| 2031-32 | 3,480,000.00 | 3.125% | 173,000.00 | 118,625.00 | \$ 3,771,625.00 |
| 2032-33 | 3,590,000.00 | 3.250% | 118,625.00 | 60,287.50 | \$ 3,768,912.50 |
| 2033-34 | 3,710,000.00 | 3.250% | 60,287.50 | - | \$ 3,770,287.50 |
| TOTAL | \$ 41,120,000.00 | | \$ 6,717,537.50 | \$ 5,819,787.50 | \$ 53,657,325.00 |

Total Outstanding Bonds: \$ 41,120,000.00

Total Original Issue: \$ 47,170,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equip an indoor aquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2018 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
4B SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 5,000.00 | 5.000% | 30,243.75 | 30,118.75 | 65,362.50 |
| 2021-22 | 5,000.00 | 5.000% | 30,118.75 | 29,993.75 | 65,112.50 |
| 2022-23 | 5,000.00 | 5.000% | 29,993.75 | 29,868.75 | 64,862.50 |
| 2023-24 | 170,000.00 | 5.000% | 29,868.75 | 25,618.75 | 225,487.50 |
| 2024-25 | 175,000.00 | 5.000% | 25,618.75 | 21,243.75 | 221,862.50 |
| 2025-26 | 190,000.00 | 5.000% | 21,243.75 | 16,493.75 | 227,737.50 |
| 2026-27 | 215,000.00 | 5.000% | 16,493.75 | 11,118.75 | 242,612.50 |
| 2027-28 | 95,000.00 | 5.000% | 11,118.75 | 8,743.75 | 114,862.50 |
| 2028-29 | 105,000.00 | 5.000% | 8,743.75 | 6,118.75 | 119,862.50 |
| 2029-30 | 110,000.00 | 5.000% | 6,118.75 | 3,368.75 | 119,487.50 |
| 2030-31 | 110,000.00 | 3.000% | 3,368.75 | 1,718.75 | 115,087.50 |
| 2031-32 | 110,000.00 | 3.125% | 1,718.75 | | 111,718.75 |
| TOTAL | \$ 1,295,000.00 | | \$ 214,650.00 | \$ 184,406.25 | \$ 1,694,056.25 |

Total Outstanding Bonds: \$ 1,295,000.00

Total Original Issue: \$ 47,170,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equip an indoor aquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2019 GENERAL OBLIGATION BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 540,000.00 | 4.000% | 164,100.00 | 153,300.00 | 857,400.00 |
| 2021-22 | - | 0.000% | 153,300.00 | 153,300.00 | 306,600.00 |
| 2022-23 | 420,000.00 | 4.000% | 153,300.00 | 144,900.00 | 718,200.00 |
| 2023-24 | 640,000.00 | 4.000% | 144,900.00 | 132,100.00 | 917,000.00 |
| 2024-25 | 665,000.00 | 4.000% | 132,100.00 | 118,800.00 | 915,900.00 |
| 2025-26 | 690,000.00 | 3.000% | 118,800.00 | 108,450.00 | 917,250.00 |
| 2026-27 | 710,000.00 | 3.000% | 108,450.00 | 97,800.00 | 916,250.00 |
| 2027-28 | 730,000.00 | 3.000% | 97,800.00 | 86,850.00 | 914,650.00 |
| 2028-29 | 755,000.00 | 3.000% | 86,850.00 | 75,525.00 | 917,375.00 |
| 2029-30 | 780,000.00 | 3.000% | 75,525.00 | 63,825.00 | 919,350.00 |
| 2030-31 | 800,000.00 | 3.000% | 63,825.00 | 51,825.00 | 915,650.00 |
| 2031-32 | 825,000.00 | 3.000% | 51,825.00 | 39,450.00 | 916,275.00 |
| 2032-33 | 850,000.00 | 3.000% | 39,450.00 | 26,700.00 | 916,150.00 |
| 2033-34 | 875,000.00 | 3.000% | 26,700.00 | 13,575.00 | 915,275.00 |
| 2034-35 | 905,000.00 | 3.000% | 13,575.00 | - | 918,575.00 |
| TOTAL | \$ 10,185,000.00 | | \$ 1,430,500.00 | \$ 1,266,400.00 | \$ 12,881,900.00 |

Total Outstanding Bonds: \$ 10,185,000.00

Total Original Issue: \$ 10,735,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose:

Acquiring, designing, developing, constructing, improving, extending and expanding thoroughfares, sidewalks, bridges, and other public ways of the City including street lighting, right-of-way protection, utility relocation and related storm drainage and installing public art related to and being a part of some or all of the foregoing, and land and rights-of-way in connection with such public improvements in connection in and for the City, (ii) acquiring, developing, constructing, equipping, renovating, and improving parks, trails, park and recreation facilities and open spaces for park and recreation purposes, in and for the City, and including acquiring, constructing, and installing public art related to and being part of some or all of the foregoing, including the acquisition of land in connection with such public improvements.

Paying Agent: Bank of New York Mellon

**GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2020 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
GO SUPPORTED**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 3,585,000.00 | 3.000% | 190,575.00 | 136,800.00 | \$ 3,912,375.00 |
| 2021-22 | - | 3.000% | 136,800.00 | 136,800.00 | \$ 273,600.00 |
| 2022-23 | 465,000.00 | 3.000% | 136,800.00 | 129,825.00 | \$ 731,625.00 |
| 2023-24 | 150,000.00 | 3.000% | 129,825.00 | 127,575.00 | \$ 407,400.00 |
| 2024-25 | 600,000.00 | 3.000% | 127,575.00 | 118,575.00 | \$ 846,150.00 |
| 2025-26 | 615,000.00 | 3.000% | 118,575.00 | 109,350.00 | \$ 842,925.00 |
| 2026-27 | 635,000.00 | 3.000% | 109,350.00 | 99,825.00 | \$ 844,175.00 |
| 2027-28 | 655,000.00 | 3.000% | 99,825.00 | 90,000.00 | \$ 844,825.00 |
| 2028-29 | 675,000.00 | 3.000% | 90,000.00 | 79,875.00 | \$ 844,875.00 |
| 2029-30 | 695,000.00 | 3.000% | 79,875.00 | 69,450.00 | \$ 844,325.00 |
| 2030-31 | 715,000.00 | 3.000% | 69,450.00 | 58,725.00 | \$ 843,175.00 |
| 2031-32 | 735,000.00 | 3.000% | 58,725.00 | 47,700.00 | \$ 841,425.00 |
| 2032-33 | 760,000.00 | 3.000% | 47,700.00 | 36,300.00 | \$ 844,000.00 |
| 2033-34 | 785,000.00 | 3.000% | 36,300.00 | 24,525.00 | \$ 845,825.00 |
| 2034-35 | 805,000.00 | 3.000% | 24,525.00 | 12,450.00 | \$ 841,975.00 |
| 2035-36 | 830,000.00 | 3.000% | 12,450.00 | - | \$ 842,450.00 |
| TOTAL | \$ 12,705,000.00 | | \$ 1,468,350.00 | \$ 1,277,775.00 | \$ 15,451,125.00 |

Total Outstanding Bonds: \$ 12,705,000.00

Total Original Issue: \$ 12,705,000.00

All Bonds with maturities February 15, 20xx callable February 15, 20xx, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general obligation debt (2009); construct and improve streets, sidewalks, bridges, and other public ways; and construct, equip, renovate and improve parks, trails, and recreation facilities;

Paying Agent: Bank of New York Mellon

**REVENUE BOND PAYMENT REQUIREMENTS
BY FISCAL YEAR**

| FISCAL YEAR | PRINCIPAL | INTEREST | TOTAL |
|--------------------|-------------------------|-------------------------|-------------------------|
| 2020-2021 | 5,490,000.00 | 2,254,403.77 | 7,744,403.77 |
| 2021-2022 | 5,160,000.00 | 2,061,866.27 | 7,221,866.27 |
| 2022-2023 | 5,590,000.00 | 1,843,060.02 | 7,433,060.02 |
| 2023-2024 | 5,830,000.00 | 1,605,091.27 | 7,435,091.27 |
| 2024-2025 | 5,320,000.00 | 1,376,378.77 | 6,696,378.77 |
| 2025-2026 | 4,555,000.00 | 1,182,460.02 | 5,737,460.02 |
| 2026-2027 | 4,730,000.00 | 1,008,785.02 | 5,738,785.02 |
| 2027-2028 | 4,125,000.00 | 850,156.89 | 4,975,156.89 |
| 2028-2029 | 3,970,000.00 | 701,610.01 | 4,671,610.01 |
| 2029-2030 | 3,660,000.00 | 563,022.51 | 4,223,022.51 |
| 2030-2031 | 3,800,000.00 | 433,669.38 | 4,233,669.38 |
| 2031-2032 | 3,295,000.00 | 309,922.50 | 3,604,922.50 |
| 2032-2033 | 2,815,000.00 | 204,280.00 | 3,019,280.00 |
| 2033-2034 | 1,785,000.00 | 127,037.50 | 1,912,037.50 |
| 2034-2035 | 1,845,000.00 | 67,525.00 | 1,912,525.00 |
| 2035-2036 | 1,065,000.00 | 18,637.50 | 1,083,637.50 |
| TOTAL | \$ 63,035,000.00 | \$ 14,607,906.43 | \$ 77,642,906.43 |

MUNICIPAL BOND RATING

| Type | Fitch | S & P |
|-------------|--------------|------------------|
| Water/Sewer | AAA | AAA |

**BOND PAYMENT REQUIREMENTS BY ISSUE
FISCAL YEAR 2020-2021
WATERWORKS AND SEWER SYSTEM REVENUE BONDS**

| BOND ISSUE | Principal Payment Date 15-Feb | Interest Payment Date 15-Feb | Interest Payment Date 15-Aug | TOTAL |
|-----------------------|--|---|---|------------------------|
| 2011 Ref. & Impr. | 600,000.00 | \$ 84,787.50 | \$ 75,787.50 | 760,575.00 |
| 2012 Ref. & Impr. | 255,000.00 | 30,684.38 | 27,496.88 | 313,181.26 |
| 2013 | 305,000.00 | 67,668.75 | 64,237.50 | 436,906.25 |
| 2015 Ref. & Impr. | 1,040,000.00 | 134,034.38 | 108,034.38 | 1,282,068.76 |
| 2016 Ref. & Impr. | 1,005,000.00 | 170,850.00 | 160,800.00 | 1,336,650.00 |
| 2017 Ref. & Impr. | 1,060,000.00 | 179,605.00 | 163,705.00 | 1,403,310.00 |
| 2018 Ref & Impr. | 390,000.00 | 129,900.00 | 122,100.00 | 642,000.00 |
| 2019 | 540,000.00 | 147,275.00 | 139,175.00 | 826,450.00 |
| 2020 | 295,000.00 | 226,712.50 | 221,550.00 | 743,262.50 |
| TOTAL | \$ 5,490,000.00 | \$ 1,171,517.51 | \$ 1,082,886.26 | \$ 7,744,403.77 |

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2011 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 600,000.00 | 3.000% | 84,787.50 | 75,787.50 | 760,575.00 |
| 2021-22 | 625,000.00 | 3.250% | 75,787.50 | 65,631.25 | 766,418.75 |
| 2022-23 | 650,000.00 | 3.500% | 65,631.25 | 54,256.25 | 769,887.50 |
| 2023-24 | 670,000.00 | 3.500% | 54,256.25 | 42,531.25 | 766,787.50 |
| 2024-25 | 695,000.00 | 3.750% | 42,531.25 | 29,500.00 | 767,031.25 |
| 2025-26 | 725,000.00 | 4.000% | 29,500.00 | 15,000.00 | 769,500.00 |
| 2026-27 | 750,000.00 | 4.000% | 15,000.00 | - | 765,000.00 |
| TOTAL | \$ 4,715,000.00 | | \$ 367,493.75 | \$ 282,706.25 | \$ 5,365,200.00 |

Total Outstanding Bonds: \$ 4,715,000.00

Total Original Issue: \$ 13,465,000.00

All Bonds with maturities February 15, 2022 callable February 15, 2021, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 255,000.00 | 2.500% | 30,684.38 | 27,496.88 | 313,181.26 |
| 2021-22 | 260,000.00 | 2.500% | 27,496.88 | 24,246.88 | 311,743.76 |
| 2022-23 | 265,000.00 | 2.500% | 24,246.88 | 20,934.38 | 310,181.26 |
| 2023-24 | 270,000.00 | 2.625% | 20,934.38 | 17,390.63 | 308,325.01 |
| 2024-25 | 280,000.00 | 2.750% | 17,390.63 | 13,540.63 | 310,931.26 |
| 2025-26 | 290,000.00 | 3.000% | 13,540.63 | 9,190.63 | 312,731.26 |
| 2026-27 | 295,000.00 | 3.000% | 9,190.63 | 4,765.63 | 308,956.26 |
| 2027-28 | 305,000.00 | 3.125% | 4,765.63 | - | 309,765.63 |
| TOTAL | \$ 2,220,000.00 | | \$ 148,250.04 | \$ 117,565.66 | \$ 2,485,815.70 |

Total Outstanding Bonds: \$ 2,220,000.00

Total Original Issue: \$ 5,925,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2013 WATERWORKS & SEWER SYSTEM
REVENUE BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 305,000.00 | 2.250% | 67,668.75 | 64,237.50 | 436,906.25 |
| 2021-22 | 315,000.00 | 2.500% | 64,237.50 | 60,300.00 | 439,537.50 |
| 2022-23 | 325,000.00 | 4.000% | 60,300.00 | 53,800.00 | 439,100.00 |
| 2023-24 | 340,000.00 | 4.000% | 53,800.00 | 47,000.00 | 440,800.00 |
| 2024-25 | 350,000.00 | 4.000% | 47,000.00 | 40,000.00 | 437,000.00 |
| 2025-26 | 370,000.00 | 5.000% | 40,000.00 | 30,750.00 | 440,750.00 |
| 2026-27 | 390,000.00 | 5.000% | 30,750.00 | 21,000.00 | 441,750.00 |
| 2027-28 | 410,000.00 | 5.000% | 21,000.00 | 10,750.00 | 441,750.00 |
| 2028-29 | 430,000.00 | 5.000% | 10,750.00 | - | 440,750.00 |
| TOTAL | \$ 3,235,000.00 | | \$ 395,506.25 | \$ 327,837.50 | \$ 3,958,343.75 |

Total Outstanding Bonds: \$ 3,235,000.00

Total Original Issue: \$ 5,205,000.00

All Bonds with maturities February 15, 2024 callable February 15, 2023, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 1,040,000.00 | 4.000% | 134,034.38 | 108,034.38 | 1,282,068.76 |
| 2021-22 | 760,000.00 | 4.000% | 108,034.38 | 89,034.38 | 957,068.76 |
| 2022-23 | 465,000.00 | 4.000% | 89,034.38 | 79,734.38 | 633,768.76 |
| 2023-24 | 485,000.00 | 4.000% | 79,734.38 | 70,034.38 | 634,768.76 |
| 2024-25 | 510,000.00 | 4.000% | 70,034.38 | 57,284.38 | 637,318.76 |
| 2025-26 | 530,000.00 | 4.000% | 57,284.38 | 46,684.38 | 633,968.76 |
| 2026-27 | 550,000.00 | 4.000% | 46,684.38 | 38,434.38 | 635,118.76 |
| 2027-28 | 570,000.00 | 4.000% | 38,434.38 | 29,884.38 | 638,318.76 |
| 2028-29 | 585,000.00 | 4.000% | 29,884.38 | 20,378.13 | 635,262.51 |
| 2029-30 | 605,000.00 | 4.000% | 20,378.13 | 10,546.88 | 635,925.01 |
| 2030-31 | 625,000.00 | 4.000% | 10,546.88 | - | 635,546.88 |
| TOTAL | \$ 6,725,000.00 | | \$ 684,084.43 | \$ 550,050.05 | \$ 7,959,134.48 |

Total Outstanding Bonds: \$ 6,725,000.00

Total Original Issue: \$ 11,750,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2016 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 1,005,000.00 | 2.000% | 170,850.00 | 160,800.00 | 1,336,650.00 |
| 2021-22 | 1,040,000.00 | 5.000% | 160,800.00 | 134,800.00 | 1,335,600.00 |
| 2022-23 | 1,090,000.00 | 5.000% | 134,800.00 | 107,550.00 | 1,332,350.00 |
| 2023-24 | 1,150,000.00 | 5.000% | 107,550.00 | 78,800.00 | 1,336,350.00 |
| 2024-25 | 440,000.00 | 3.000% | 78,800.00 | 72,200.00 | 591,000.00 |
| 2025-26 | 455,000.00 | 4.000% | 72,200.00 | 63,100.00 | 590,300.00 |
| 2026-27 | 475,000.00 | 4.000% | 63,100.00 | 53,600.00 | 591,700.00 |
| 2027-28 | 495,000.00 | 4.000% | 53,600.00 | 43,700.00 | 592,300.00 |
| 2028-29 | 515,000.00 | 4.000% | 43,700.00 | 33,400.00 | 592,100.00 |
| 2029-30 | 535,000.00 | 4.000% | 33,400.00 | 22,700.00 | 591,100.00 |
| 2030-31 | 555,000.00 | 4.000% | 22,700.00 | 11,600.00 | 589,300.00 |
| 2031-32 | 580,000.00 | 4.000% | 11,600.00 | - | 591,600.00 |
| TOTAL | \$ 8,335,000.00 | | \$ 953,100.00 | \$ 782,250.00 | \$ 10,070,350.00 |

Total Outstanding Bonds: \$ 8,335,000.00

Total Original Issue: \$ 10,880,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the waterworks and sewer system.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2017 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 1,060,000.00 | 3.000% | 179,605.00 | 163,705.00 | 1,403,310.00 |
| 2021-22 | 1,100,000.00 | 4.000% | 163,705.00 | 141,705.00 | 1,405,410.00 |
| 2022-23 | 1,145,000.00 | 5.000% | 141,705.00 | 113,080.00 | 1,399,785.00 |
| 2023-24 | 1,200,000.00 | 5.000% | 113,080.00 | 83,080.00 | 1,396,160.00 |
| 2024-25 | 1,265,000.00 | 5.000% | 83,080.00 | 51,455.00 | 1,399,535.00 |
| 2025-26 | 345,000.00 | 5.000% | 51,455.00 | 42,830.00 | 439,285.00 |
| 2026-27 | 360,000.00 | 3.000% | 42,830.00 | 37,430.00 | 440,260.00 |
| 2027-28 | 370,000.00 | 3.000% | 37,430.00 | 31,880.00 | 439,310.00 |
| 2028-29 | 390,000.00 | 3.000% | 31,880.00 | 26,030.00 | 447,910.00 |
| 2029-30 | 400,000.00 | 3.000% | 26,030.00 | 20,030.00 | 446,060.00 |
| 2030-31 | 420,000.00 | 3.000% | 20,030.00 | 13,730.00 | 453,760.00 |
| 2031-32 | 440,000.00 | 3.000% | 13,730.00 | 7,130.00 | 460,860.00 |
| 2032-33 | 460,000.00 | 3.100% | 7,130.00 | - | 467,130.00 |
| TOTAL | \$ 8,955,000.00 | | \$ 911,690.00 | \$ 732,085.00 | \$ 10,598,775.00 |

Total Outstanding Bonds: \$ 8,955,000.00

Total Original Issue: \$ 11,025,000.00

All Bonds with maturities February 15, 2028 callable February 15, 2027, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the waterworks and sewer system.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2018 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|------------------------|
| 2020-21 | 390,000.00 | 4.000% | 129,900.00 | 122,100.00 | 642,000.00 |
| 2021-22 | 405,000.00 | 4.000% | 122,100.00 | 114,000.00 | 641,100.00 |
| 2022-23 | 420,000.00 | 4.000% | 114,000.00 | 105,600.00 | 639,600.00 |
| 2023-24 | 440,000.00 | 4.000% | 105,600.00 | 96,800.00 | 642,400.00 |
| 2024-25 | 455,000.00 | 4.000% | 96,800.00 | 87,700.00 | 639,500.00 |
| 2025-26 | 475,000.00 | 4.000% | 87,700.00 | 78,200.00 | 640,900.00 |
| 2026-27 | 495,000.00 | 4.000% | 78,200.00 | 68,300.00 | 641,500.00 |
| 2027-28 | 515,000.00 | 4.000% | 68,300.00 | 58,000.00 | 641,300.00 |
| 2028-29 | 535,000.00 | 4.000% | 58,000.00 | 47,300.00 | 640,300.00 |
| 2029-30 | 555,000.00 | 4.000% | 47,300.00 | 36,200.00 | 638,500.00 |
| 2030-31 | 580,000.00 | 4.000% | 36,200.00 | 24,600.00 | 640,800.00 |
| 2031-32 | 605,000.00 | 4.000% | 24,600.00 | 12,500.00 | 642,100.00 |
| 2032-33 | 625,000.00 | 4.000% | 12,500.00 | - | 637,500.00 |
| TOTAL | \$ 6,495,000.00 | | \$ 981,200.00 | \$ 851,300.00 | \$ 8,327,500.00 |

Total Outstanding Bonds: \$ 6,495,000.00

Total Original Issue: \$ 7,270,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions, and extensions to the waterworks and sewer system.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2019 WATERWORKS & SEWER SYSTEM
REVENUE BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 540,000.00 | 3.000% | 147,275.00 | 139,175.00 | 826,450.00 |
| 2021-22 | - | 0.000% | 139,175.00 | 139,175.00 | 278,350.00 |
| 2022-23 | 555,000.00 | 3.000% | 139,175.00 | 130,850.00 | 825,025.00 |
| 2023-24 | 575,000.00 | 4.000% | 130,850.00 | 119,350.00 | 825,200.00 |
| 2024-25 | 600,000.00 | 3.000% | 119,350.00 | 110,350.00 | 829,700.00 |
| 2025-26 | 615,000.00 | 3.000% | 110,350.00 | 101,125.00 | 826,475.00 |
| 2026-27 | 635,000.00 | 3.000% | 101,125.00 | 91,600.00 | 827,725.00 |
| 2027-28 | 655,000.00 | 3.000% | 91,600.00 | 81,775.00 | 828,375.00 |
| 2028-29 | 680,000.00 | 4.000% | 81,775.00 | 68,175.00 | 829,950.00 |
| 2029-30 | 700,000.00 | 3.000% | 68,175.00 | 57,675.00 | 825,850.00 |
| 2030-31 | 725,000.00 | 3.000% | 57,675.00 | 46,800.00 | 829,475.00 |
| 2031-32 | 745,000.00 | 3.000% | 46,800.00 | 35,625.00 | 827,425.00 |
| 2032-33 | 770,000.00 | 3.000% | 35,625.00 | 24,075.00 | 829,700.00 |
| 2033-34 | 790,000.00 | 3.000% | 24,075.00 | 12,225.00 | 826,300.00 |
| 2034-35 | 815,000.00 | 3.000% | 12,225.00 | - | 827,225.00 |
| TOTAL | \$ 9,400,000.00 | | \$ 1,305,250.00 | \$ 1,157,975.00 | \$ 11,863,225.00 |

Total Outstanding Bonds: \$ 9,400,000.00

Total Original Issue: \$ 9,925,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions and extensions to the City's waterworks and sewer system and paying the costs of issuing the Bonds.

Paying Agent: Bank of New York Mellon

**UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2020 WATERWORKS & SEWER SYSTEM
REVENUE BONDS**

| Fiscal Year | Principal 15-Feb | Coupon Rate | Interest 15-Feb | Interest 15-Aug | Total |
|--------------------|-------------------------|--------------------|------------------------|------------------------|-------------------------|
| 2020-21 | 295,000.00 | 3.500% | 226,712.50 | 221,550.00 | 743,262.50 |
| 2021-22 | 655,000.00 | 3.500% | 221,550.00 | 210,087.50 | 1,086,637.50 |
| 2022-23 | 675,000.00 | 3.500% | 210,087.50 | 198,275.00 | 1,083,362.50 |
| 2023-24 | 700,000.00 | 3.500% | 198,275.00 | 186,025.00 | 1,084,300.00 |
| 2024-25 | 725,000.00 | 3.500% | 186,025.00 | 173,337.50 | 1,084,362.50 |
| 2025-26 | 750,000.00 | 3.500% | 173,337.50 | 160,212.50 | 1,083,550.00 |
| 2026-27 | 780,000.00 | 3.500% | 160,212.50 | 146,562.50 | 1,086,775.00 |
| 2027-28 | 805,000.00 | 3.500% | 146,562.50 | 132,475.00 | 1,084,037.50 |
| 2028-29 | 835,000.00 | 3.500% | 132,475.00 | 117,862.50 | 1,085,337.50 |
| 2029-30 | 865,000.00 | 3.500% | 117,862.50 | 102,725.00 | 1,085,587.50 |
| 2030-31 | 895,000.00 | 3.500% | 102,725.00 | 87,062.50 | 1,084,787.50 |
| 2031-32 | 925,000.00 | 3.500% | 87,062.50 | 70,875.00 | 1,082,937.50 |
| 2032-33 | 960,000.00 | 3.500% | 70,875.00 | 54,075.00 | 1,084,950.00 |
| 2033-34 | 995,000.00 | 3.500% | 54,075.00 | 36,662.50 | 1,085,737.50 |
| 2034-35 | 1,030,000.00 | 3.500% | 36,662.50 | 18,637.50 | 1,085,300.00 |
| 2035-36 | 1,065,000.00 | 3.500% | 18,637.50 | - | 1,083,637.50 |
| TOTAL | \$ 12,955,000.00 | | \$ 2,143,137.50 | \$ 1,916,425.00 | \$ 17,014,562.50 |

Total Outstanding Bonds: \$ 12,955,000.00

Total Original Issue: \$ 12,955,000.00

All Bonds with maturities February 15, 20xx callable February 15, 20xx, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions and extensions to the City's waterworks and sewer system and paying the costs of issuing the Bonds.

Paying Agent: Bank of New York Mellon

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

| | |
|----------------|------------|
| Administration | 101.05.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 572,839 | 591,689 | 609,585 | 609,585 | 568,809 |
| Personal Services - Internal Charges | 64,792 | 67,824 | 68,551 | 68,551 | 51,991 |
| Materials and Supplies | 3,698 | 2,934 | 3,700 | 3,700 | 3,700 |
| Purchased Services and Charges | 29,884 | 43,782 | 36,488 | 32,437 | 32,090 |
| Internal Service Charges | 1,136 | 1,136 | 1,136 | 1,136 | 1,300 |
| | 672,348 | 707,365 | 719,460 | 715,409 | 657,890 |
| Full-Time | | | | | |
| Assistant City Attorney | 1. | 1. | 1. | 1. | 1. |
| City Attorney | 1. | 1. | 1. | 1. | 1. |
| Paralegal | 1. | 1. | 1. | 1. | - |
| Prosecutor | 1. | 1. | 1. | 1. | 1. |
| | 4. | 4. | 4. | 4. | 3. |

City Manager

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

Administration 101.03.110

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 1,089,804 | 1,139,916 | 1,206,259 | 1,177,547 | 1,259,263 |
| Personal Services - Internal Charges | 98,692 | 103,270 | 104,398 | 104,398 | 105,154 |
| Materials and Supplies | 6,428 | 2,420 | 7,234 | 2,277 | 7,834 |
| Purchased Services and Charges | 117,550 | 14,551 | 17,886 | 45,959 | 19,456 |
| Internal Service Charges | 1,540 | 2,136 | 2,378 | 2,378 | 4,050 |
| | 1,314,014 | 1,262,292 | 1,338,155 | 1,332,559 | 1,395,757 |
| Full-Time | | | | | |
| Assistant City Manager | 1. | 1. | 1. | 1. | 1. |
| Budget & Research Specialist | - | - | - | 1. | 1. |
| Budget Analyst | 1. | 1. | 1. | - | - |
| City Manager | 1. | 1. | 1. | 1. | 1. |
| Deputy City Manager | 1. | 1. | 1. | 1. | 1. |
| Director of Strategic Services | 1. | 1. | 1. | 1. | 1. |
| Executive Assistant | 1. | 1. | 1. | 1. | 1. |
| | 6. | 6. | 6. | 6. | 6. |

2025 Implementation/Incentives

| | |
|----------------|------------|
| Administration | 150.03.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | 282 | - | - | - | - |
| Purchased Services and Charges | 4,015 | - | - | - | - |
| Transfers Out | 80,516 | 263,197 | 100,000 | 100,000 | 10,787 |
| | 84,813 | 263,197 | 100,000 | 100,000 | 10,787 |

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

Administration 101.04.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 299,199 | 316,974 | 328,333 | 328,333 | 282,659 |
| Personal Services - Internal Charges | 63,081 | 66,376 | 66,564 | 66,564 | 50,158 |
| Materials and Supplies | 13,884 | 14,217 | 17,497 | 21,005 | 17,497 |
| Purchased Services and Charges | 141,483 | 79,624 | 108,141 | 77,820 | 118,017 |
| Internal Service Charges | 2,193 | 1,984 | 1,380 | 1,380 | 650 |
| | 519,840 | 479,175 | 521,915 | 495,102 | 468,981 |
| Full-Time | | | | | |
| Administrative Assistant | | 1. | 1. | 1. | 1. |
| Assistant City Secretary | 1. | 1. | 1. | 1. | |
| City Secretary | 1. | 1. | 1. | 1. | 1. |
| Records Information Analyst | - | 1. | 1. | 1. | 1. |
| Records Support Specialist | 1. | - | - | - | - |
| Secretary | 1. | - | - | - | - |
| | 4. | 4. | 4. | 4. | 3. |

Community Relations/Tourism

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|---|---|-----------------------------------|
| Percent Signed Up to Receive Horizon E-Newsletter | Percent of annual resident survey respondents that signed up to receive Horizon e-newsletter | Link to dashboard |
| Percent that Accessed the City's Web Site in Past 12 Months | Percent of annual resident survey respondents that have accessed the City's website (www.cityoflewisville.com) in the past 12 months. | Link to dashboard |
| Satisfaction with Public Communications | Good or excellent ratings of annual resident survey respondents when asked about public communications. | Link to dashboard |
| Satisfaction with Special Events | Percent of annual resident survey respondents that rate special events as good or excellent. | Link to dashboard |

General Fund

Art Activity Center 101.14.152

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 281,527 | 296,150 | 312,703 | 316,613 | 382,587 |
| Personal Services - Internal Charges | 70,258 | 73,468 | 74,504 | 74,455 | 91,073 |
| Materials and Supplies | 37,981 | 89,925 | 28,677 | 33,613 | 18,750 |
| Purchased Services and Charges | 55,824 | 68,064 | 119,249 | 95,068 | 74,643 |
| Internal Service Charges | 3,560 | 3,010 | 2,720 | 2,720 | 3,360 |
| | 449,150 | 530,616 | 537,853 | 522,469 | 570,413 |
| Full-Time | | | | | |
| Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| Art Center Manager | 1. | 1. | 1. | 1. | 1. |
| Art Center Specialist | 2. | 2. | 2. | 2. | 2. |
| Arts Cnt Programming Specialist | - | - | - | - | 1. |
| Art Center Supervisor | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | 6.5 | 4.5 | 2.5 | 4.5 | 5.5 |

| | |
|----------------------------|------------|
| Community Relations | 101.14.150 |
|----------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 391,632 | 405,651 | 423,492 | 423,888 | 413,989 |
| Personal Services - Internal Charges | 78,424 | 82,686 | 83,550 | 83,515 | 78,588 |
| Materials and Supplies | 71,573 | 46,194 | 52,698 | 31,350 | 37,423 |
| Purchased Services and Charges | 132,324 | 173,603 | 201,769 | 156,431 | 116,529 |
| Internal Service Charges | 2,732 | 2,871 | 3,280 | 3,280 | 2,822 |
| | 676,685 | 711,005 | 764,789 | 698,464 | 649,351 |
| Full-Time | | | | | |
| Community Outreach Specialist | 1. | 1. | 1. | 1. | 1. |
| Director of Comm Rela & Tour | 0.68 | 0.68 | 0.68 | 0.68 | 0.68 |
| Electronic Comm Spec | 1. | 1. | 1. | 1. | 1. |
| Public Information Coordinator | 1. | 1. | 1. | 1. | 1. |
| Public Information Specialist | 0.3 | 0.3 | 0.3 | 0.3 | - |
| Video Specialist | 1. | 1. | 1. | 1. | 1. |
| | 4.98 | 4.98 | 4.98 | 4.98 | 4.68 |

| | |
|---|----------------|
| Special Events (Old Town Holiday Stroll) | 101.14.700.010 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | - | 17,800 | 17,800 |
| | - | - | - | 17,800 | 17,800 |

| | |
|---|----------------|
| Special Events (Red, White & Lewisville) | 101.14.700.011 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | 500 | - |
| Purchased Services and Charges | - | - | - | 36,000 | - |
| | - | - | - | 36,500 | - |

| | |
|----------------|------------|
| Special Events | 101.14.700 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 52,501 | 53,876 | 54,300 | - | - |
| | 52,501 | 53,876 | 54,300 | - | - |

Hotel/Motel Tax Fund

| | |
|----------------|------------|
| Administration | 230.14.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 326 | 326 |
| | - | - | - | 326 | 326 |

| | |
|-----------------------------------|----------------|
| Art Activity Center (Texas Tunes) | 230.14.152.060 |
|-----------------------------------|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 7,401 | 20,000 |
| | - | - | - | 7,401 | 20,000 |

| | |
|--|----------------|
| Art Activity Center (Black Box Songwriter) | 230.14.152.061 |
|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 1,717 | 8,000 |
| | - | - | - | 1,717 | 8,000 |

| | |
|-------------------------------------|----------------|
| Art Activity Center (Comedy) | 230.14.152.062 |
|-------------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | - | 2,989 | 5,000 |
| | - | - | - | 2,989 | 5,000 |

| | |
|---|----------------|
| Art Activity Center (Christmas Show) | 230.14.152.064 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | - | 2,115 | 1,995 |
| | - | - | - | 2,115 | 1,995 |

| | |
|----------------------------|------------|
| Art Activity Center | 230.14.152 |
|----------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 30,782 | 31,718 | 33,601 | 34,124 | 36,164 |
| Personal Services - Internal Charges | 7,821 | 8,191 | 8,277 | 327 | 8,282 |
| Purchased Services and Charges | 77,559 | 110,765 | 113,496 | 67,227 | 83,080 |
| | 116,163 | 150,674 | 155,374 | 101,678 | 127,526 |
| Full-Time | | | | | |
| Art Center Supervisor | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |

| | |
|----------------------|------------|
| Arts - Grants | 230.14.154 |
|----------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | 176,400 | 171,350 | 178,452 | 178,452 | 121,416 |
| | 176,400 | 171,350 | 178,452 | 178,452 | 121,416 |

| | |
|---|----------------|
| Special Events (Old Town Holiday Stroll) | 230.14.700.010 |
|---|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | - | 2,434 | 1,430 |
| Purchased Services and Charges | - | - | - | 35,196 | 39,075 |
| | - | - | - | 37,630 | 40,505 |

| | |
|---|----------------|
| Special Events (Red, White & Lewisville) | 230.14.700.011 |
|---|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | - | 5,000 |
| | - | - | - | - | 5,000 |

| | |
|--------------------------------------|----------------|
| Special Events (ColorPolooza) | 230.14.700.012 |
|--------------------------------------|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | - | - | 300 |
| Purchased Services and Charges | - | - | - | 49,673 | 73,900 |
| | - | - | - | 49,673 | 74,200 |

| | |
|---|----------------|
| Special Events (Labor Day Rodeo) | 230.14.700.013 |
|---|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | - | - | 650 |
| Purchased Services and Charges | - | - | - | - | 37,800 |
| | - | - | - | - | 38,450 |

| | |
|---|----------------|
| Special Events (KTA Jam Session) | 230.14.700.014 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | - | 1,050 |
| Purchased Services and Charges | - | - | - | 6,990 | 17,950 |
| | - | - | - | 6,990 | 19,000 |

| | |
|--------------------------------------|----------------|
| Special Events (Western Days) | 230.14.700.015 |
|--------------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | 9,500 | 9,500 |
| Purchased Services and Charges | - | - | - | 334,539 | 334,539 |
| | - | - | - | 344,039 | 344,039 |

| | |
|--|----------------|
| Special Events (Sounds of Lewisville) | 230.14.700.016 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | 460 | 1,150 |
| Purchased Services and Charges | - | - | - | 64,002 | 77,260 |
| | - | - | - | 64,462 | 78,410 |

| | |
|---|----------------|
| Special Events (St. Paddy's Texas Style) | 230.14.700.017 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | - | 850 |
| Purchased Services and Charges | - | - | - | 29,719 | 25,000 |
| | - | - | - | 29,719 | 25,850 |

| | |
|--------------------------------------|----------------|
| Special Events (Plaza Events) | 230.14.700.018 |
|--------------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | - | 6,750 | 480 |
| | - | - | - | 6,750 | 480 |

| | |
|--|----------------|
| Special Events (Best Little Brewfest) | 230.14.700.019 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | - | 24,973 | 24,800 |
| | - | - | - | 24,973 | 24,800 |

| | |
|---------------------------------------|----------------|
| Special Events (Fiesta Charra) | 230.14.700.020 |
|---------------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | - | 850 |
| Purchased Services and Charges | - | - | - | 20,000 | 43,800 |
| | - | - | - | 20,000 | 44,650 |

| | |
|---|----------------|
| Special Events (Fall Fashion Fest) | 230.14.700.021 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | 300 | - |
| Purchased Services and Charges | - | - | - | 31,683 | 2,900 |
| | - | - | - | 31,983 | 2,900 |

| | |
|-----------------------|------------|
| Special Events | 230.14.700 |
|-----------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|----------------|------------------|----------------|----------------|-----------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 12,812 | 1,009 | - | - | - |
| Materials and Supplies | 11,780 | 13,270 | 19,680 | 2,823 | 2,800 |
| Purchased Services and Charges | 580,982 | 2,129,804 | 816,919 | 23,288 | 45,115 |
| | 605,573 | 2,144,083 | 836,599 | 26,111 | 47,915 |

| | |
|----------------|------------|
| Tourism | 230.14.153 |
|----------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|----------------|----------------|------------------|------------------|-----------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 466,131 | 546,284 | 581,400 | 564,021 | 375,517 |
| Personal Services - Internal Charges | 74,274 | 99,335 | 101,115 | 4,876 | 72,491 |
| Materials and Supplies | 5,657 | 23,008 | 26,373 | 25,914 | 18,373 |
| Purchased Services and Charges | 259,430 | 285,752 | 467,424 | 442,398 | 337,286 |
| Transfers Out | 60,000 | - | - | - | - |
| Internal Service Charges | 4,062 | 5,058 | 3,567 | 3,567 | 3,083 |
| | 869,554 | 959,437 | 1,179,879 | 1,040,776 | 806,750 |
| Full-Time | | | | | |
| Director of Comm Rela & Tour | 0.32 | 0.32 | 0.32 | 0.32 | 0.32 |
| Events and Promotions Specialist | 1. | 2. | 2. | 2. | 1. |
| Marketing and Events Coordinator | 1. | 1. | 1. | 1. | 1. |
| Marketing and Tourism Manager | 1. | 1. | 1. | 1. | - |
| Public Information Specialist | 0.7 | 0.7 | 0.7 | 0.7 | - |
| Tourism Sales Coordinator | 1. | 1. | 1. | 1. | 1. |
| | 5.02 | 6.02 | 6.02 | 6.02 | 3.32 |

Recreation Activity Fund

| | |
|----------------------------|------------|
| Art Activity Center | 231.14.152 |
|----------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|------------------------|---------------|---------------|---------------|----------------|-----------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 866 | 64 | 2,000 | 2,000 | 2,000 |
| | 866 | 64 | 2,000 | 2,000 | 2,000 |

PEG Programming Fund

| | |
|---------------------|------------|
| Community Relations | 232.14.150 |
|---------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | 6,260 | - | - | - |
| Purchased Services and Charges | - | 16,156 | 15,700 | 15,700 | - |
| Capital Outlay | - | 122,616 | 473,664 | 473,664 | 180,000 |
| | - | 145,031 | 489,364 | 489,364 | 180,000 |

Community Activities Fund

| | |
|----------------|------------|
| Administration | 255.14.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 50 | - |
| | - | - | - | 50 | - |

| | |
|-----------------------------------|----------------|
| Art Activity Center (Texas Tunes) | 255.14.152.060 |
|-----------------------------------|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | - | 839 | - |
| Purchased Services and Charges | - | - | - | 56,491 | - |
| | - | - | - | 57,330 | - |

| | |
|--|----------------|
| Art Activity Center (Black Box Songwriter) | 255.14.152.061 |
|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | - | 750 | - |
| Purchased Services and Charges | - | - | - | 12,794 | - |
| | - | - | - | 13,544 | - |

| | |
|-------------------------------------|----------------|
| Art Activity Center (Comedy) | 255.14.152.062 |
|-------------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | 110 | - |
| Purchased Services and Charges | - | - | - | 14,075 | - |
| | - | - | - | 14,185 | - |

| | |
|---|----------------|
| Art Activity Center (Lewisville Talks) | 255.14.152.063 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | - | 200 | - |
| | - | - | - | 200 | - |

| | |
|---|----------------|
| Art Activity Center (Christmas Show) | 255.14.152.064 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | - | 556 | - |
| Purchased Services and Charges | - | - | - | 21,052 | - |
| | - | - | - | 21,608 | - |

| | |
|----------------------------|------------|
| Art Activity Center | 255.14.152 |
|----------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 115,040 | 112,443 | 123,428 | 99,988 | 58,594 |
| Personal Services - Internal Charges | 15,644 | 16,189 | 16,539 | 431 | 2 |
| Materials and Supplies | 2,824 | 2,673 | 86,810 | 62,761 | 2,910 |
| Purchased Services and Charges | 94,425 | 120,566 | 162,470 | 26,500 | 30,401 |
| Internal Service Charges | 284 | 284 | 308 | 308 | 325 |
| | 228,217 | 252,155 | 389,555 | 189,988 | 92,232 |
| Full-Time | | | | | |
| Arts Cnt Programming Specialist | 1. | 1. | 1. | 1. | |
| | 1. | 1. | 1. | 1. | |

| | |
|-------------------------------|----------------|
| Special Events (Western Days) | 255.14.700.015 |
|-------------------------------|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 343,250 | - |
| | - | - | - | 343,250 | - |

| | |
|----------------|------------|
| Special Events | 255.14.700 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 342,347 | 348,249 | 343,250 | - | 293,250 |
| | 342,347 | 348,249 | 343,250 | - | 293,250 |

Grants Fund

| | |
|----------------------|----------------|
| Grants (Texas Tunes) | 270.14.600.060 |
|----------------------|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 4,500 | 10,400 |
| | - | - | - | 4,500 | 10,400 |

| | |
|--------|------------|
| Grants | 270.14.600 |
|--------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | 8,350 | 4,500 | - | - |
| | - | 8,350 | 4,500 | - | - |

Development Services

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

| | |
|----------------|------------|
| Administration | 101.11.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 274,160 | 360,864 | 375,971 | 375,881 | - |
| Personal Services - Internal Charges | 32,278 | 34,297 | 34,692 | 34,691 | - |
| Materials and Supplies | 2,431 | 917 | 2,703 | 611 | - |
| Purchased Services and Charges | 27,704 | 8,746 | 6,209 | 4,737 | - |
| Internal Service Charges | 11,534 | 404 | 358 | 358 | - |
| | 348,108 | 405,228 | 419,933 | 416,278 | - |
| Full-Time | | | | | |
| Assistant City Manager | 1. | 1. | 1. | 1. | - |
| Fire Marshal | - | 1. | 1. | 1. | - |
| Senior Administrative Assistant | 1. | - | - | - | - |
| | 2. | 2. | 2. | 2. | - |

Animal Services (Health Operations)

101.11.395.050

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 207,701 | - | - | - | - |
| Personal Services - Internal Charges | 62,197 | - | - | - | - |
| Materials and Supplies | 14,690 | - | - | - | - |
| Purchased Services and Charges | 991 | - | - | - | - |
| | 285,579 | - | - | - | - |
| Full-Time | | | | | |
| Health and Animal Services Manag | 1. | - | - | - | - |
| Permit Technician | 3. | - | - | - | - |
| | 4. | - | - | - | - |

Animal Services (Health Permits & Inspections)

101.11.395.051

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 306,345 | - | - | - | - |
| Personal Services - Internal Charges | 78,688 | - | - | - | - |
| Materials and Supplies | 7,760 | - | - | - | - |
| Purchased Services and Charges | 15,922 | - | - | - | - |
| Internal Service Charges | 8,084 | - | - | - | - |
| Capital Outlay | 24,000 | - | - | - | - |
| | 440,799 | - | - | - | - |
| Full-Time | | | | | |
| Chief Sanitarian | 1. | - | - | - | - |
| Sanitarian | 4. | - | - | - | - |
| | 5. | - | - | - | - |

| | |
|--|----------------|
| Animal Services (Animal Services) | 101.11.395.052 |
|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 441,325 | - | - | - | - |
| Personal Services - Internal Charges | 128,079 | - | - | - | - |
| Materials and Supplies | 27,823 | - | - | - | - |
| Purchased Services and Charges | 68,468 | - | - | - | - |
| Internal Service Charges | 11,949 | - | - | - | - |
| | 677,645 | - | - | - | - |
| Full-Time | | | | | |
| Animal Control Field Supervisor | 1. | - | - | - | - |
| Animal Control Officer | 6. | - | - | - | - |
| Animal Control Supervisor | 1. | - | - | - | - |
| | 8. | - | - | - | - |

| | |
|---|----------------|
| Animal Services (Animal Shelter) | 101.11.395.053 |
|---|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 189,175 | - | - | - | - |
| Personal Services - Internal Charges | 61,925 | - | - | - | - |
| Materials and Supplies | 74,770 | - | - | - | - |
| Purchased Services and Charges | 114,318 | - | - | - | - |
| | 440,188 | - | - | - | - |
| Full-Time | | | | | |
| Animal Care Specialist | 1. | - | - | - | - |
| Senior Animal Care Specialist | 1. | - | - | - | - |
| Shelter Clerk | 2. | - | - | - | - |
| | 4. | - | - | - | - |

| | |
|--|----------------|
| Building Inspection & Permitting (Building and Code Operations) | 101.11.380.030 |
|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 159,339 | - | - | - | - |
| Personal Services - Internal Charges | 16,275 | - | - | - | - |
| Materials and Supplies | 11,824 | - | - | - | - |
| Purchased Services and Charges | 28,530 | - | - | - | - |
| | 215,967 | - | - | - | - |
| Full-Time | | | | | |
| Dir of Neighbor Svcs/Inspections | 1. | - | - | - | - |
| | 1. | - | - | - | - |

Building Inspection & Permitting (Building Plan Review)

101.11.380.031

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 131,948 | - | - | - | - |
| Personal Services - Internal Charges | 32,943 | - | - | - | - |
| Materials and Supplies | 951 | - | - | - | - |
| Purchased Services and Charges | 136,173 | - | - | - | - |
| | 302,014 | - | - | - | - |
| Full-Time | | | | | |
| Assistant Building Official | 1. | - | - | - | - |
| Senior Permit Technician | 1. | - | - | - | - |
| | 2. | - | - | - | - |

Building Inspection & Permitting (Building Inspections)

101.11.380.032

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 397,977 | - | - | - | - |
| Personal Services - Internal Charges | 112,579 | - | - | - | - |
| Materials and Supplies | 16,834 | - | - | - | - |
| Purchased Services and Charges | 15,306 | - | - | - | - |
| Internal Service Charges | 9,882 | - | - | - | - |
| | 552,578 | - | - | - | - |
| Full-Time | | | | | |
| Building Inspector | 5. | - | - | - | - |
| Chief Building Inspector | 1. | - | - | - | - |
| Residential Plans Examiner | 1. | - | - | - | - |
| | 7. | - | - | - | - |

Fire Inspections

101.11.390

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 125,749 | - | - | - | - |
| Personal Services - Internal Charges | 16,044 | - | - | - | - |
| Materials and Supplies | 631 | - | - | - | - |
| Purchased Services and Charges | 5,044 | - | - | - | - |
| | 147,468 | - | - | - | - |
| Full-Time | | | | | |
| Fire Marshal | 1. | - | - | - | - |
| | 1. | - | - | - | - |

| | |
|-----------------------|------------|
| Sustainability | 101.11.321 |
|-----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 102,507 | 109,626 | 102,014 | - |
| Personal Services - Internal Charges | - | 16,550 | 16,722 | 16,720 | - |
| Materials and Supplies | - | 17,498 | 11,704 | 6,458 | - |
| Purchased Services and Charges | - | 24,881 | 66,487 | 29,366 | - |
| Transfers Out | - | - | - | 30,000 | - |
| Internal Service Charges | - | 568 | 568 | 568 | - |
| | - | 162,004 | 205,107 | 185,126 | - |
| Full-Time | | | | | |
| Sustainability Manager | - | 1. | 1. | 1. | - |
| | - | 1. | 1. | 1. | - |

Community Activities Fund

| | |
|---|----------------|
| Animal Services (Animal Shelter) | 255.11.395.053 |
|---|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|---------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Transfers Out | 11,243 | - | - | - | - |
| | 11,243 | - | - | - | - |

Grants Fund

| | |
|---------------|------------|
| Grants | 270.11.600 |
|---------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 2,366 | - | - | - | - |
| Purchased Services and Charges | 224 | - | - | - | - |
| | 2,590 | - | - | - | - |

Economic Development

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|---|--|-----------------------------------|
| Percent of Population Employed (Over 16 Years of Age) | Percent of population employed over the age of 16. (Source: American Community Survey) | Link to dashboard |

General Fund

Administration 101.15.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 175 | 175 | 175 |
| | - | - | 175 | 175 | 175 |

Economic Development 101.15.160

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 335,669 | 368,254 | 319,342 | 318,425 | 322,937 |
| Personal Services - Internal Charges | 55,750 | 58,093 | 58,508 | 58,457 | 58,510 |
| Materials and Supplies | 3,453 | 4,317 | 4,560 | 4,661 | 4,560 |
| Purchased Services and Charges | 73,110 | 45,195 | 238,054 | 222,269 | 138,061 |
| Internal Service Charges | 2,328 | 2,328 | 2,328 | 2,328 | 1,500 |
| | 470,309 | 478,187 | 622,792 | 606,140 | 525,568 |

Full-Time

| | | | | | |
|---------------------------------|------------|------------|------------|------------|------------|
| Director of Economic Dev | 1. | 1. | 1. | 1. | 1. |
| Economic Development Analyst | 1. | - | - | - | - |
| Economic Development Manager | 1. | - | - | - | - |
| Economic Development Specialist | - | 2. | 2. | 2. | 2. |
| Planning Technician | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | 3.5 | 3.5 | 3.5 | 3.5 | 3.5 |

Community Activities Fund

| | |
|----------------------|------------|
| Economic Development | 255.15.160 |
|----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 12,500 | 9,000 | 40,000 | 40,000 | 40,000 |
| | 12,500 | 9,000 | 40,000 | 40,000 | 40,000 |

Tax Increment Reinvestment Zone1

| | |
|----------------------|------------|
| Economic Development | 792.15.160 |
|----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 132,512 | 49,786 | - | - | - |
| Transfers Out | - | 1,150,000 | 215,000 | 215,000 | 950,000 |
| | 132,512 | 1,199,786 | 215,000 | 215,000 | 950,000 |

Tax Increment Reinvestment Zone2

| | |
|----------------------|------------|
| Economic Development | 793.15.160 |
|----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | - | 888,615 |
| | - | - | - | - | 888,615 |

Emergency Management

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

| | |
|----------------|------------|
| Administration | 101.70.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 100 | 100 | 100 |
| | - | - | 100 | 100 | 100 |

| | |
|----------------------|------------|
| Emergency Management | 101.70.276 |
|----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 96,905 | 128,064 | 120,956 | 119,189 | 126,101 |
| Personal Services - Internal Charges | 16,367 | 20,208 | 21,424 | 21,419 | 22,105 |
| Materials and Supplies | 5,199 | 3,615 | 2,710 | 910 | 160 |
| Purchased Services and Charges | 47,931 | 52,337 | 58,053 | 55,151 | 50,412 |
| Internal Service Charges | 570 | 2,037 | 2,037 | 2,037 | 1,426 |
| | 166,973 | 206,260 | 205,180 | 198,706 | 200,204 |

| Full-Time | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|----------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Emergency Administration Manager | 1. | 1. | 1. | 1. | 1. |
| Emergency Management Specialist | - | 0.19 | 0.19 | 0.25 | 0.29 |
| | 1. | 1.19 | 1.19 | 1.25 | 1.29 |

Grants Fund

Emergency Management (Grants) 270.70.276.600

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 23,728 | 28,176 | 29,018 | 29,018 | 27,481 |
| Personal Services - Internal Charges | 10,316 | 8,159 | 7,282 | 7,282 | 6,787 |
| Materials and Supplies | - | 153,776 | - | 73,535 | 29,286 |
| Purchased Services and Charges | 76,893 | 84,222 | - | - | 165,600 |
| Capital Outlay | - | - | 144,137 | 74,852 | - |
| | 110,937 | 274,334 | 180,437 | 184,687 | 229,154 |
| Full-Time | | | | | |
| Emergency Management Specialist | 0.66 | 0.49 | 0.49 | 0.44 | 0.41 |
| | 0.66 | 0.49 | 0.49 | 0.44 | 0.41 |

Fire Cntr & Prevention District

Emergency Management 286.70.276

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 37,832 | 20,122 | 36,186 | 26,794 | 35,942 |
| Personal Services - Internal Charges | 5,314 | 5,114 | 5,130 | 5,125 | 4,965 |
| | 43,146 | 25,236 | 41,316 | 31,919 | 40,907 |
| Full-Time | | | | | |
| Emergency Management Specialist | 0.34 | 0.32 | 0.32 | 0.31 | 0.3 |
| | 0.34 | 0.32 | 0.32 | 0.31 | 0.3 |

Engineering

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

Administration 101.30.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 39 | - |
| | - | - | - | 39 | - |

Operations 101.30.200

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 831,958 | 867,507 | 983,659 | 917,612 | 935,468 |
| Personal Services - Internal Charges | 142,334 | 149,205 | 150,951 | 150,908 | 134,509 |
| Materials and Supplies | 13,239 | 11,968 | 8,845 | 8,284 | 8,845 |
| Purchased Services and Charges | 149,720 | 116,028 | 129,787 | 159,389 | 130,392 |
| Transfers Out | 110,000 | 75,000 | 36,000 | 36,000 | 36,000 |
| Capital Outlay | - | - | 5,720 | 5,720 | 5,720 |
| | 1,247,252 | 1,219,709 | 1,314,962 | 1,277,913 | 1,250,934 |

Full-Time

| | | | | | |
|-------------------------------|-----------|-----------|-----------|-----------|-----------|
| Assistant City Engineer | 1. | 1. | 1. | 1. | 1. |
| CAD Operator | 2. | 2. | 2. | 2. | 1. |
| Capital Projects Technician | 1. | 1. | 1. | 1. | 1. |
| City Engineer | 1. | 1. | 1. | 1. | 1. |
| Civil Engineer | 2. | 2. | 2. | 2. | 2. |
| Traffic Engineer | 1. | 1. | 1. | 1. | 1. |
| Traffic Operations Specialist | 1. | 1. | 1. | 1. | 1. |
| | 9. | 9. | 9. | 9. | 8. |

Public Construction Inspections

101.30.370

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 411,601 | 409,100 | 423,047 | 419,706 | 324,558 |
| Personal Services - Internal Charges | 96,396 | 100,654 | 101,805 | 101,317 | 85,040 |
| Materials and Supplies | 7,307 | 6,732 | 8,500 | 8,500 | 8,500 |
| Purchased Services and Charges | 5,169 | 7,147 | 7,590 | 8,672 | 8,585 |
| Internal Service Charges | 13,173 | 16,930 | 16,984 | 17,222 | 17,902 |
| | 533,646 | 540,563 | 557,926 | 555,417 | 444,585 |
| Full-Time | | | | | |
| Chief Construction Inspector | 1. | 1. | 1. | 1. | 1. |
| Construction Inspector | 4. | 4. | 4. | 4. | 4. |
| Utility Franchise Inspector | 1. | 1. | 1. | 1. | - |
| | 6. | 6. | 6. | 6. | 5. |

Water & Sewer Fund

Operations

402.30.200

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 61,230 | 146,141 | 167,743 | 167,743 | 167,458 |
| Personal Services - Internal Charges | 15,616 | 16,616 | 16,830 | 16,830 | 16,828 |
| Materials and Supplies | 152 | 107 | 139 | 139 | 139 |
| Purchased Services and Charges | 595 | 1,239 | 2,200 | 2,200 | 1,723 |
| Internal Service Charges | 284 | 284 | 284 | 284 | 325 |
| | 77,876 | 164,387 | 187,196 | 187,196 | 186,473 |
| Full-Time | | | | | |
| Civil Engineer | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Metrics

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[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|--|---|-----------------------------------|
| Annual Achievement of Excellence in Procurement Award (Years) | Achievement in Excellence in Procurement Award received from the Texas Public Purchasing Association. Number of consecutive years this award has been received by the City of Lewisville. | Link to dashboard |
| Certificate of Achievement for Excellence in Financial Reporting (Years) | Certificate of Achievement for Excellence in Financial Reporting received from the Government Finance Officers Association. Number of consecutive years this certificate has been awarded to the City of Lewisville. | Link to dashboard |
| Days of General Fund Reserves | The number of days reserves could be utilized for operational outlay without revenues being generated. | Link to dashboard |
| Distinguished Budget Award (Years) | Distinguished Budget Award received from the Government Finance Officers Association. Number of consecutive years this award has been received by the City of Lewisville. | Link to dashboard |
| General Obligation Bond Rating | General Obligation Bond Rating received from Standard and Poor's and Fitch rating agencies | Link to dashboard |
| Net Debt per Capita (\$) | Net debt per capita measures the debt level of the City in relation to its population and provides an indication as to the City's ability to repay its long-term debt. The net debt value used is the City's outstanding debt, payable from ad valorem (property) taxes, less any debt supported by other City resources. | Link to dashboard |
| Percent Property Value Change in Old Town | Percent of property value change in the properties in Old Town related to TIF #1 since FY 02/03 (creation). | Link to dashboard |

| | | |
|---------------------|--|-----------------------------------|
| Revenue Bond Rating | Revenue Bond Rating received from Standard and Poor's and Fitch rating agencies. | Link to dashboard |
|---------------------|--|-----------------------------------|

General Fund

| | |
|------------|------------|
| Accounting | 101.12.120 |
|------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 218,695 | 234,672 | 255,694 | 253,517 | 227,742 |
| Personal Services - Internal Charges | 62,329 | 65,385 | 66,134 | 66,122 | 57,889 |
| Materials and Supplies | 8,507 | 7,101 | 10,265 | 5,695 | 9,270 |
| Purchased Services and Charges | 96,472 | 91,623 | 91,076 | 92,973 | 89,975 |
| | 386,004 | 398,781 | 423,169 | 418,307 | 384,876 |
| Full-Time | | | | | |
| Accountant | 1. | 1. | 1. | 1. | 1. |
| Accounts Payable Clerk | 1. | 1. | 1. | 1. | 1. |
| Accounts Payable Supervisor | 1. | 1. | 1. | 1. | 0.5 |
| Senior Accountant | 1. | 1. | 1. | 1. | 1. |
| | 4. | 4. | 4. | 4. | 3.5 |

| | |
|----------------|------------|
| Administration | 101.12.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 378,330 | 393,079 | 394,233 | 374,680 | 376,865 |
| Personal Services - Internal Charges | 48,059 | 50,217 | 50,815 | 50,735 | 50,822 |
| Materials and Supplies | 15,142 | 8,052 | 2,560 | 8,935 | 2,410 |
| Purchased Services and Charges | 28,954 | 20,946 | 24,708 | 21,940 | 21,663 |
| Internal Service Charges | 4,260 | 4,304 | 5,433 | 5,433 | 4,963 |
| | 474,745 | 476,597 | 477,749 | 461,723 | 456,723 |
| Full-Time | | | | | |
| Accounting Manager | 1. | 1. | 1. | 1. | 1. |
| Director of Finance | 1. | 1. | 1. | 1. | 1. |
| Finance Technician | 1. | 1. | 1. | 1. | 1. |
| | 3. | 3. | 3. | 3. | 3. |

| | |
|-----------------------|------------|
| Internal Audit | 101.12.124 |
|-----------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 94,854 | 73,254 | 79,369 | 82,573 | 84,497 |
| Personal Services - Internal Charges | 15,870 | 16,417 | 16,642 | 16,664 | 16,676 |
| Materials and Supplies | 39 | 397 | 75 | 75 | 75 |
| Purchased Services and Charges | 15,984 | 1,381 | 4,486 | 2,730 | 4,486 |
| | 126,747 | 91,449 | 100,572 | 102,042 | 105,734 |
| Full-Time | | | | | |
| Internal Auditor | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

| | |
|-------------------|------------|
| Purchasing | 101.12.122 |
|-------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 175,733 | 187,899 | 194,809 | 194,889 | 235,476 |
| Personal Services - Internal Charges | 31,607 | 33,140 | 33,484 | 33,487 | 33,418 |
| Materials and Supplies | 139 | 64 | 650 | 250 | 250 |
| Purchased Services and Charges | 17,136 | 18,532 | 19,004 | 12,577 | 14,662 |
| | 224,615 | 239,635 | 247,947 | 241,203 | 283,806 |
| Full-Time | | | | | |
| Buyer | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Purchasing Agent | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Purchasing Manager | 1. | 1. | 1. | 1. | 1. |
| | 2. | 2. | 2. | 2. | 2. |

| | |
|-----------------------------------|------------|
| Treasury & Collections | 101.12.121 |
|-----------------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 47,602 | 49,540 | 50,352 | 50,921 | 50,384 |
| Personal Services - Internal Charges | 15,534 | 16,269 | 16,431 | 16,429 | 16,430 |
| Materials and Supplies | 11,561 | 12,884 | 10,150 | 9,200 | 10,150 |
| Purchased Services and Charges | 303,316 | 339,080 | 351,632 | 349,742 | 405,950 |
| | 378,014 | 417,773 | 428,565 | 426,292 | 482,914 |
| Full-Time | | | | | |
| Billing Clerk | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Water & Sewer Fund

Accounting 402.12.120

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 189,379 | 155,932 | 164,264 | 162,468 | 194,629 |
| Personal Services - Internal Charges | 46,902 | 48,858 | 49,410 | 49,417 | 57,684 |
| Materials and Supplies | 206 | 432 | 230 | 230 | 230 |
| Purchased Services and Charges | 30,825 | 30,805 | 40,700 | 40,100 | 40,700 |
| | 267,311 | 236,026 | 254,604 | 252,215 | 293,243 |
| Full-Time | | | | | |
| Accountant | 1. | 1. | 1. | 1. | 1. |
| Accounting Technician | 1. | 1. | 1. | 1. | 1. |
| Accounts Payable Supervisor | - | - | - | - | 0.5 |
| Accounts Payable Clerk | 1. | 1. | 1. | 1. | 1. |
| | 3. | 3. | 3. | 3. | 3.5 |

Administration 402.12.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 167,003 | 178,302 | 183,453 | 177,288 | 187,716 |
| Personal Services - Internal Charges | 16,235 | 16,995 | 17,183 | 17,180 | 17,208 |
| Materials and Supplies | 1,475 | 995 | 250 | 250 | 100 |
| Purchased Services and Charges | 18,961 | 21,367 | 23,065 | 39,438 | 23,450 |
| Internal Service Charges | 3,190 | 2,798 | 2,717 | 2,717 | 3,332 |
| | 206,864 | 220,456 | 226,668 | 236,873 | 231,806 |
| Full-Time | | | | | |
| Fiscal Services Manager | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Purchasing 402.12.122

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 50,739 | 59,546 | 60,847 | 60,841 | 62,507 |
| Personal Services - Internal Charges | 15,566 | 16,346 | 16,512 | 16,515 | 16,522 |
| Materials and Supplies | 107 | - | 300 | 300 | 205 |
| Purchased Services and Charges | 7,194 | 7,423 | 8,200 | 7,200 | 8,500 |
| | 73,607 | 83,316 | 85,859 | 84,856 | 87,734 |
| Full-Time | | | | | |
| Buyer | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Purchasing Agent | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | 1. | 1. | 1. | 1. | 1. |

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 233,221 | 240,801 | 245,038 | 245,331 | 252,081 |
| Personal Services - Internal Charges | 77,679 | 81,348 | 82,150 | 82,114 | 82,167 |
| Materials and Supplies | 94,611 | 89,406 | 98,950 | 100,273 | 98,950 |
| Purchased Services and Charges | 267,670 | 318,772 | 555,192 | 538,227 | 452,182 |
| Capital Outlay | 28,303 | - | - | - | - |
| | 701,484 | 730,328 | 981,330 | 965,945 | 885,380 |
| Full-Time | | | | | |
| Billing Clerk | 2. | 2. | 2. | 2. | 2. |
| Cashier | 2. | 2. | 2. | 2. | 2. |
| Customer Service Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 5. | 5. | 5. | 5. | 5. |

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|--|--|-----------------------------------|
| Ambulance Services Satisfaction | Ambulance Services Rating - from those who responded to the question. | Link to dashboard |
| Average Travel Time to Priority 1 Fire Calls (minutes) | Average response time for Fire Department (Unit Enroute to Unit Onscene) to Priority 1 Calls (daily average). Excludes major accident calls. | Link to dashboard |
| Dispatch Time - FIRE / RESCUE CALLS | Average time (minutes) for fire/rescue (non-medical), priority 1 calls to be dispatched (time received to time dispatched). Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| FD Response Time to Priority 1 Calls (Unit Dispatched to Unit Enroute) | Average time taken by Fire Department to respond to Priority 1 Calls (Unit Dispatched to Unit Enroute). Excludes Major Accident calls. | Link to dashboard |
| Fire Department Insurance Services Office's (ISO) Rating | ISO utilizes a rating scale of 1-10 - 1 being the highest or best rating and 10 the lowest. 10% of the ISO rating is based on the Community's emergency communications capabilities; 50% reflects the quality of the fire department, including adequacy of equipment, sufficiency of staffing, level of training and geographic distribution of fire companies or station spacing and 40% is based on the water supply or distribution system capabilities in the City. | Link to dashboard |

| | | |
|--|--|-----------------------------------|
| Fire Prevention - Permit Plan Review (Days to Complete) | Average number of days it takes to approve Fire Prevention permit plans over the past 30 days. | Link to dashboard |
| Fire Response Time to Major Accidents (Call Received to Unit Dispatched) | Average Response Time by Fire Department to Major Accidents (From the time call was received to the time a unit was dispatched) in minutes. | Link to dashboard |
| Fire Response Time to Major Accidents (Call Received to Unit Onscene) | Average Response Time by Fire Department to Major Accidents (Call Received to First Unit Onscene) in minutes | Link to dashboard |
| Fire Response Time to Major Accidents (Unit Dispatched to Unit Enroute) | Average time taken by Fire Department to respond to Major Accidents (From the time unit was dispatched to the time unit was enroute) | Link to dashboard |
| Fire Response Time to Major Accidents (Unit Dispatched to Unit Onscene) | Average time taken by Fire Department to respond to Major Accidents (From the time unit was dispatched to the time unit was onscene) | Link to dashboard |
| Fire Response Time to Major Accidents (Unit Enroute to Unit Onscene) | Average Response Time by Fire Department to Major Accidents (Unit Enroute to Unit Onscene) in minutes. | Link to dashboard |
| Fire Response Time to Major Accidents (Unit Onscene to Call Complete) | Average Response Time by Fire Department to Major Accidents (From the time the unit was onscene to the time the call was completed) in minutes. | Link to dashboard |
| Fire Total Response Time to Major Accidents | Average time taken by FD to respond to Major Accidents (Sum of individual response times: Call Received, Unit Dispatched, Unit Enroute, Unit Onscene) | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (City-wide) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |

| | | |
|--|--|-----------------------------------|
| Response Time - FIRE / RESCUE CALLS (DIS to ONS) | Average time (minutes) from time dispatched to the time the first fire unit arrives on-scene. Fire/rescue (non-medical), priority 1 calls. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (District 1) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 1 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (District 2) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 2 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (District 3) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 3 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (District 4) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 4 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (District 5) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 5 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (District 6) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 6 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (District 7) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 7 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - FIRE / RESCUE CALLS (Old Town) | Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (OLD TOWN ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |

| | | |
|--|--|-----------------------------------|
| Response Time - MEDICAL CALLS | Fire Department average response time (in minutes) to medical calls from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |
| Response Time - MEDICAL CALLS (Old Town) | Fire Department average response time (in minutes) to medical calls (Old Town district only) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls. | Link to dashboard |

General Fund

Administration

101.08.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 758,255 | 719,855 | 745,761 | 750,319 | 743,004 |
| Personal Services - Internal Charges | 97,524 | 102,041 | 103,092 | 102,994 | 103,034 |
| Materials and Supplies | 21,832 | 22,264 | 27,788 | 21,788 | 27,788 |
| Purchased Services and Charges | 15,002 | 11,278 | 43,749 | 27,749 | 43,799 |
| Transfers Out | - | 26,000 | - | - | - |
| Internal Service Charges | 40,205 | 41,901 | 48,337 | 48,337 | 49,179 |
| | 932,818 | 923,340 | 968,727 | 951,187 | 966,804 |
| Full-Time | | | | | |
| Administrative Analyst | - | - | - | 1. | 1. |
| Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| Assistant Fire Chief | 2. | 2. | 2. | 2. | 2. |
| Fire Chief | 1. | 1. | 1. | 1. | 1. |
| Public Safety Data Technician | 1. | 1. | 1. | 1. | 1. |
| Senior Administrative Assistant | 1. | 1. | 1. | - | - |
| | 6. | 6. | 6. | 6. | 6. |

Emergency/Suppression/Rescue

101.08.270

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 13,984,356 | 14,478,660 | 16,037,750 | 14,930,617 | 16,459,222 |
| Personal Services - Internal Charges | 2,016,726 | 2,229,469 | 2,269,821 | 2,265,731 | 2,269,607 |
| Materials and Supplies | 300,793 | 392,776 | 295,834 | 299,708 | 301,484 |
| Purchased Services and Charges | 80,320 | 68,148 | 80,565 | 49,768 | 55,565 |
| Internal Service Charges | 328,001 | 996,804 | 603,123 | 603,123 | 605,447 |
| Capital Outlay | 8,660 | - | - | - | - |
| | 16,718,857 | 18,165,857 | 19,287,093 | 18,148,947 | 19,691,325 |
| Full-Time | | | | | |
| Battalion Chief | 3. | 3. | 3. | 3. | 3. |
| Driver Engineer | 21. | 24. | 24. | 24. | 24. |
| Fire Captain | 27. | 30. | 30. | 30. | 30. |
| Firefighter | 75. | 77. | 77. | 77. | 77. |
| | 126. | 134. | 134. | 134. | 134. |

EMS (Emergency Medical Svcs)

101.08.271

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 277,305 | 264,689 | 278,847 | 278,020 | 284,178 |
| Personal Services - Internal Charges | 52,105 | 54,560 | 55,087 | 55,085 | 55,589 |
| Materials and Supplies | 133,922 | 133,691 | 141,700 | 140,361 | 149,200 |
| Purchased Services and Charges | 163,808 | 189,868 | 202,472 | 205,137 | 209,600 |
| Internal Service Charges | 540,548 | 600,832 | 272,739 | 272,739 | 271,087 |
| | 1,167,687 | 1,243,642 | 950,845 | 951,342 | 969,654 |
| Full-Time | | | | | |
| Ambulance Billing Technician | 2. | 2. | 2. | 2. | 2. |
| Division Chief | 1. | 1. | 1. | 1. | 1. |
| | 3. | 3. | 3. | 3. | 3. |

| | |
|---|------------|
| Facility & Vehicle Maintenance | 101.08.258 |
|---|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 39,938 | 23,539 | 42,541 | 44,282 | 45,161 |
| Personal Services - Internal Charges | 15,979 | 16,609 | 16,898 | 16,899 | 16,405 |
| Materials and Supplies | 41,910 | 53,967 | 45,500 | 52,766 | 45,500 |
| Purchased Services and Charges | 37,637 | 95,892 | 86,440 | 82,440 | 76,440 |
| Internal Service Charges | 3,063 | 2,245 | 416,932 | 416,932 | 397,360 |
| | 138,526 | 192,252 | 608,311 | 613,319 | 580,866 |
| Full-Time | | | | | |
| Public Safety Quartermaster | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

| | |
|-------------------------|------------|
| Fire Inspections | 101.08.390 |
|-------------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 387,492 | 392,845 | 411,874 | 380,469 | 512,114 |
| Personal Services - Internal Charges | 96,821 | 101,342 | 102,086 | 101,865 | 103,050 |
| Materials and Supplies | 13,520 | 9,412 | 15,885 | 14,885 | 10,740 |
| Purchased Services and Charges | 10,792 | 11,328 | 14,100 | 6,909 | 9,969 |
| Internal Service Charges | 9,121 | 9,002 | 9,322 | 9,322 | 9,324 |
| | 517,746 | 523,929 | 553,267 | 513,450 | 645,197 |
| Full-Time | | | | | |
| Chief Fire Inspector | 1. | 1. | 1. | 1. | 1. |
| Division Chief (Fire Marshal) | - | - | - | 1. | 1. |
| Fire Inspector | 5. | 5. | 5. | 4. | 4. |
| | 6. | 6. | 6. | 6. | 6. |

| | |
|----------------------|------------|
| Fire Training | 101.08.275 |
|----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 261,064 | 263,650 | 286,477 | 297,294 | 282,862 |
| Personal Services - Internal Charges | 32,526 | 33,971 | 34,503 | 34,442 | 34,495 |
| Materials and Supplies | 4,681 | 6,912 | 8,553 | 4,753 | 5,553 |
| Purchased Services and Charges | 24,469 | 22,965 | 24,152 | 22,652 | 24,891 |
| Internal Service Charges | 2,895 | 2,122 | 2,198 | 2,198 | 2,198 |
| | 325,634 | 329,620 | 355,883 | 361,339 | 349,999 |
| Full-Time | | | | | |
| Division Chief | 1. | 1. | 1. | 1. | 1. |
| Driver Engineer | 1. | 1. | 1. | 1. | 1. |
| | 2. | 2. | 2. | 2. | 2. |

| | |
|--|------------|
| Investigations/Public Education | 101.08.272 |
|--|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 159,963 | 164,806 | 169,134 | 169,634 | 87,052 |
| Personal Services - Internal Charges | 16,201 | 16,966 | 17,656 | 17,657 | 17,043 |
| Materials and Supplies | 7,777 | 6,556 | 7,100 | 4,697 | 3,100 |
| Purchased Services and Charges | 277 | 262 | 256 | 256 | 256 |
| Internal Service Charges | 3,096 | 2,269 | 2,350 | 2,350 | 2,350 |
| | 187,313 | 190,859 | 196,496 | 194,594 | 109,801 |
| Full-Time | | | | | |
| Division Chief | 1. | 1. | 1. | - | - |
| Firefighter/Paramedic/Investigator | - | - | - | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

| | |
|-------------------------------|----------------|
| Specialty Teams (Dive) | 101.08.273.080 |
|-------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 18,488 | 22,913 | 21,823 | 18,823 | 21,823 |
| Purchased Services and Charges | 3,465 | 4,002 | 6,000 | 2,500 | 6,000 |
| | 21,953 | 26,915 | 27,823 | 21,323 | 27,823 |

| | |
|-------------------------------|----------------|
| Specialty Teams (SCBA) | 101.08.273.081 |
|-------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 29,867 | 40,545 | 30,260 | 56,860 | 30,260 |
| Purchased Services and Charges | 12,955 | 648 | 20,700 | 20,700 | 20,700 |
| | 42,821 | 41,193 | 50,960 | 77,560 | 50,960 |

| | |
|---------------------------------|----------------|
| Specialty Teams (HazMat) | 101.08.273.082 |
|---------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 1,123 | - | 4,000 | 1,500 | 4,000 |
| Purchased Services and Charges | 689 | 82 | 3,585 | 385 | 3,585 |
| | 1,811 | 82 | 7,585 | 1,885 | 7,585 |

| | |
|--------------------------------|----------------|
| Specialty Teams (Boats) | 101.08.273.083 |
|--------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 2,386 | 28,844 | 2,010 | 2,010 | 2,010 |
| Purchased Services and Charges | - | - | - | 500 | - |
| | 2,386 | 28,844 | 2,010 | 2,510 | 2,010 |

| | |
|---------------------------------|----------------|
| Specialty Teams (Rescue) | 101.08.273.084 |
|---------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 750 | 9,086 | 750 | 750 | 750 |
| | 750 | 9,086 | 750 | 750 | 750 |

| | |
|------------------------|------------|
| Specialty Teams | 101.08.273 |
|------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 1,366 | 1,398 | 1,223 | 1,223 | 1,223 |
| Purchased Services and Charges | 2,570 | 6,725 | 2,160 | 2,160 | 2,160 |
| Internal Service Charges | 8,115 | 9,059 | 9,381 | 9,381 | 19,945 |
| | 12,051 | 17,182 | 12,764 | 12,764 | 23,328 |

| | |
|---------------------------|------------|
| Support Operations | 101.08.274 |
|---------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 21,430 | 14,193 | 19,500 | 13,500 | 19,500 |
| Purchased Services and Charges | 157,821 | 169,271 | 193,260 | 193,260 | 182,098 |
| Internal Service Charges | 43,315 | 39,451 | 40,071 | 40,071 | 33,329 |
| | 222,567 | 222,915 | 252,831 | 246,831 | 234,927 |

Fire & Police Training Fund

| | |
|---------------|------------|
| Fire Training | 237.08.275 |
|---------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|---------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Transfers Out | 88,027 | 87,191 | 80,000 | 81,354 | 80,000 |
| | 88,027 | 87,191 | 80,000 | 81,354 | 80,000 |

Grants Fund

| | |
|--------|------------|
| Grants | 270.08.600 |
|--------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 268,355 | 1,261,146 | 198,500 | 198,500 | 191,508 |
| Personal Services - Internal Charges | 1,218 | 595 | 700 | 700 | 1,344 |
| Materials and Supplies | 2,768 | 1,966 | 300 | 300 | 300 |
| Purchased Services and Charges | 55,558 | 15,866 | 500 | 500 | 6,848 |
| | 327,899 | 1,279,573 | 200,000 | 200,000 | 200,000 |

Fire Cntr & Prevention District

| | |
|----------------|------------|
| Administration | 286.08.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 1,040 | 960 | 2,425 | 2,425 | 2,425 |
| Transfers Out | 30,000 | 60,000 | 560,000 | 560,000 | 60,000 |
| Internal Service Charges | 1,584 | 1,760 | - | - | - |
| | 32,624 | 62,720 | 562,425 | 562,425 | 62,425 |

| | |
|-------------------------------------|------------|
| Emergency/Suppression/Rescue | 286.08.270 |
|-------------------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 806,322 | 1,162,808 | 1,874,183 | 1,298,310 | 1,957,264 |
| Personal Services - Internal Charges | 142,607 | 298,043 | 318,343 | 318,215 | 318,283 |
| Materials and Supplies | 33,698 | 152,500 | 233,186 | 233,186 | 108,626 |
| Purchased Services and Charges | 7,585 | 1,404 | 37,169 | 30,265 | 28,765 |
| Internal Service Charges | 76,245 | 671,496 | 114,042 | 114,042 | 114,042 |
| | 1,066,457 | 2,286,250 | 2,576,923 | 1,994,018 | 2,526,980 |
| Full-Time | | | | | |
| Firefighter | 9. | 19. | 19. | 19. | 19. |
| | 9. | 19. | 19. | 19. | 19. |

| | |
|-------------------------------------|------------|
| EMS (Emergency Medical Svcs) | 286.08.271 |
|-------------------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services - Internal Charges | 475 | 500 | 500 | 500 | 500 |
| Materials and Supplies | 17,172 | 14,396 | 35,602 | 35,602 | 15,000 |
| Purchased Services and Charges | 10,207 | 19,203 | 25,268 | 25,268 | 25,268 |
| Internal Service Charges | 39,143 | 44,707 | 45,653 | 45,653 | 45,653 |
| Capital Outlay | 63,195 | - | - | - | - |
| | 130,192 | 78,806 | 107,023 | 107,023 | 86,421 |

| | |
|---|------------|
| Facility & Vehicle Maintenance | 286.08.258 |
|---|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 16,962 | 12,622 | 6,000 | 6,000 | 6,000 |
| Purchased Services and Charges | 9,066 | 6,191 | 23,300 | 15,600 | 14,300 |
| Internal Service Charges | - | - | - | - | 15,915 |
| Capital Outlay | 1,215,654 | - | - | - | - |
| | 1,241,682 | 18,814 | 29,300 | 21,600 | 36,215 |

| | |
|----------------------------|-------------------|
| One Time-Below Line | 286.08.102 |
|----------------------------|-------------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|---------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Transfers Out | 2,500,000 | 1,750,000 | - | - | - |
| | 2,500,000 | 1,750,000 | - | - | - |

| | |
|------------------------|-------------------|
| Specialty Teams | 286.08.273 |
|------------------------|-------------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 44,065 | - | 91,902 | 91,902 | - |
| | 44,065 | - | 91,902 | 91,902 | - |

| | |
|---------------------------|-------------------|
| Support Operations | 286.08.274 |
|---------------------------|-------------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | 413 | 12,815 | 25,681 | 25,681 | 18,524 |
| Internal Service Charges | 2,544 | 420 | - | - | - |
| | 2,957 | 13,235 | 25,681 | 25,681 | 18,524 |

Human Resources

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|--|--|-----------------------------------|
| City of Lewisville Employee Turnover Rate | Over the last 365 days, the turnover rate calculated by comparing the number of terminations to the number of authorized employees at the beginning of the fiscal year. | Link to dashboard |
| City of Lewisville Employee Turnover Rate (Non-retirement) | Over the last 365 days, the turnover rate calculated by comparing the number of terminations (not counting retirements) to the number of authorized employees at the beginning of the fiscal year. | Link to dashboard |

General Fund

| | |
|----------------|------------|
| Administration | 101.13.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 596,087 | 673,304 | 712,214 | 708,064 | 725,206 |
| Personal Services - Internal Charges | 125,727 | 147,324 | 149,669 | 149,599 | 149,718 |
| Materials and Supplies | 26,220 | 29,198 | 23,930 | 26,756 | 23,930 |
| Purchased Services and Charges | 131,319 | 129,321 | 184,692 | 178,740 | 169,456 |
| Internal Service Charges | 2,840 | 3,414 | 3,414 | 3,414 | 3,545 |
| | 882,194 | 982,561 | 1,073,919 | 1,066,573 | 1,071,855 |
| Full-Time | | | | | |
| Director of Human Resources | 1. | 1. | 1. | 1. | 1. |
| Human Resources Manager | 1. | 1. | 1. | 1. | 1. |
| Human Resources Specialist | 1. | 1. | 1. | 1. | 1. |
| Human Resources Technician | 3. | 3. | 3. | 3. | 3. |
| Recruiting & Onboarding Special | - | 1. | 1. | 1. | 1. |
| Risk Manager | 1. | 1. | 1. | 1. | 1. |
| Training Specialist | 1. | 1. | 1. | 1. | 1. |
| | 8. | 9. | 9. | 9. | 9. |

Self-Insurance Risk Fund

Employee Benefits 504.13.141

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | 16,757 | - | - | - | - |
| Benefit Claims and Insurance | 18,353 | 18,806 | 20,000 | 20,000 | 20,000 |
| | 35,110 | 18,806 | 20,000 | 20,000 | 20,000 |

Liability & Casualty 504.13.142

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 13,638 | 50,793 | 56,000 | 58,868 | 58,000 |
| Purchased Services and Charges | 81,008 | 50,140 | 87,538 | 130,592 | 100,071 |
| Benefit Claims and Insurance | 1,086,419 | 654,290 | 805,000 | 791,000 | 803,000 |
| | 1,181,065 | 755,222 | 948,538 | 980,460 | 961,071 |

Life Insurance 504.13.143

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Benefit Claims and Insurance | 219,865 | 232,483 | 250,000 | 250,000 | 250,000 |
| | 219,865 | 232,483 | 250,000 | 250,000 | 250,000 |

Long Term Disability 504.13.144

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Benefit Claims and Insurance | 54,404 | 63,319 | 65,000 | 65,000 | 65,000 |
| | 54,404 | 63,319 | 65,000 | 65,000 | 65,000 |

| | |
|-----------------------|------------|
| Unemployment Benefits | 504.13.145 |
|-----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Benefit Claims and Insurance | 797 | 12,910 | 15,000 | 15,000 | 35,000 |
| | 797 | 12,910 | 15,000 | 15,000 | 35,000 |

| | |
|----------------------|------------|
| Workers Compensation | 504.13.140 |
|----------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | 22,000 | - | - | - | - |
| Purchased Services and Charges | 2,500 | 61,750 | 163,362 | 179,987 | 163,362 |
| Benefit Claims and Insurance | 562,780 | 171,053 | 632,663 | 632,663 | 658,603 |
| | 587,280 | 232,803 | 796,025 | 812,650 | 821,965 |

Health Benefit Trust Fund

| | |
|-------------------|------------|
| Employee Benefits | 505.13.141 |
|-------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 2,837 | - | - | - |
| Purchased Services and Charges | 602,408 | 571,741 | 626,111 | 624,764 | 629,991 |
| Internal Service Charges | 138,300 | 119,738 | 146,000 | 146,000 | 146,000 |
| Benefit Claims and Insurance | 10,866,851 | 11,115,093 | 13,227,794 | 13,227,721 | 13,515,236 |
| | 11,607,559 | 11,809,409 | 13,999,905 | 13,998,485 | 14,291,227 |

OPEB Liability Trust Fund

| | |
|-------------------|------------|
| Employee Benefits | 610.13.141 |
|-------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Internal Service Charges | 259,908 | 357,757 | 215,000 | 215,000 | 215,000 |
| | 259,908 | 357,757 | 215,000 | 215,000 | 215,000 |

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|---|---|-----------------------------------|
| Average ITS Work-Order Survey Score | The average rolling 30 day work-order survey score submitted by City employees after a work order is closed. | Link to dashboard |
| IT Help Desk: Open Work Orders at the End of Each Day | Total outstanding work orders at the end of each day. Work orders are created by the IT help desk when users request an IT service. Excludes work orders from other IT divisions. | Link to dashboard |
| IT Work Orders Opened and Closed on the Same Day | Average number of IT work-orders (all divisions) opened and closed on the same day. | Link to dashboard |
| WI-FI Availability | Percent of wireless network availability. Includes public WiFi (library, City Hall, etc), employee WiFi and infrastructure WiFi. | Link to dashboard |

General Fund

Administration 101.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 2,048,988 | 2,161,272 | 2,262,550 | 2,194,982 | 2,025,638 |
| Personal Services - Internal Charges | 314,002 | 316,435 | 335,759 | 334,714 | 286,889 |
| Materials and Supplies | 29,889 | 34,254 | 8,640 | 62,074 | 7,050 |
| Purchased Services and Charges | 546,682 | 585,313 | 658,924 | 601,210 | 688,274 |
| Transfers Out | 505,635 | - | - | - | - |
| Internal Service Charges | 11,566 | 9,433 | 10,577 | 10,577 | 11,225 |
| Capital Outlay | - | - | 22,918 | - | 22,918 |
| | 3,456,762 | 3,106,708 | 3,299,368 | 3,203,557 | 3,041,994 |

Full-Time

| | | | | | |
|---------------------------------|------------|------------|------------|------------|------------|
| Administrative Assistant | 1. | 1. | 1. | 1. | - |
| Business Information Analyst | 3. | 1. | 1. | 1. | 1. |
| Business Process Manager | 1. | 1. | 1. | 1. | 1. |
| Developer | - | 2. | 2. | 2. | 2. |
| Director of ITS | 1. | 1. | 1. | 1. | 1. |
| GIS Administrator | 1. | 1. | 1. | 1. | 1. |
| GIS Analyst | 1. | 1. | 1. | 1. | 1. |
| Network Engineer | 1. | 1. | 1. | 1. | 1. |
| Network Infrastructure Engineer | 1. | 1. | 1. | 1. | 1. |
| Security Administrator | 1. | 1. | 1. | 1. | 1. |
| Senior Developer | - | 1. | 1. | 1. | 1. |
| Senior Network Engineer | 1. | 1. | 1. | 1. | - |
| Senior System Administrator | 1. | 1. | 1. | 1. | 1. |
| System Support Specialist | - | - | 1. | 1. | 1. |
| Systems Administrator | 1. | 1. | 1. | 1. | 1. |
| Systems Engineer | 2. | 2. | 2. | 2. | 1. |
| Technical Support Coordinator | 1. | 1. | 1. | 1. | 1. |
| Technology Operations Manager | 1. | 1. | 1. | 1. | 1. |
| | 18. | 19. | 20. | 20. | 17. |

Court Technology Fund

Administration 233.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|-------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | - | 19,673 | 3,033 | 16,881 |
| | - | - | 19,673 | 3,033 | 16,881 |

Grants Fund

Administration 270.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | 2,904 | - | - | - |
| | - | 2,904 | - | - | - |

Crime Cntr & Prevention District

Administration 285.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 108,770 | 111,146 | 105,533 | 104,374 | - |
| Personal Services - Internal Charges | 15,876 | 16,624 | 16,806 | 703 | 1 |
| Materials and Supplies | - | 4,927 | - | 2,766 | - |
| Purchased Services and Charges | 47,275 | 45,130 | 106,943 | 106,943 | 106,893 |
| Internal Service Charges | 284 | 284 | 308 | 80 | - |
| | 172,205 | 178,111 | 229,590 | 214,866 | 106,894 |
| Full-Time | | | | | |
| Business Information Analyst | - | - | - | 1. | - |
| Systems Administrator | 1. | 1. | 1. | - | - |
| | 1. | 1. | 1. | 1. | - |

Fire Cntr & Prevention District

Administration 286.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 77,324 | (16) | 81,552 | 63,889 | 64,339 |
| Personal Services - Internal Charges | 1,965 | 15,944 | 16,647 | 16,538 | 16,542 |
| Materials and Supplies | 3,104 | - | - | - | - |
| Purchased Services and Charges | 6,840 | - | 50 | 50 | 50 |
| Internal Service Charges | 284 | 284 | 308 | 308 | 325 |
| | 89,518 | 16,212 | 98,557 | 80,785 | 81,256 |
| Full-Time | | | | | |
| System Support Specialist | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Water & Sewer Fund

Administration 402.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 152,324 | 209,481 | 225,703 | 140,515 | 200,450 |
| Personal Services - Internal Charges | 17,630 | 47,636 | 49,783 | 49,210 | 49,601 |
| Materials and Supplies | - | 1,445 | - | - | - |
| Purchased Services and Charges | - | 1,121 | 3,042 | 3,042 | 3,042 |
| Internal Service Charges | 1,144 | 1,388 | 924 | 924 | 975 |
| | 171,099 | 261,071 | 279,452 | 193,691 | 254,068 |
| Full-Time | | | | | |
| Business Information Analyst | 1. | 1. | 1. | 1. | 1. |
| GIS Analyst | 1. | 1. | 1. | 1. | 1. |
| GIS Technician | - | 1. | 1. | 1. | 1. |
| | 2. | 3. | 3. | 3. | 3. |

Maintenance & Replacement Fund

Administration 503.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 184,797 | 220,874 | 241,932 | 241,932 | 241,932 |
| Capital Outlay | - | - | - | - | 1,155,000 |
| | 184,797 | 220,874 | 241,932 | 241,932 | 1,396,932 |

LPLDC (4B) Fund

Administration 794.18.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 58,813 | 71,774 | 70,269 | 66,633 | 69,640 |
| Personal Services - Internal Charges | 15,612 | 16,420 | 16,591 | 16,521 | 16,570 |
| Purchased Services and Charges | - | 955 | 4,830 | 4,830 | 4,830 |
| Transfers Out | 8,370 | 22,414 | - | - | - |
| Internal Service Charges | 176 | 176 | 200 | 200 | 325 |
| | 82,972 | 111,739 | 91,890 | 88,184 | 91,365 |
| Full-Time | | | | | |
| System Support Specialist | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Metrics

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[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|---|---|-----------------------------------|
| Percent Change in Number of Library Visits | Number of library visits in latest submitted month versus same month last year. | Link to dashboard |
| Percent Change in Held Library Items | Number of items held at libraries now versus last year. | Link to dashboard |
| Percent Change in Library PC Users | PC usage within the library in the last submitted month versus same month last year. | Link to dashboard |
| Percent Change in Total Registered Library Patrons | Total number of registered patrons in the libraries in the last submitted month compared to the prior month. | Link to dashboard |
| Satisfaction With Classes and Events for Adults at the Library | Satisfaction ratings of annual resident survey respondents with classes and events for adults at the Library. | Link to dashboard |
| Satisfaction with Classes and Events For Children at the Library | Satisfaction ratings of annual resident survey respondents to classes and events for children at the library. | Link to dashboard |
| Satisfaction with Classes and Events for Teens at the Library | Satisfaction ratings of annual resident survey respondents with classes and events for teens at the Library. | Link to dashboard |
| Satisfaction with Library Services | Satisfaction ratings of annual resident survey respondents with Library Services | Link to dashboard |
| Satisfaction with Selection of Books and Materials at the Library | Satisfaction ratings of annual resident survey respondents with the selection of books and materials at the Library | Link to dashboard |

General Fund

Administration 101.20.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 1,183,303 | 1,243,714 | 1,343,978 | 1,341,092 | 1,224,367 |
| Personal Services - Internal Charges | 238,028 | 250,812 | 253,513 | 253,405 | 237,036 |
| Materials and Supplies | 109,213 | 88,884 | 59,840 | 64,855 | 31,594 |
| Purchased Services and Charges | 144,738 | 165,384 | 149,500 | 122,377 | 117,715 |
| Transfers Out | 890 | 2,802 | 15,000 | 15,000 | 15,000 |
| Internal Service Charges | 7,112 | 7,738 | 8,644 | 8,644 | 8,850 |
| Capital Outlay | 111,541 | - | - | - | - |
| | 1,794,825 | 1,759,334 | 1,830,475 | 1,805,373 | 1,634,562 |
| Full-Time | | | | | |
| Librarian | 6.31 | 5.31 | 5.31 | 5.31 | 5.31 |
| Library Accounts Supervisor | 1. | 1. | 1. | 1. | 1. |
| Library Assistant | 2. | 2. | 2. | 2. | 1. |
| Library Director | 1. | 1. | 1. | 1. | 1. |
| Library Services Supervisor | 2. | 2. | 2. | 2. | 2. |
| Library Technical Services Super | - | 1. | 1. | 1. | 1. |
| Library Technician | 3. | 3. | 3. | 3. | 3. |
| | 15.31 | 15.31 | 15.31 | 15.31 | 14.31 |

Recreation Activity Fund

Administration 231.20.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | 1,200 | 132 | 1,200 |
| Transfers Out | 175 | 154 | - | - | - |
| | 175 | 154 | 1,200 | 132 | 1,200 |

Grants Fund

Grants 270.20.600

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | 2,500 | - | - | - |
| Purchased Services and Charges | 1,458 | 1,314 | 1,250 | 1,250 | 1,250 |
| | 1,458 | 3,814 | 1,250 | 1,250 | 1,250 |

LPLDC (4B) Fund

Administration 794.20.110

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 132,061 | 160,200 | 167,433 | 167,433 | 171,514 |
| Personal Services - Internal Charges | 41,764 | 43,877 | 44,320 | 44,320 | 44,346 |
| Materials and Supplies | 269,660 | 395,830 | 358,416 | 333,258 | 310,116 |
| Purchased Services and Charges | 371,950 | 433,964 | 500,953 | 448,944 | 395,479 |
| Transfers Out | 183,321 | - | - | - | - |
| Capital Outlay | - | - | - | 35,740 | - |
| | 998,756 | 1,033,872 | 1,071,122 | 1,029,695 | 921,455 |
| Full-Time | | | | | |
| Librarian | 1.69 | 1.69 | 1.69 | 1.69 | 1.69 |
| Library Assistant | 1. | 1. | 1. | 1. | 1. |
| | 2.69 | 2.69 | 2.69 | 2.69 | 2.69 |

Mayor & Council

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

Administration 101.02.110

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 7,710 | 7,761 | 10,044 | 8,544 | 10,044 |
| Materials and Supplies | 4,369 | 5,185 | 3,979 | 1,166 | 3,979 |
| Purchased Services and Charges | 93,489 | 83,319 | 114,079 | 110,377 | 99,552 |
| Internal Service Charges | 336 | - | - | - | 725 |
| | 105,905 | 96,265 | 128,102 | 120,087 | 114,300 |

Municipal Court

Metrics

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[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|---------------------------------------|---|-----------------------------------|
| Municipal Court - Access to the Court | Percent of survey respondents answering agree or strongly agree when asked about access to the Court (2019 survey). | Link to dashboard |
| Municipal Court Fairness | Percent of survey respondents answering agree or strongly agree when asked if the way their case was handled was fair (2019 survey) | Link to dashboard |
| Municipal Court Timeliness | Percent of survey respondents answering agree or strongly agree when asked if they were able to get their court business done in a reasonable amount of time. | Link to dashboard |
| Warrant Officer Contacts per Day | Average number of times warrant officers contacted people with outstanding warrants over the past rolling 7 days. | Link to dashboard |

General Fund

| | |
|-----------------------|-------------------|
| Administration | 101.22.110 |
|-----------------------|-------------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 600 | 600 | 600 |
| | - | - | 600 | 600 | 600 |

| | |
|-------------------------|------------|
| Court Operations | 101.22.220 |
|-------------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 547,774 | 553,973 | 629,229 | 550,474 | 579,214 |
| Personal Services - Internal Charges | 170,509 | 179,127 | 197,375 | 196,705 | 181,002 |
| Materials and Supplies | 18,246 | 18,763 | 14,639 | 13,319 | 14,639 |
| Purchased Services and Charges | 18,805 | 11,497 | 11,951 | 9,564 | 12,474 |
| | 755,333 | 763,360 | 853,194 | 770,062 | 787,329 |
| Full-Time | | | | | |
| Clerk Typist | 2. | - | - | - | - |
| Deputy Court Clerk | 7. | 9. | 10. | 10. | 9. |
| Municipal Court Manager | 1. | 1. | 1. | 1. | 1. |
| Municipal Court Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 11. | 11. | 12. | 12. | 11. |

| | |
|--------------------------|------------|
| Judicial Services | 101.22.221 |
|--------------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 250,369 | 267,298 | 314,006 | 283,631 | 316,210 |
| Personal Services - Internal Charges | 16,437 | 17,252 | 17,446 | 17,462 | 17,456 |
| Materials and Supplies | 118 | - | 250 | - | 250 |
| Purchased Services and Charges | 1,908 | 2,020 | 1,953 | 1,953 | 1,953 |
| | 268,831 | 286,570 | 333,655 | 303,046 | 335,869 |
| Full-Time | | | | | |
| Municipal Judge | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Court Technology Fund

| | |
|-------------------------|------------|
| Court Operations | 233.22.220 |
|-------------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | 7,475 | 13,626 | 16,084 | 7,556 | 9,470 |
| Purchased Services and Charges | 19,630 | 18,622 | 29,762 | 28,249 | 28,862 |
| Internal Service Charges | 5,018 | 5,018 | 5,854 | - | 5,835 |
| | 32,123 | 37,267 | 51,700 | 35,805 | 44,167 |

Court Security Fund

Court Operations 234.22.220

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 27,588 | 26,038 | 31,790 | 28,087 | 31,790 |
| Transfers Out | 23,513 | 23,513 | 23,513 | - | 9,704 |
| | 51,101 | 49,551 | 55,303 | 28,087 | 41,494 |

Judicial Services 234.22.221

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 888 | 500 | 1,750 | 500 | 1,750 |
| | 888 | 500 | 1,750 | 500 | 1,750 |

Truancy Prevention & Diversion

Administration 235.22.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 50 | 50 | 50 |
| | - | - | 50 | 50 | 50 |

Court Operations 235.22.220

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 59,975 | 64,015 | 61,492 | 61,492 | 63,007 |
| Personal Services - Internal Charges | 15,561 | 16,299 | 16,461 | 367 | 16,469 |
| Materials and Supplies | 2,173 | 2,864 | 6,828 | 3,366 | 4,653 |
| Purchased Services and Charges | 423 | 684 | 1,505 | 450 | 1,505 |
| Internal Service Charges | 284 | 568 | 616 | 616 | 650 |
| | 78,417 | 84,429 | 86,902 | 66,291 | 86,284 |
| Full-Time | | | | | |
| Juvenile Case Technician | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Neighborhood & Inspection Services

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|---|---|-----------------------------------|
| Animal Adoption Center: Total Sterilizations (YTD) | All spay/neuter surgeries performed at Lewisville Animal Shelter within last rolling 365 days. | Link to dashboard |
| Animal Adoption Center: Cat Adoptions (YTD) | All cat adoptions from animal adoption center within last rolling 365 days. | Link to dashboard |
| Animal Adoption Center: Dog Adoptions (YTD) | All dog adoptions from animal adoption center within last rolling 365 days. | Link to dashboard |
| Average Number of Days to Close Fence Maintenance Violation | Average Time to Close a Code Enforcement Fence Maintenance Violation over the past 30 days. | Link to dashboard |
| Average Number of Days to Close Inoperative Vehicle Violation | Average Time to Close a Code Enforcement Inoperative Vehicle Violation over the past 30 days. | Link to dashboard |
| Average Number of Days to Close Tree Trimming Violation | Average Time to Close a Code Enforcement Tree Trimming Violation over the past 30 days. | Link to dashboard |
| Average Number of Days to Close Unsightly Material Violation | Average Time to Close a Code Enforcement Unsightly Material Violation over the past 30 days. | Link to dashboard |
| Code Violator Compliance Rate | Of all code enforcement cases over the last month, the percentage that have complied with the requested adjustments or repairs. | Link to dashboard |
| PEP Grant - Average Award (\$) | Average Property Enhancement Program grant award of 2016 and 2017 grants administered. | Link to dashboard |
| PEP Grant - Awards to Low-to-Moderate Income Families (%) | The percentage of Property Enhancement Program grants awarded in 2015 and 2016 that went to Low-to-moderate income families. | Link to dashboard |

| | | |
|---|---|-----------------------------------|
| PEP Grant - Return On Investment | For every dollar the City has invested in property enhancement grants over the 2015 and 2016 years, 2.76 dollars has been invested by the public. | Link to dashboard |
| Percentage of Officer Initiated Code Enforcement Cases | Over the past 30 days, the percentage of Code Enforcement Cases located by a Code Enforcement Officer during patrol of neighborhoods. | Link to dashboard |
| Satisfaction with Ease of Adopting a New Pet | Percent of annual resident survey respondents answering satisfied or very satisfied when asked about the ease of adopting a new pet | Link to dashboard |
| Satisfaction with Code Enforcement | Percent of annual resident survey respondents answering satisfied or very satisfied with Code Enforcement | Link to dashboard |
| Satisfaction with the Cost of Adopting a New Pet | Percent of annual resident survey respondents satisfied with the cost of adopting a new pet | Link to dashboard |
| Satisfaction with Volunteer Programs at the Adoption Center | Percent of annual resident survey respondents satisfied with volunteer programs at the Adoption Center | Link to dashboard |

General Fund

| | |
|----------------|------------|
| Administration | 101.40.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 50,373 | 51,729 | 51,711 | 115,821 |
| Personal Services - Internal Charges | - | 16,281 | 16,443 | 16,439 | 33,769 |
| Materials and Supplies | - | 5,320 | 8,230 | 6,542 | 5,230 |
| Purchased Services and Charges | - | 30,214 | 39,527 | 39,683 | 32,097 |
| Transfers Out | - | 55,000 | - | - | - |
| Internal Service Charges | - | 10,194 | 15,326 | 15,326 | 13,485 |
| | - | 167,382 | 131,255 | 129,701 | 200,402 |
| Full-Time | | | | | |
| Senior Administrative Assistant | - | 1. | 1. | 1. | 1. |
| Administrative Analyst | - | - | - | - | 1. |
| | - | 1. | 1. | 1. | 2. |

Animal Services (Animal Services)

101.40.395.052

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 423,252 | 454,347 | 453,191 | 399,918 |
| Personal Services - Internal Charges | - | 133,675 | 135,679 | 135,658 | 119,259 |
| Materials and Supplies | - | 16,698 | 20,355 | 14,355 | 10,855 |
| Purchased Services and Charges | - | 78,778 | 86,325 | 87,357 | 72,825 |
| Internal Service Charges | - | 36,791 | 36,183 | 36,183 | 36,095 |
| | - | 689,193 | 732,889 | 726,744 | 638,952 |
| Full-Time | | | | | |
| Animal Control Field Supervisor | - | 1. | 1. | 1. | - |
| Animal Control Officer | - | 6. | 6. | 6. | 6. |
| Animal Control Supervisor | - | 1. | 1. | 1. | 1. |
| | - | 8. | 8. | 8. | 7. |

Animal Services (Animal Shelter)

101.40.395.053

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 206,951 | 202,663 | 190,542 | 185,072 |
| Personal Services - Internal Charges | - | 64,788 | 65,574 | 65,416 | 65,556 |
| Materials and Supplies | - | 89,763 | 82,984 | 77,559 | 78,884 |
| Purchased Services and Charges | - | 74,822 | 140,487 | 107,124 | 109,160 |
| | - | 436,324 | 491,708 | 440,641 | 438,672 |
| Full-Time | | | | | |
| Animal Care Specialist | - | 1. | 1. | 1. | 1. |
| Senior Animal Care Specialist | - | 1. | 1. | 1. | 1. |
| Shelter Clerk | - | 2. | 2. | 2. | 2. |
| | - | 4. | 4. | 4. | 4. |

Building Inspection & Permitting (Building and Code Operations)

101.40.380.030

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 150,947 | 144,980 | 144,932 | 146,656 |
| Personal Services - Internal Charges | - | 16,951 | 17,040 | 17,039 | 17,049 |
| Materials and Supplies | - | 16,359 | 13,235 | 11,232 | 11,170 |
| Purchased Services and Charges | - | 35,825 | 50,966 | 82,027 | 10,966 |
| | - | 220,082 | 226,221 | 255,230 | 185,841 |
| Full-Time | | | | | |
| Dir of Neighbor Svcs/Inspections | - | 1. | 1. | 1. | 1. |
| | - | 1. | 1. | 1. | 1. |

Building Inspection & Permitting (Building Plan Review)

101.40.380.031

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 409,179 | 478,323 | 446,238 | 459,937 |
| Personal Services - Internal Charges | - | 98,270 | 115,785 | 115,608 | 115,668 |
| Materials and Supplies | - | 4,712 | 1,934 | 1,934 | 1,200 |
| Purchased Services and Charges | - | 139,288 | 179,593 | 141,985 | 97,899 |
| Internal Service Charges | - | 350 | - | - | - |
| | - | 651,799 | 775,635 | 705,765 | 674,704 |
| Full-Time | | | | | |
| Assistant Building Official | - | 1. | 1. | 1. | 1. |
| Building Official | - | 1. | 1. | 1. | 1. |
| Permit Technician | - | 3. | 3. | 3. | 3. |
| Residential Plans Examiner | - | 1. | 1. | 1. | 1. |
| Senior Permit Technician | - | 1. | 1. | 1. | 1. |
| | - | 7. | 7. | 7. | 7. |

Building Inspection & Permitting (Building Inspections)

101.40.380.032

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 382,028 | 399,944 | 281,331 | 268,960 |
| Personal Services - Internal Charges | - | 116,708 | 101,764 | 100,841 | 68,713 |
| Materials and Supplies | - | 12,960 | 14,404 | 12,306 | 12,404 |
| Purchased Services and Charges | - | 12,683 | 26,911 | 23,418 | 26,911 |
| Internal Service Charges | - | 15,628 | 17,803 | 17,803 | 20,965 |
| | - | 540,007 | 560,826 | 435,699 | 397,953 |
| Full-Time | | | | | |
| Building Inspector | - | 5. | 5. | 2. | 1. |
| Chief Building Inspector | - | 1. | 1. | 1. | 1. |
| Senior Inspector - Electrical | - | - | - | 1. | 1. |
| Senior Inspector - Plumbing | - | - | - | 1. | 1. |
| | - | 6. | 6. | 5. | 4. |

| | |
|--|----------------|
| Building Inspection & Permitting (Neighborhood Svcs-Code) | 101.40.380.033 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 446,531 | - | - | - | - |
| Personal Services - Internal Charges | 96,796 | - | - | - | - |
| Materials and Supplies | 10,190 | - | - | - | - |
| Purchased Services and Charges | 22,403 | - | - | - | - |
| Internal Service Charges | 6,896 | - | - | - | - |
| | 582,816 | - | - | - | - |
| Full-Time | | | | | |
| Code Enforcement Officer | 5. | - | - | - | - |
| Manager of Neighborhood Services | 1. | - | - | - | - |
| | 6. | - | - | - | - |

| | |
|--------------------------|----------------|
| CDBG (City Share) | 101.40.383.200 |
|--------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | 2,203 | 2,203 | 2,203 | 2,203 |
| Transfers Out | 160,335 | 111,707 | 111,707 | 111,707 | 280,237 |
| | 160,335 | 113,910 | 113,910 | 113,910 | 282,440 |

| | |
|--|----------------|
| Code Enforcement (Neighborhood Svcs-Code) | 101.40.393.033 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | 446,459 | 458,880 | 497,363 | 645,523 |
| Personal Services - Internal Charges | - | 101,053 | 102,130 | 102,313 | 151,701 |
| Materials and Supplies | - | 10,278 | 13,068 | 9,068 | 8,820 |
| Purchased Services and Charges | - | 22,024 | 41,713 | 31,470 | 32,818 |
| Internal Service Charges | - | 11,074 | 10,538 | 10,538 | 14,256 |
| | - | 590,887 | 626,329 | 650,752 | 853,118 |
| Full-Time | | | | | |
| Chief Code Enforcement Officer | - | 1. | 1. | 1. | 1. |
| Code & Animal Services Manager | - | 1. | 1. | 1. | 1. |
| Code Enforcement Officer | - | 4. | 4. | 4. | 6. |
| Multi Family Rental Inspector | - | - | - | 1. | 1. |
| | - | 6. | 6. | 7. | 9. |

Health Inspections (Health Permits & Inspections)

101.40.375.051

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 344,546 | 371,756 | 357,987 | 372,295 |
| Personal Services - Internal Charges | - | 83,946 | 84,919 | 84,821 | 84,928 |
| Materials and Supplies | - | 4,734 | 3,125 | 2,625 | 3,125 |
| Purchased Services and Charges | - | 13,880 | 20,827 | 17,082 | 16,944 |
| Internal Service Charges | - | 7,854 | 8,298 | 8,298 | 8,958 |
| | - | 454,960 | 488,925 | 470,813 | 486,250 |
| Full-Time | | | | | |
| Chief Sanitarian | - | 1. | 1. | 1. | 1. |
| Sanitarian | - | 4. | 4. | 4. | 4. |
| | - | 5. | 5. | 5. | 5. |

Neighborhood Services

101.40.385

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 82,101 | 88,654 | 75,541 | 75,376 | - |
| Personal Services - Internal Charges | 16,267 | 17,470 | 17,609 | 17,608 | - |
| Materials and Supplies | 4,045 | 3,112 | 3,010 | 2,289 | - |
| Purchased Services and Charges | 1,779 | 7,857 | 74,968 | 12,288 | - |
| Transfers Out | - | - | 245,000 | 39,083 | - |
| Internal Service Charges | 7,106 | 9,918 | 4,081 | 4,081 | - |
| | 111,297 | 127,012 | 420,209 | 150,725 | - |
| Full-Time | | | | | |
| Neighborhood Services Coor | - | 1. | 1. | 1. | - |
| | - | 1. | 1. | 1. | - |

Social Agencies

101.40.400

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 170,000 | 162,677 | 181,360 | 181,360 | 181,360 |
| | 170,000 | 162,677 | 181,360 | 181,360 | 181,360 |

| | | | | | |
|----------------|--|--|--|--|------------|
| Sustainability | | | | | 101.40.321 |
|----------------|--|--|--|--|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 87,192 | - | - | - | - |
| Personal Services - Internal Charges | 15,777 | - | - | - | - |
| Materials and Supplies | 4,748 | - | - | - | - |
| Purchased Services and Charges | 10,748 | - | - | - | - |
| Internal Service Charges | 284 | - | - | - | - |
| | 118,749 | - | - | - | - |
| Full-Time | | | | | |
| Sustainability Manager | 1. | - | - | - | - |
| | 1. | - | - | - | - |

Community Activities Fund

| | | | | | |
|----------------------------------|--|--|--|--|----------------|
| Animal Services (Animal Shelter) | | | | | 255.40.395.053 |
|----------------------------------|--|--|--|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|---------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Transfers Out | - | 10,000 | 10,000 | 15,601 | 10,000 |
| | - | 10,000 | 10,000 | 15,601 | 10,000 |

CDBG Grant Fund

| | | | | | |
|----------------|--|--|--|--|------------|
| Administration | | | | | 280.40.110 |
|----------------|--|--|--|--|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 150 | 150 | 150 |
| | - | - | 150 | 150 | 150 |

| | |
|--------------------------|----------------|
| CDBG (City Share) | 280.40.383.200 |
|--------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 56,672 | 46,253 | 63,195 | 63,195 | 161,000 |
| Personal Services - Internal Charges | 46,041 | 48,262 | 14,918 | 14,918 | 22,536 |
| Materials and Supplies | 399 | 231 | 250 | 250 | 5,892 |
| Purchased Services and Charges | 4,403 | 2,568 | 7,150 | 7,150 | 87,524 |
| Internal Service Charges | 1,360 | 1,360 | 786 | 786 | 3,134 |
| | 108,874 | 98,673 | 86,299 | 86,299 | 280,086 |
| Full-Time | | | | | |
| Administrative Analyst | 0.65 | 0.65 | 0.65 | 0.65 | - |
| Grant Coordinator | 0.1 | 0.1 | 0.1 | 0.1 | - |
| Grants Specialist | 0.15 | 0.15 | 0.15 | 0.15 | - |
| Neighborhood Services Coordinator | - | - | - | - | 0.35 |
| Neighborhood Services and Sustainability Manager | - | - | - | - | 1. |
| | 0.9 | 0.9 | 0.1 | 0.9 | 1.35 |

| | |
|----------------------|----------------|
| CDBG (Grants) | 280.40.383.600 |
|----------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 166,993 | 144,454 | 174,904 | 174,904 | 121,125 |
| Personal Services - Internal Charges | 1,077 | 857 | 34,950 | 34,950 | 27,333 |
| Materials and Supplies | 722 | 1,168 | 990 | 1,098 | 446 |
| Purchased Services and Charges | 260,018 | 185,962 | 534,787 | 1,060,691 | 2,429,977 |
| Internal Service Charges | - | - | 578 | 578 | 317 |
| Capital Outlay | - | 54,803 | - | - | - |
| | 428,810 | 387,244 | 746,209 | 1,272,221 | 2,579,198 |
| Full-Time | | | | | |
| Administrative Analyst | 0.35 | 0.35 | 0.35 | 0.35 | - |
| Grant Coordinator | 0.9 | 0.9 | 0.9 | 0.9 | - |
| Grants Specialist | 0.85 | 0.85 | 0.85 | 0.85 | 1. |
| Neighborhood Services Coordinator | - | - | - | - | 0.65 |
| | 2.1 | 2.1 | 2.1 | 2.1 | 1.65 |

Crime Cntr & Prevention District

| | |
|-----------------------|------------|
| Administration | 285.40.110 |
|-----------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | 150 | 150 | 150 |
| | - | - | 150 | 150 | 150 |

Building Inspection & Permitting (Neighborhood Svcs-Code)

285.40.380.033

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 172,528 | - | - | - | - |
| Personal Services - Internal Charges | 48,339 | - | - | - | - |
| Materials and Supplies | 4,791 | - | - | - | - |
| Purchased Services and Charges | 2,610 | - | - | - | - |
| Internal Service Charges | 7,187 | - | - | - | - |
| | 235,456 | - | - | - | - |
| Full-Time | | | | | |
| Code Enforcement Officer | 3. | - | - | - | - |
| | 3. | - | - | - | - |

Code Enforcement (Neighborhood Svcs-Code)

285.40.393.033

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 179,106 | 186,231 | 182,831 | 65,902 |
| Personal Services - Internal Charges | - | 50,548 | 51,046 | 1,201 | 18,021 |
| Materials and Supplies | - | 3,930 | 5,628 | 5,182 | 1,876 |
| Purchased Services and Charges | - | 2,025 | 2,804 | 2,158 | 1,599 |
| Internal Service Charges | - | 8,369 | 8,818 | 4,261 | 8,916 |
| | - | 243,978 | 254,527 | 195,633 | 96,314 |
| Full-Time | | | | | |
| Code Enforcement Officer | - | 3. | 3. | 3. | 1. |
| | - | 3. | 3. | 3. | 1. |

Non-Departmental

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

General Fund

One Time-Above Line 101.01.101

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 50,587 | 168,490 | 515,500 | 183,944 | 492,573 |
| Personal Services - Internal Charges | - | - | - | 3 | - |
| Materials and Supplies | 23,057 | 209,090 | 20,625 | 34,271 | 20,625 |
| Purchased Services and Charges | 618,674 | 607,784 | 627,628 | 677,864 | 606,786 |
| Transfers Out | 419,250 | 386,332 | 400,000 | 249,275 | 325,000 |
| Internal Service Charges | 5,000 | 250 | 250 | 250 | - |
| Capital Outlay | - | - | - | 8,948 | - |
| | 1,116,568 | 1,371,946 | 1,564,003 | 1,154,555 | 1,444,984 |

One Time-Below Line 101.01.102

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 41,935 | - | - | - |
| Materials and Supplies | 14,631 | 1,898 | 68,330 | 57,404 | - |
| Purchased Services and Charges | 2,072,285 | 2,525,835 | 2,771,810 | 2,825,142 | 3,625,019 |
| Transfers Out | 8,496,311 | 5,211,185 | 3,279,577 | 3,279,577 | 614,000 |
| Capital Outlay | 125,000 | 3,460 | 107,085 | 107,085 | 550,248 |
| | 10,708,227 | 7,784,313 | 6,226,802 | 6,269,208 | 4,789,267 |

Debt Service Fund

Non-Divisional 120.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Debt Service | 14,284,696 | 19,255,631 | 16,967,676 | 16,967,676 | 18,356,200 |
| | 14,284,696 | 19,255,631 | 16,967,676 | 16,967,676 | 18,356,200 |

Hotel/Motel Tax Fund

Non-Divisional 230.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|---------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Transfers Out | - | - | 10,000 | 10,000 | 10,000 |
| | - | - | 10,000 | 10,000 | 10,000 |

One Time-Below Line (Lewisville Talks) 230.01.102.063

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | 30,000 | - |
| | - | - | - | 30,000 | - |

One Time-Below Line 230.01.102

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | 960 | - | - | - |
| Purchased Services and Charges | 29,247 | 106,946 | 100,000 | 98,013 | - |
| Transfers Out | 708,766 | 128,247 | 300,000 | 154,303 | 250,000 |
| Capital Outlay | 51,860 | - | - | - | - |
| | 789,873 | 236,153 | 400,000 | 252,316 | 250,000 |

Court Technology Fund

One Time-Below Line 233.01.102

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 12,500 | 12,500 | - |
| Transfers Out | - | 50,000 | - | - | - |
| | - | 50,000 | 12,500 | 12,500 | - |

Josey Lane PID Administrative

Non-Divisional 242.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 15,083 | 13,444 | 25,587 | 25,587 | 25,568 |
| Transfers Out | 494,952 | 22,614 | 19,822 | 19,822 | 10,144 |
| | 510,035 | 36,058 | 45,409 | 45,409 | 35,712 |

Crime Cntr & Prevention District

Non-Divisional 285.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 4,989 | 7,187 | 257,508 | 20,000 | 12,176 |
| Transfers Out | - | - | - | 144,272 | - |
| | 4,989 | 7,187 | 257,508 | 164,272 | 12,176 |

Fire Cntr & Prevention District

Non-Divisional 286.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 4,989 | 7,187 | 20,000 | 20,000 | 20,000 |
| Capital Outlay | 19,669 | - | - | - | - |
| | 24,658 | 7,187 | 20,000 | 20,000 | 20,000 |

Water & Sewer Fund

Non-Divisional 402.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 7,730 | 33,824 | 2,500 | 2,500 | 2,500 |
| Purchased Services and Charges | 282,376 | 180,290 | 16,418 | 16,418 | 14,840 |
| Transfers Out | 11,265,372 | 12,161,854 | 12,714,206 | 12,714,206 | 14,442,148 |
| | 11,555,478 | 12,375,968 | 12,733,124 | 12,733,124 | 14,459,488 |

One Time-Below Line 402.01.102

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 475,273 | 306,548 | 1,411,956 | 1,455,034 | 1,646,207 |
| Transfers Out | 1,405,446 | 2,550,000 | 2,140,000 | 2,140,000 | - |
| | 1,880,719 | 2,856,548 | 3,551,956 | 3,595,034 | 1,646,207 |

Stormwater Utility Fund

Non-Divisional 430.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | 43,772 | - | - | - |
| Transfers Out | 1,335,930 | 3,581,936 | 6,054,685 | 6,054,685 | 3,741,678 |
| | 1,335,930 | 3,625,708 | 6,054,685 | 6,054,685 | 3,741,678 |

Maintenance & Replacement Fund

Non-Divisional 503.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | 90,906 | - | - | - |
| | - | 90,906 | - | - | - |

Self-Insurance Risk Fund

One Time-Below Line 504.01.102

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | 261 | 31,689 | 47,774 | 47,774 | - |
| Transfers Out | - | 500,000 | - | 32,661 | - |
| Capital Outlay | - | 48,286 | 32,661 | - | - |
| | 261 | 579,975 | 80,435 | 80,435 | - |

Tax Increment Reinvestment Zone1

Non-Divisional 792.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Debt Service | 636,500 | 667,750 | 706,250 | 706,250 | 703,000 |
| | 636,500 | 667,750 | 706,250 | 706,250 | 703,000 |

Tax Increment Reinvestment Zone2

Non-Divisional 793.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 1,400,000 | 1,400,000 | - |
| | - | - | 1,400,000 | 1,400,000 | - |

LPLDC (4B) Fund

Non-Divisional 794.01.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | - | 1,000 | - |
| Purchased Services and Charges | 20,003 | 117,329 | 129,000 | 128,000 | 128,276 |
| Transfers Out | - | 300,000 | 300,000 | - | 500,000 |
| Debt Service | 2,356,394 | 2,841,495 | 2,438,273 | 2,498,444 | 2,884,963 |
| | 2,376,397 | 3,258,824 | 2,867,273 | 2,627,444 | 3,513,239 |

One Time-Below Line

794.01.102

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|----------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Transfers Out | 2,000,000 | 475,000 | 900,000 | 900,000 | 1,652,500 |
| Capital Outlay | - | - | 15,662 | 15,662 | - |
| | 2,000,000 | 475,000 | 915,662 | 915,662 | 1,652,500 |

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|---|--|-----------------------------------|
| Aquatics Facilities Condition Rating | Average aquatic facility condition rating based on 100 point condition index. | Link to dashboard |
| Athletic Fields Condition Rating | Average Athletic Field condition rating based on 100 point condition index. | Link to dashboard |
| Concession Stand Condition Rating | Average Concessions facility condition rating based on 100 point condition index. | Link to dashboard |
| Parks Restrooms Condition Rating | Average Parks restroom condition rating based on 100 point condition index. | Link to dashboard |
| Percentage of Residents That Live Within a 10-Minute Walk of a Park | This metric tracks the percentage of Lewisville residents that live within a 10-minute walk to a park. Although our current value is over the national average of 55%, Lewisville is making plans to increase this number to 100%. | Link to dashboard |
| Playgrounds Condition Rating | Average Playground condition rating based on 100 point condition index. | Link to dashboard |
| Satisfaction with Recreational Opportunities | Results from the annual resident survey related to satisfaction with recreational opportunities. Metric includes those residents who are satisfied or very satisfied with recreational opportunities in Lewisville. | Link to dashboard |
| Satisfaction with the Quality of Parks | Results from the annual resident survey related to satisfaction with the quality of parks in Lewisville. This metric includes those residents who rate the quality of parks as good or excellent. | Link to dashboard |

| | | |
|-------------------------|---|-----------------------------------|
| Trails Condition Rating | Average trails condition rating based on 100 point condition index. | Link to dashboard |
|-------------------------|---|-----------------------------------|

General Fund

Administration 101.10.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 255,371 | 276,085 | 261,882 | 261,229 | 265,596 |
| Personal Services - Internal Charges | 55,015 | 57,669 | 50,063 | 50,040 | 50,066 |
| Materials and Supplies | 10,830 | 8,673 | 7,283 | 7,101 | 7,283 |
| Purchased Services and Charges | 31,018 | 35,437 | 57,270 | 62,066 | 33,519 |
| Internal Service Charges | 9,608 | 11,598 | 1,502 | 1,502 | 1,140 |
| | 361,843 | 389,463 | 378,000 | 381,938 | 357,604 |
| Full-Time | | | | | |
| Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| Aquatics Supervisor | 0.5 | 0.5 | - | - | - |
| Director of Parks and Recreation | 1. | 1. | 1. | 1. | 1. |
| Senior Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| | 3.5 | 3.5 | 3. | 3. | 3. |

LLELA 101.10.480

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 206,514 | 245,824 | 255,806 | 236,005 | 195,249 |
| Personal Services - Internal Charges | 31,524 | 50,167 | 50,655 | 50,666 | 34,127 |
| Materials and Supplies | 25,451 | 23,339 | 62,685 | 42,500 | 20,810 |
| Purchased Services and Charges | 58,310 | 98,303 | 88,333 | 71,511 | 61,587 |
| Transfers Out | 114,453 | 37,528 | - | - | - |
| Internal Service Charges | 352 | 352 | 1,804 | 1,804 | 3,886 |
| Capital Outlay | 29,869 | - | - | - | - |
| | 466,474 | 455,514 | 459,283 | 402,486 | 315,659 |
| Full-Time | | | | | |
| Interpretive Park Ranger | 1. | 1. | 1. | 1. | 1. |
| Outdoor Ed and Programming Spec | 1. | 1. | 1. | - | - |
| Preserve and Greenbelt Manager | - | - | - | 1. | - |
| Recreation Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 3. | 3. | 3. | 3. | 2. |

Parks (Parks ROW Management)

101.10.470.160

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 441,410 | 389,508 | 396,779 | 350,058 | 321,588 |
| Personal Services - Internal Charges | 89,393 | 94,735 | 95,562 | 95,109 | 93,650 |
| Materials and Supplies | 110,482 | 112,418 | 122,778 | 123,228 | 123,228 |
| Purchased Services and Charges | 42,001 | 49,608 | 49,038 | 50,964 | 101,494 |
| Internal Service Charges | 205,605 | 211,737 | 216,028 | 216,028 | 217,237 |
| | 888,892 | 858,006 | 880,185 | 835,387 | 857,197 |
| Full-Time | | | | | |
| Foreman | 3. | 3. | 3. | 3. | 3. |
| Operations Supervisor | 1. | 1. | 1. | 1. | 1. |
| Administrative Assistant | - | - | - | - | 1. |
| Parks Manager | 1. | 1. | 1. | - | - |
| | 5. | 5. | 5. | 4. | 5. |

Parks (Lake Park Operations)

101.10.470.161

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 246,961 | 228,524 | 139,243 | 134,528 | 141,629 |
| Personal Services - Internal Charges | 61,888 | 64,870 | 49,213 | 49,174 | 49,265 |
| Materials and Supplies | 26,689 | 25,656 | 30,155 | 30,155 | 30,335 |
| Purchased Services and Charges | 100,295 | 116,271 | 107,705 | 107,705 | 102,034 |
| | 435,832 | 435,321 | 326,316 | 321,562 | 323,263 |
| Full-Time | | | | | |
| Crew Leader | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 2. | 2. | 2. | 2. | 2. |
| Park Supervisor | 1. | 1. | 1. | - | - |
| | 4. | 4. | 4. | 3. | 3. |

Parks (Park Maintenance)

101.10.470.162

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 824,015 | 887,809 | 935,417 | 869,376 | 1,023,960 |
| Personal Services - Internal Charges | 317,420 | 332,610 | 303,907 | 303,299 | 352,946 |
| Materials and Supplies | 102,198 | 126,964 | 106,571 | 99,121 | 106,571 |
| Purchased Services and Charges | 872,678 | 857,517 | 1,057,802 | 1,061,052 | 1,053,309 |
| Transfers Out | - | 47,500 | - | - | - |
| Internal Service Charges | - | - | 4,746 | 4,746 | 4,490 |
| | 2,116,310 | 2,252,399 | 2,408,443 | 2,337,594 | 2,541,276 |
| Full-Time | | | | | |
| Chemical Applicator | 5. | - | - | - | - |
| Crew Leader | 6. | 6. | 6. | 6. | 6. |
| Irrigation Technician Supervisor | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 8.5 | 8.5 | 8.5 | 8.5 | 9.5 |
| Park Technician - Forestry | - | - | - | 2. | 2. |
| Park Technician | - | 3. | - | 3. | 3. |
| | 20.5 | 18.5 | 15.5 | 20.5 | 21.5 |

Parks (Athletic Fields Maintenance)

101.10.470.163

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 208,423 | 261,446 | 351,171 | 335,290 | 231,701 |
| Personal Services - Internal Charges | 78,352 | 81,437 | 114,929 | 114,849 | 82,027 |
| Materials and Supplies | 46,858 | 46,952 | 56,411 | 51,411 | 56,411 |
| Purchased Services and Charges | 150,248 | 128,908 | 139,920 | 148,670 | 132,370 |
| | 483,881 | 518,743 | 662,431 | 650,220 | 502,509 |
| Full-Time | | | | | |
| Administrative Assistant | - | 1. | 1. | 1. | - |
| Crew Leader | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 4. | 5. | 5. | 5. | 4. |
| | 5. | 7. | 7. | 7. | 5. |

| | |
|--|----------------|
| Parks (Lake Park RV Campground) | 101.10.470.177 |
|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 631 | 130,938 | 101,307 | 180,602 |
| Personal Services - Internal Charges | - | - | 16,444 | 16,454 | 16,454 |
| Materials and Supplies | - | 134 | 5,411 | 6,511 | 5,625 |
| Purchased Services and Charges | - | - | 16,414 | 14,214 | 15,112 |
| Internal Service Charges | - | - | 3,289 | 3,289 | 3,421 |
| | - | 765 | 172,496 | 141,775 | 221,214 |
| Full-Time | | | | | |
| Park Supervisor | - | - | 1. | 1. | 1. |
| | - | - | 1. | 1. | 1. |

| | |
|--------------|------------|
| Parks | 101.10.470 |
|--------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|---------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Transfers Out | 751,250 | 578,000 | 847,972 | 878,472 | 388,750 |
| | 751,250 | 578,000 | 847,972 | 878,472 | 388,750 |

| | |
|--|----------------|
| Recreation Management (Herring Recreation Center) | 101.10.420.165 |
|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 202,012 | 202,413 | 10,000 | - | - |
| Personal Services - Internal Charges | 48,148 | 48,826 | - | - | - |
| Materials and Supplies | 4,530 | 5,383 | - | - | - |
| Purchased Services and Charges | 37,737 | 161,749 | - | - | - |
| Internal Service Charges | 400 | 1,640 | - | - | - |
| | 292,828 | 420,012 | 10,000 | - | - |
| Full-Time | | | | | |
| Recreation Center Supervisor | 1. | 1. | - | - | - |
| Recreation Specialist | 2. | 2. | - | - | - |
| | 3. | 3. | - | - | - |

| | |
|--|----------------|
| Recreation Management (Athletic Programs) | 101.10.420.166 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 66,827 | 69,473 | 71,881 | 71,394 | 72,044 |
| Personal Services - Internal Charges | 15,676 | 16,417 | 16,585 | 16,567 | 16,585 |
| Materials and Supplies | 121 | 203 | 270 | 270 | 270 |
| Purchased Services and Charges | 627 | 770 | 1,617 | 1,617 | 1,617 |
| Internal Service Charges | - | 284 | 308 | 308 | 325 |
| | 83,251 | 87,148 | 90,661 | 90,156 | 90,841 |
| Full-Time | | | | | |
| Recreation Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

| | |
|--|----------------|
| Recreation Management (Senior Center) | 101.10.420.167 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 204,901 | 149,856 | 3,885 | - | - |
| Personal Services - Internal Charges | 45,957 | 49,198 | 27 | - | 500 |
| Materials and Supplies | 9,980 | 3,451 | - | - | - |
| Purchased Services and Charges | 47,695 | 42,339 | 27,556 | 27,556 | 27,556 |
| Internal Service Charges | 7,406 | 8,129 | - | - | 155 |
| | 315,938 | 252,974 | 31,468 | 27,556 | 28,211 |
| Full-Time | | | | | |
| Recreation Specialist | 2. | 2. | - | - | - |
| Senior Center Supervisor | 1. | - | - | - | - |
| | 3. | 2. | - | - | - |

| | |
|--|----------------|
| Recreation Management (Memorial Park Recreation Center) | 101.10.420.168 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 220,366 | 227,225 | 3,096 | 550 | - |
| Personal Services - Internal Charges | 46,939 | 49,134 | 21 | 21 | - |
| Materials and Supplies | 1,519 | 501 | - | - | - |
| Purchased Services and Charges | 22,529 | 5,837 | - | - | - |
| Internal Service Charges | 100 | 1,284 | - | - | - |
| | 291,453 | 283,981 | 3,117 | 571 | - |
| Full-Time | | | | | |
| Recreation Center Supervisor | 1. | - | - | - | - |
| Recreation Specialist | 2. | 2. | - | - | - |
| THRIVE Operations Supervisor | - | 1. | - | - | - |
| | 3. | 3. | - | - | - |

| | |
|--|----------------|
| Recreation Management (Outdoor Aquatics) | 101.10.420.169 |
|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | - | - | 656 | - |
| Personal Services - Internal Charges | - | - | - | 4 | - |
| | - | - | - | 660 | - |

| | |
|------------------------------------|----------------|
| Recreation Management (Operations) | 101.10.420.171 |
|------------------------------------|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 744 | 160,223 | 8,856 | 1,417 | - |
| Personal Services - Internal Charges | - | 62,556 | 62 | 62 | - |
| Materials and Supplies | - | 16,117 | - | - | - |
| Purchased Services and Charges | - | 9,467 | - | 40,167 | - |
| Internal Service Charges | - | 1,136 | - | - | - |
| Capital Outlay | - | 25,190 | - | - | - |
| | 744 | 274,689 | 8,918 | 41,646 | - |
| Full-Time | | | | | |
| Aquatics Technician | - | 1. | - | - | - |
| Customer Service Specialist | - | 1. | - | - | - |
| Fitness Supervisor | - | 1. | - | - | - |
| Programs Supervisor | - | 1. | - | - | - |
| THRIVE Manager | - | 1. | - | - | - |
| | - | 5. | - | - | - |

| | |
|---|----------------|
| Recreation Management (Recreation Administration) | 101.10.420.175 |
|---|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 101,437 | 65,033 | 87,667 | 90,149 | 88,049 |
| Personal Services - Internal Charges | 15,879 | 16,359 | 16,657 | 16,656 | 16,658 |
| Materials and Supplies | 1,328 | 7,760 | 57,494 | 16,493 | 19,853 |
| Purchased Services and Charges | 20,916 | 16,332 | 16,915 | 22,193 | 11,684 |
| Internal Service Charges | - | 334 | 308 | 4,238 | 3,148 |
| Capital Outlay | - | - | - | 33,071 | - |
| | 139,560 | 105,818 | 179,041 | 182,800 | 139,392 |
| Full-Time | | | | | |
| Recreation Manager | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

| | |
|--|----------------|
| Recreation Management (Recreation Outreach) | 101.10.420.178 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | - | - | - | 125,216 |
| Personal Services - Internal Charges | - | - | - | - | 33,050 |
| Materials and Supplies | - | - | - | - | 1,870 |
| Purchased Services and Charges | - | - | - | - | 3,465 |
| Internal Service Charges | - | - | - | - | 819 |
| | - | - | - | - | 164,420 |
| Full-Time | | | | | |
| Outreach Supervisor | - | - | - | - | 1. |
| Recreation Specialist | - | - | - | - | 1. |
| | - | - | - | - | 2. |

| | |
|----------------------------------|----------------|
| Thrive (Outdoor Aquatics) | 101.10.450.169 |
|----------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | - | 656 | - | - |
| Personal Services - Internal Charges | - | - | 4 | - | - |
| | - | - | 660 | - | - |

| | |
|----------------------------|----------------|
| Thrive (Operations) | 101.10.450.171 |
|----------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | 1,850 | 492,278 | 305,443 | 524,679 |
| Personal Services - Internal Charges | - | 5 | 82,372 | 82,099 | 66,181 |
| Materials and Supplies | - | - | 63,207 | 57,366 | 104,107 |
| Purchased Services and Charges | - | - | 350,466 | 160,171 | 485,534 |
| Internal Service Charges | - | - | 5,518 | 4,636 | 3,270 |
| Capital Outlay | - | - | - | 92,070 | - |
| | - | 1,855 | 993,841 | 701,785 | 1,183,771 |
| Full-Time | | | | | |
| Cashier - THRIVE | - | - | 2. | 2. | 1. |
| Customer Service Specialist | - | - | 1. | 1. | 1. |
| THRIVE Manager | - | - | 1. | 1. | 1. |
| THRIVE Operations Supervisor | - | - | 1. | 1. | 1. |
| | - | - | 5. | 5. | 4. |

Thrive (Indoor Aquatics)

101.10.450.172

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 93 | 463,071 | 263,452 | - |
| Personal Services - Internal Charges | - | 2 | 106,725 | 106,526 | - |
| Materials and Supplies | - | - | 46,230 | 43,449 | - |
| Purchased Services and Charges | - | - | 15,553 | 16,230 | - |
| Internal Service Charges | - | - | 7,031 | 7,204 | - |
| | - | 95 | 638,610 | 436,861 | - |
| Full-Time | | | | | |
| Aquatics Supervisor | - | - | 0.5 | 0.5 | - |
| Aquatics Technician | - | - | 1. | 1. | - |
| Lifeguard | - | - | 4. | 4. | - |
| Recreation Specialist | - | - | 1. | 1. | - |
| | - | - | 6.5 | 6.5 | - |

Thrive (Fitness)

101.10.450.174

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 132 | 182,671 | 127,304 | 214,298 |
| Personal Services - Internal Charges | - | 3 | 32,989 | 32,975 | 33,056 |
| Materials and Supplies | - | - | 5,163 | 9,100 | 45,067 |
| Purchased Services and Charges | - | - | 10,938 | 7,035 | 12,291 |
| Internal Service Charges | - | - | 1,117 | 984 | 650 |
| | - | 135 | 232,878 | 177,398 | 305,362 |
| Full-Time | | | | | |
| Fitness Supervisor | - | - | 1. | 1. | 1. |
| Recreation Specialist | - | - | 1. | 1. | 1. |
| | - | - | 2. | 2. | 2. |

| | |
|--------------------------|----------------|
| Thrive (Programs) | 101.10.450.176 |
|--------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | 49 | 248,327 | 207,732 | 216,174 |
| Personal Services - Internal Charges | - | 2 | 66,970 | 66,831 | 66,911 |
| Materials and Supplies | - | - | 7,747 | 7,822 | 6,582 |
| Purchased Services and Charges | - | - | 5,381 | 5,381 | 10,039 |
| Internal Service Charges | - | - | 8,108 | 8,108 | 8,500 |
| | - | 51 | 336,533 | 295,874 | 308,206 |
| Full-Time | | | | | |
| Programs Supervisor | - | - | 1. | 1. | 1. |
| Recreation Specialist | - | - | 3. | 3. | 3. |
| | - | - | 4. | 4. | 4. |

Recreation Activity Fund

| | |
|--------------|------------|
| LLELA | 231.10.480 |
|--------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 25,615 | 28,724 | 44,609 | 23,609 | 32,310 |
| Materials and Supplies | 3,768 | 4,358 | 4,285 | 1,200 | 3,100 |
| | 29,383 | 33,082 | 48,894 | 24,809 | 35,410 |

| | |
|---------------------------------|----------------|
| Parks (Park Maintenance) | 231.10.470.162 |
|---------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|---------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Transfers Out | 460,000 | - | - | - | - |
| | 460,000 | - | - | - | - |

| | |
|---|----------------|
| Parks (Railroad Park Operations) | 231.10.470.164 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | 3,308 | 10,166 | 7,511 | 2,470 |
| Personal Services - Internal Charges | - | 19 | - | - | - |
| Materials and Supplies | 5,915 | 2,027 | 4,000 | 1,433 | - |
| Purchased Services and Charges | 17,995 | 4,100 | 21,275 | 2,150 | 19,986 |
| Transfers Out | 16,090 | 22,887 | 114,541 | 114,541 | - |
| | 40,000 | 32,341 | 149,982 | 125,635 | 22,456 |

| | |
|--|----------------|
| Recreation Management (Athletic Programs) | 231.10.420.166 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 5,255 | 5,252 | 8,546 | 5,146 | 5,998 |
| Materials and Supplies | 3,042 | 2,580 | 4,784 | 2,600 | 3,128 |
| Purchased Services and Charges | 20,270 | 16,221 | 26,347 | 17,478 | 18,851 |
| Internal Service Charges | 216 | - | - | - | - |
| | 28,782 | 24,053 | 39,677 | 25,224 | 27,977 |

| | |
|--|----------------|
| Recreation Management (Senior Center) | 231.10.420.167 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 3,874 | 551 | - | - | - |
| Materials and Supplies | 21,162 | 13,494 | - | - | - |
| Purchased Services and Charges | 13,770 | 16,238 | - | - | - |
| | 38,806 | 30,283 | - | - | - |

| | |
|---|----------------|
| Recreation Management (Outdoor Aquatics) | 231.10.420.169 |
|---|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 22,131 | 21,730 | - | 5,950 | 32,664 |
| Materials and Supplies | 3,159 | 3,233 | - | 2,655 | 5,602 |
| Purchased Services and Charges | 5,678 | 5,317 | - | 1,709 | 7,287 |
| | 30,969 | 30,280 | - | 10,314 | 45,553 |

| | |
|--|----------------|
| Recreation Management (Recreation Programs) | 231.10.420.170 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 19,547 | 16,177 | - | - | - |
| Materials and Supplies | 34,404 | 13,650 | 21,021 | 7,567 | 16,556 |
| Purchased Services and Charges | 99,198 | 89,307 | 39,388 | 28,775 | 16,437 |
| | 153,149 | 119,134 | 60,409 | 36,342 | 32,993 |

| | |
|--|----------------|
| Recreation Management (Herring Rentals) | 231.10.420.179 |
|--|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | - | - | - | 18,834 |
| Materials and Supplies | - | - | - | - | 1,790 |
| Purchased Services and Charges | - | - | - | - | 38,198 |
| Internal Service Charges | - | - | - | - | 881 |
| | - | - | - | - | 59,703 |

| | |
|------------------------------|------------|
| Recreation Management | 231.10.420 |
|------------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|---------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Transfers Out | 2,820 | 300 | - | - | 1,000 |
| | 2,820 | 300 | - | - | 1,000 |

| | |
|-----------------------|------------|
| Special Events | 231.10.700 |
|-----------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 10,160 | 10,801 | 18,801 | 18,801 | 7,610 |
| Purchased Services and Charges | 967 | 3,681 | 11,682 | 11,682 | 6,812 |
| | 11,127 | 14,481 | 30,483 | 30,483 | 14,422 |

| | |
|----------------------------------|----------------|
| Thrive (Outdoor Aquatics) | 231.10.450.169 |
|----------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | - | 31,191 | - | - |
| Materials and Supplies | - | - | 5,911 | - | - |
| Purchased Services and Charges | - | - | 10,761 | - | - |
| | - | - | 47,863 | - | - |

| | |
|---------------------------------|----------------|
| Thrive (Indoor Aquatics) | 231.10.450.172 |
|---------------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | - | 19,271 | 3,409 | 88,377 |
| Materials and Supplies | - | - | 26,467 | 605 | 22,111 |
| Purchased Services and Charges | - | - | 17,190 | 1,690 | 40,678 |
| | - | - | 62,928 | 5,704 | 151,166 |

| | |
|-------------------------|----------------|
| Thrive (Fitness) | 231.10.450.174 |
|-------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | - | - | 7,525 | 250 | 11,215 |
| Purchased Services and Charges | - | - | 50,375 | 6,436 | 159,847 |
| | - | - | 57,900 | 6,686 | 171,062 |

| | |
|--------------------------|----------------|
| Thrive (Programs) | 231.10.450.176 |
|--------------------------|----------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | - | - | 55,061 | 787 | 74,656 |
| Materials and Supplies | - | - | 52,056 | 7,685 | 66,268 |
| Purchased Services and Charges | - | - | 76,383 | 18,614 | 104,727 |
| | - | - | 183,500 | 27,086 | 245,651 |

Waters Ridge PID Fund

Parks (Park Maintenance) 239.10.470.162

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |

Grants Fund

Grants 270.10.600

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 2,563 | 17,283 | 520,000 | 520,000 | 770,000 |
| | 2,563 | 17,283 | 520,000 | 520,000 | 770,000 |

LPLDC (4B) Fund

Administration 794.10.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 47,922 | 96,470 | 100,415 | 103,778 |
| Personal Services - Internal Charges | - | 319 | 16,740 | 16,768 | 16,791 |
| Materials and Supplies | - | - | 875 | 875 | 850 |
| Purchased Services and Charges | - | 5,897 | 80,261 | 68,865 | 5,250 |
| Internal Service Charges | - | - | 308 | 308 | 325 |
| | - | 54,138 | 194,654 | 187,231 | 126,994 |
| Full-Time | | | | | |
| Park Development Manager | - | 1. | 1. | - | - |
| Park Ops & Development Manager | - | - | - | 1. | 1. |
| | - | 1. | 1. | 1. | 1. |

| | | | | | |
|--------------------------|--|--|--|--|----------------|
| Parks (Park Maintenance) | | | | | 794.10.470.162 |
|--------------------------|--|--|--|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | - | - | - | 253,418 |
| Personal Services - Internal Charges | - | - | - | - | 98,322 |
| | - | - | - | - | 351,740 |
| Full-Time | | | | | |
| Crew Leader | - | - | - | - | 1. |
| Maintenance Worker | - | - | - | - | 5. |
| | - | - | - | - | 6. |

| | | | | | |
|----------------------------------|--|--|--|--|----------------|
| Parks (Railroad Park Operations) | | | | | 794.10.470.164 |
|----------------------------------|--|--|--|--|----------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 423,813 | 498,899 | 564,965 | 561,649 | 384,877 |
| Personal Services - Internal Charges | 171,151 | 194,620 | 196,804 | 196,773 | 131,384 |
| Materials and Supplies | 91,035 | 121,427 | 132,704 | 132,704 | 132,700 |
| Purchased Services and Charges | 184,628 | 186,289 | 227,494 | 226,064 | 211,956 |
| Internal Service Charges | 53,089 | 59,663 | 60,669 | 60,669 | 78,924 |
| | 923,716 | 1,060,898 | 1,182,636 | 1,177,859 | 939,841 |
| Full-Time | | | | | |
| Chemical Applicator | 1. | - | - | - | - |
| Crew Leader | 2. | 2. | 2. | 2. | 2. |
| Maintenance Worker | 8. | 8. | 8. | 8. | 4. |
| Park Technician | - | 2. | 2. | 2. | 2. |
| | 11. | 12. | 12. | 12. | 8. |

Parks (Old Town)

794.10.470.173

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 289,104 | 251,168 | 281,500 | 238,503 | 174,967 |
| Personal Services - Internal Charges | 110,373 | 115,292 | 100,402 | 100,152 | 67,591 |
| Materials and Supplies | 77,518 | 51,603 | 66,694 | 52,890 | 66,694 |
| Purchased Services and Charges | 55,166 | 180,006 | 53,650 | 67,454 | 43,589 |
| Internal Service Charges | 10,415 | 10,438 | 13,274 | 13,274 | 11,291 |
| | 542,577 | 608,506 | 515,520 | 472,273 | 364,132 |
| Full-Time | | | | | |
| Crew Leader | 2. | 2. | 2. | 2. | 1. |
| Maintenance Worker | 5. | 3. | 3. | 3. | 2. |
| Park Technician | - | 1. | 1. | 1. | 1. |
| | 7. | 6. | 6. | 6. | 4. |

Recreation Management (Herring Recreation Center)

794.10.420.165

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 1,831 | 215,215 | 213,118 | - |
| Personal Services - Internal Charges | - | 4 | 49,498 | 49,437 | - |
| Materials and Supplies | - | - | 4,042 | 1,371 | - |
| Purchased Services and Charges | - | 1,020 | 47,895 | 33,116 | - |
| Internal Service Charges | - | - | 1,992 | 1,992 | - |
| | - | 2,855 | 318,642 | 299,034 | - |
| Full-Time | | | | | |
| Recreation Center Supervisor | - | - | 1. | 1. | - |
| Recreation Specialist | - | - | 2. | 2. | - |
| | - | - | 3. | 3. | - |

Recreation Management (Outdoor Aquatics)

794.10.420.169

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 268,775 | 283,948 | 295,602 | 158,584 | 175,365 |
| Personal Services - Internal Charges | 15,579 | 16,281 | 16,465 | 16,445 | 8,184 |
| Materials and Supplies | 78,001 | 85,789 | 52,818 | 50,587 | 48,261 |
| Purchased Services and Charges | 90,212 | 224,556 | 105,955 | 101,044 | 102,257 |
| Transfers Out | 242,605 | - | - | - | - |
| Internal Service Charges | 1,200 | 800 | 1,476 | 1,476 | 2,102 |
| | 696,372 | 611,373 | 472,316 | 328,136 | 336,169 |
| Full-Time | | | | | |
| Aquatics Supervisor | 0.5 | 0.5 | 0.5 | 0.5 | - |
| Maintenance Worker | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| | 1. | 1. | 1. | 1. | 0.5 |

Thrive (Outdoor Aquatics)

794.10.450.169

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | 46 | 564 | - | 34,779 |
| Personal Services - Internal Charges | - | - | 4 | - | 8,286 |
| Internal Service Charges | - | - | - | - | 40 |
| | - | 46 | 568 | - | 43,105 |
| Full-Time | | | | | |
| Aquatics Supervisor | - | - | - | - | 0.5 |
| | - | - | - | - | 0.5 |

Thrive (Operations)

794.10.450.171

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | - | - | 75,011 |
| Transfers Out | - | - | 75,000 | 75,000 | - |
| | - | - | 75,000 | 75,000 | 75,011 |

Thrive (Indoor Aquatics)

794.10.450.172

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | - | - | - | 577,741 |
| Personal Services - Internal Charges | - | - | - | - | 107,179 |
| Materials and Supplies | - | - | - | - | 67,939 |
| Purchased Services and Charges | - | - | - | - | 31,218 |
| Internal Service Charges | - | - | - | - | 9,318 |
| | - | - | - | - | 793,395 |
| Full-Time | | | | | |
| Aquatics Supervisor | - | - | - | - | 0.5 |
| Recreatin Specialist - Aquatics | - | - | - | - | 1. |
| Lifeguards | - | - | - | - | 4. |
| Aquatics Technician | - | - | - | - | 1. |
| | - | - | - | - | 6.5 |

Planning

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|--|---|-----------------------------------|
| DRC Meeting Satisfaction Survey - Adequate Information Provided? | Percentage of survey respondents answering "yes" when asked if they felt that the information provided by staff during their recent Development Review Committee (DRC) meeting was adequate enough for them to be able to make sound business decisions. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall. | Link to dashboard |
| DRC Meeting Satisfaction Survey - Enough Time? | Percentage of survey respondents answering "yes" when asked if they felt enough time had been allocated to address project questions and concerns during their recent Development Review Committee (DRC) meeting. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall. | Link to dashboard |
| DRC Meeting Satisfaction Survey - Questions Answered? | Percentage of survey respondents answering "satisfied" or "highly satisfied" when asked if their questions were adequately addressed by staff during a recent Development Review Committee (DRC) meeting. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall. | Link to dashboard |
| DRC Meeting Satisfaction Survey - Staff Impressions? | Percentage of survey respondents answering "satisfied" or "highly satisfied" when asked about staff courtesy, professionalism and knowledge during a recent Development Review Committee (DRC) meeting. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall. | Link to dashboard |

| | | |
|---|--|-----------------------------------|
| Planned Development Projects - Days to Completion | The average number of days that approved Planned Development projects were active (past 365 days). | Link to dashboard |
| Special Use Projects - Days to Completion | The average number of days that approved special use projects were active (past 365 days). | Link to dashboard |

General Fund

| | |
|----------------|------------|
| Administration | 101.16.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 250 | 250 | 250 |
| | - | - | 250 | 250 | 250 |

| | |
|----------|------------|
| Planning | 101.16.161 |
|----------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 352,986 | 398,281 | 412,410 | 410,931 | 404,302 |
| Personal Services - Internal Charges | 76,180 | 74,418 | 75,182 | 75,163 | 75,122 |
| Materials and Supplies | 1,381 | 1,551 | 1,550 | 846 | 1,300 |
| Purchased Services and Charges | 3,606 | 18,025 | 21,399 | 18,358 | 14,899 |
| Internal Service Charges | - | 1,420 | 1,540 | 1,540 | 1,625 |
| | 434,152 | 493,696 | 512,081 | 506,838 | 497,248 |

Full-Time

| | | | | | |
|---------------------|------------|------------|------------|------------|------------|
| Planner | 2. | 2. | 2. | 2. | 1. |
| Planning Director | 1. | 1. | 1. | 1. | 1. |
| Planning Manager | 1. | 1. | 1. | 1. | 1. |
| Planning Technician | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Senior Planner | - | - | - | - | 1. |
| | 4.5 | 4.5 | 4.5 | 4.5 | 4.5 |

Police

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|--|---|-----------------------------------|
| Dispatch Time - Priority 1 Police Calls | Average time (minutes) for priority 1 police calls to be dispatched (time received to time dispatched). Excludes major accident calls. | Link to dashboard |
| Monthly Part 1 Crime Total Compared to Previous Month | Percent Change of Part 1 crimes. Looking at last rolling 30 days compared to the prior 30 days. Part 1 crimes include: Murder, Rape, Robbery, Agg Assault, Burglary, Motor Vehicle Theft, Arson, Larceny-theft. | Link to dashboard |
| Monthly Part 1 Crime Total Compared to Previous Year Same Month | Percent Change of Part 1 crimes. Looking at last rolling 30 days compared to the same 30 day period in the previous year. Part 1 crimes include: Murder, Rape, Robbery, Agg Assault, Burglary, Motor Vehicle Theft, Arson, Larceny-theft. | Link to dashboard |
| PD Response Time to Major Accidents (Dispatched to Onscene) | Average time taken by PD to respond to Major Accidents (From the time unit was dispatched to the time unit was onscene) | Link to dashboard |
| PD Response Time to Major Accidents (Unit Enroute to Unit Onscene) | Average Response Time to Major Accidents (Unit Enroute to Unit Onscene) in minutes | Link to dashboard |
| PD Total Response Time to Major Accidents | Average time taken by PD to respond to Major Accidents (Sum of individual response times: Call Received, Unit Dispatched, Unit Enroute, Unit Onscene) | Link to dashboard |
| Percentage of CID Detectives with over 75 Open Cases | Percentage of CID Detectives with over 75 open cases | Link to dashboard |
| Response Time - Priority 1 Police Calls | Average response time (minutes) to priority-1, police-related calls for service. Measured from the time the call is received to the time the first Police unit arrives on-scene. Excludes major accident calls. | Link to dashboard |
| Response Time - Priority 1 Police Calls (Castle Hills) | Average response time (minutes) to priority 1 police calls (Castle Hills ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. | Link to dashboard |

| | | |
|--|---|-----------------------------------|
| Response Time - Priority 1 Police Calls (DIS to ONS) | Average time (minutes) for priority 1 police calls, measured from time dispatched to the time the first Police unit arrives on-scene. Excludes major accident calls. | Link to dashboard |
| Response Time - Priority 1 Police Calls (District 1) | Average response time (minutes) to priority 1 police calls (DISTRICT 1 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls. | Link to dashboard |
| Response Time - Priority 1 Police Calls (District 2) | Average response time (minutes) to priority 1 police calls (DISTRICT 2 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls. | Link to dashboard |
| Response Time - Priority 1 Police Calls (District 3) | Average response time (minutes) to priority 1 police calls (DISTRICT 3 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls. | Link to dashboard |
| Response Time - Priority 1 Police Calls (District 4) | Average response time (minutes) to priority 1 police calls (DISTRICT 4 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls. | Link to dashboard |
| Response Time - Priority 1 Police Calls (Old Town) | Average response time (minutes) to priority-1, police-related calls for service (OLD TOWN ONLY). Measured from the time the call is received to the time the first Police unit arrives on-scene. Excludes major accident calls. | Link to dashboard |
| Satisfaction with Police Services | Percent of annual resident survey respondents satisfied with police services | Link to dashboard |

General Fund

Administration

101.07.110

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 1,127,992 | 963,959 | 1,137,819 | 1,209,358 | 1,088,297 |
| Personal Services - Internal Charges | 143,764 | 155,463 | 174,147 | 174,577 | 158,229 |
| Materials and Supplies | 943 | 25,254 | 160 | 831 | 160 |
| Purchased Services and Charges | 90,695 | 117,241 | 156,520 | 136,972 | 140,020 |
| Internal Service Charges | - | 18,757 | 14,493 | 14,493 | 16,958 |
| | 1,363,394 | 1,280,673 | 1,483,139 | 1,536,231 | 1,403,664 |
| Full-Time | | | | | |
| Administrative Assistant | 2. | 2. | 2. | 2. | 2. |
| Assistant Police Chief | 3. | 2. | 2. | 2. | 2. |
| Business Information Analyst | 1. | 1. | 1. | 1. | - |
| Public Safety Systems Admin | - | - | - | - | 1. |
| Police Chief | 1. | 1. | 1. | 1. | 1. |
| Police Civilian Services Manager | - | - | - | 1. | 1. |
| Police Public Information Coord | - | 1. | 1. | 1. | - |
| Police Sergeant | - | 1. | 1. | 1. | - |
| Senior Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| Public Safety Data Tech | - | - | - | - | 1. |
| Police Officer | - | - | - | - | 2. |
| Technical Services Manager | 1. | 1. | 1. | - | - |
| | 9. | 10. | 10. | 10. | 11. |

Public Safety Dispatch

101.07.257

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 1,249,289 | 1,294,077 | 1,568,677 | 1,521,315 | 1,613,282 |
| Personal Services - Internal Charges | 387,726 | 405,972 | 412,493 | 411,401 | 412,658 |
| Materials and Supplies | 24,306 | 18,915 | 76,000 | 71,912 | 3,000 |
| Purchased Services and Charges | 112,006 | 196,844 | 223,054 | 250,867 | 186,900 |
| Transfers Out | 110,052 | - | - | - | - |
| | 1,883,379 | 1,915,809 | 2,280,224 | 2,255,495 | 2,215,840 |
| Full-Time | | | | | |
| Communications Supervisor | 5. | 5. | 5. | - | - |
| Public Safety Call Taker | 2. | 2. | 2. | - | - |
| Public Safety Dispatch Coordinat | - | - | - | 1. | 1. |
| Public Safety Dispatch Superviso | - | - | - | 5. | 5. |
| Public Safety Dispatcher | 13. | 13. | 13. | 14. | 14. |
| Public Safety Dispatcher II | 5. | 5. | 5. | 5. | 5. |
| | 25. | 25. | 25. | 25. | 25. |

Criminal Investigations

101.07.253

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 2,050,936 | 2,203,620 | 2,229,621 | 2,290,759 | 2,231,029 |
| Personal Services - Internal Charges | 311,656 | 326,067 | 330,421 | 330,206 | 330,349 |
| Materials and Supplies | 29,688 | 3,484 | 13,490 | 13,611 | 3,910 |
| Purchased Services and Charges | 167,018 | 127,732 | 98,480 | 110,263 | 128,480 |
| Internal Service Charges | 32,992 | 30,046 | 32,356 | 32,356 | 31,117 |
| | 2,592,290 | 2,690,950 | 2,704,368 | 2,777,195 | 2,724,885 |
| Full-Time | | | | | |
| Police Captain | 1. | 1. | 1. | 1. | 1. |
| Police Officer | 16. | 16. | 16. | 16. | - |
| Detectives | - | - | - | - | 33. |
| Administrative Assistant | - | - | - | - | 1. |
| Crime Scene Tech | - | - | - | - | 2. |
| Police Sergeant | 2. | 2. | 2. | 2. | 3. |
| | 19. | 19. | 19. | 19. | 40. |

Detention

101.07.259

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 650,106 | 660,403 | 844,523 | 691,452 | 857,683 |
| Personal Services - Internal Charges | 232,735 | 243,698 | 247,262 | 246,144 | 247,329 |
| Materials and Supplies | 38,981 | 39,706 | 41,800 | 48,800 | 41,800 |
| Purchased Services and Charges | 8,276 | 2,366 | 13,956 | 13,488 | 13,956 |
| | 930,099 | 946,173 | 1,147,541 | 999,884 | 1,160,768 |
| Full-Time | | | | | |
| Detention Coordinator | - | - | - | 1. | 1. |
| Detention Officer | 5. | 5. | 5. | 5. | 5. |
| Detention Officer II | 5. | 5. | 5. | 5. | 5. |
| Detention Supervisor | 5. | 5. | 5. | 4. | 4. |
| | 15. | 15. | 15. | 15. | 15. |

Facility & Vehicle Maintenance

101.07.258

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 78,625 | 82,353 | 89,754 | 87,995 | 89,676 |
| Personal Services - Internal Charges | 30,982 | 32,447 | 32,804 | 32,784 | 32,797 |
| Materials and Supplies | 305,202 | 330,250 | 307,809 | 341,580 | 270,709 |
| Purchased Services and Charges | 145,095 | 185,755 | 187,446 | 190,614 | 184,018 |
| Internal Service Charges | 205,731 | 229,812 | 245,773 | 245,773 | 257,340 |
| Capital Outlay | 40,995 | 26,812 | - | - | - |
| | 806,629 | 887,429 | 863,586 | 898,746 | 834,540 |
| Full-Time | | | | | |
| Vehicle and Equipment Porter | 2. | 2. | 2. | 2. | 2. |
| | 2. | 2. | 2. | 2. | 2. |

Patrol

101.07.251

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 8,465,608 | 9,270,994 | 10,793,897 | 10,636,090 | 10,907,523 |
| Personal Services - Internal Charges | 1,253,698 | 1,393,053 | 1,577,869 | 1,574,893 | 1,567,727 |
| Materials and Supplies | 122,825 | 138,535 | 299,442 | 314,894 | 154,792 |
| Purchased Services and Charges | 117,375 | 162,402 | 162,762 | 138,366 | 210,671 |
| Internal Service Charges | 336,219 | 356,325 | 420,674 | 420,674 | 410,017 |
| Capital Outlay | - | 19,232 | 101,370 | 111,753 | - |
| | 10,295,724 | 11,340,541 | 13,356,014 | 13,196,670 | 13,250,730 |
| Full-Time | | | | | |
| Parking Enforcement Officer | 1. | 1. | 1. | 1. | - |
| Police Captain | 3. | 3. | 3. | 3. | 4. |
| Police Officer | 67. | 67. | 72. | 77. | 70. |
| Police Sergeant | 8. | 12. | 12. | 12. | 12. |
| | 79. | 83. | 88. | 93. | 86. |

Records

101.07.256

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 716,745 | 775,939 | 942,056 | 806,192 | 894,758 |
| Personal Services - Internal Charges | 231,276 | 244,235 | 296,041 | 295,094 | 279,738 |
| Materials and Supplies | 15,223 | 1,859 | 7,630 | 7,420 | 1,000 |
| Purchased Services and Charges | 225,424 | 79,320 | 156,657 | 155,505 | 156,657 |
| | 1,188,668 | 1,101,353 | 1,402,384 | 1,264,211 | 1,332,153 |
| Full-Time | | | | | |
| Administrative Assistant | 1. | 1. | 1. | 1. | - |
| CID Clerk | 2. | 2. | - | - | - |
| Crime Scene Technician | 1. | 1. | 2. | 2. | - |
| Open Records Technician | 1. | 1. | 1. | 1. | 1. |
| Police Case Clerk | - | - | 3. | 3. | - |
| Police Records Clerk | 5. | 5. | 5. | 5. | 4. |
| Police Records Supervisor | 1. | 1. | 1. | 1. | 1. |
| Property and Evidence Supervisor | 1. | 1. | 1. | 1. | 1. |
| Property and Evidence Technician | 2. | 2. | 3. | 3. | 3. |
| Public Safety Data Technician | 1. | 1. | 1. | 1. | - |
| | 15. | 15. | 18. | 18. | 10. |

| | |
|----------------------------|------------|
| Community Resources | 101.07.260 |
|----------------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 639,376 | 740,976 | 925,667 | 1,029,055 | 998,773 |
| Personal Services - Internal Charges | 95,356 | 146,304 | 151,014 | 151,379 | 151,448 |
| | 734,731 | 887,279 | 1,076,681 | 1,180,434 | 1,150,221 |
| Full-Time | | | | | |
| Police Officer | 6. | 9. | 9. | 9. | 13. |
| Sergeant | - | - | - | - | 1. |
| | 6. | 9. | 9. | 9. | 14. |

| | |
|---------------------------|------------|
| Special Operations | 101.07.254 |
|---------------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 1,851,220 | 1,864,505 | 1,905,908 | 2,060,902 | 1,956,644 |
| Personal Services - Internal Charges | 288,655 | 307,064 | 309,719 | 309,399 | 310,460 |
| Materials and Supplies | 122,858 | 5,355 | 5,740 | 8,520 | 5,740 |
| Purchased Services and Charges | 20,848 | 13,383 | 21,545 | 21,430 | 21,545 |
| Internal Service Charges | 52,255 | 75,256 | 69,679 | 69,679 | 69,203 |
| Capital Outlay | 132,328 | - | 45,150 | 53,248 | - |
| | 2,468,164 | 2,265,563 | 2,357,741 | 2,523,178 | 2,363,592 |
| Full-Time | | | | | |
| Police Captain | 1. | 1. | 1. | 1. | 1. |
| Police Case Clerks | - | - | - | - | 3. |
| Police Officer | 14. | 14. | 14. | 14. | - |
| Police Sergeant | 2. | 2. | 2. | 2. | - |
| | 17. | 17. | 17. | 17. | 4. |

| | |
|----------------|------------|
| Traffic | 101.07.252 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 1,109,563 | 1,159,124 | 1,267,395 | 1,278,278 | 1,284,224 |
| Personal Services - Internal Charges | 180,274 | 188,113 | 191,207 | 190,673 | 190,724 |
| Materials and Supplies | (14,340) | (11,085) | 500 | 500 | 500 |
| Purchased Services and Charges | 5,205 | 2,321 | 2,500 | 6,599 | 2,500 |
| Transfers Out | 6,173 | 5,184 | 5,184 | 5,184 | 5,184 |
| Internal Service Charges | 40,710 | 35,651 | 38,343 | 38,343 | 42,981 |
| | 1,327,584 | 1,379,309 | 1,505,129 | 1,519,577 | 1,526,113 |
| Full-Time | | | | | |
| Police Officer | 10. | 10. | 10. | 10. | 10. |
| Police Sergeant | 1. | 1. | 1. | 1. | 1. |
| | 11. | 11. | 11. | 11. | 11. |

| | |
|--|------------|
| Training & Internal Affairs | 101.07.250 |
|--|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 615,854 | 646,804 | 775,894 | 729,412 | 662,732 |
| Personal Services - Internal Charges | 100,301 | 99,831 | 101,721 | 101,313 | 100,950 |
| Materials and Supplies | 64,620 | 87,054 | 54,920 | 83,735 | 52,950 |
| Purchased Services and Charges | 77,056 | 98,282 | 81,340 | 91,763 | 49,840 |
| Internal Service Charges | 13,409 | - | - | - | - |
| | 871,240 | 931,971 | 1,013,875 | 1,006,223 | 866,472 |
| Full-Time | | | | | |
| Police Captain | 3. | 2. | 2. | 2. | - |
| Police Officer | 3. | 3. | 3. | 3. | 1. |
| Police Sergeant | - | 1. | 1. | 1. | 1. |
| | 6. | 6. | 6. | 6. | 2. |

| | |
|-----------------|------------|
| Warrants | 101.07.255 |
|-----------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 333,367 | 326,609 | 333,940 | 343,820 | 333,779 |
| Personal Services - Internal Charges | 47,610 | 49,768 | 50,486 | 50,438 | 50,483 |
| | 380,977 | 376,378 | 384,426 | 394,258 | 384,262 |
| Full-Time | | | | | |
| Police Officer | 3. | 3. | 3. | 3. | 3. |
| Sergeant | - | - | - | - | 1. |
| | 3. | 3. | 3. | 3. | 4. |

Fire & Police Training Fund

| | |
|-----------------|------------|
| Training | 237.07.250 |
|-----------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Purchased Services and Charges | - | - | 5,700 | - | 5,700 |
| Transfers Out | 29,625 | 37,564 | 18,402 | 28,380 | 18,402 |
| | 29,625 | 37,564 | 24,102 | 28,380 | 24,102 |

LEOSE Fund

| | |
|----------|------------|
| Training | 238,072.50 |
|----------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | 8,985 | 8,897 | 9,000 | 9,000 | 9,000 |
| | 8,985 | 8,897 | 9,000 | 9,000 | 9,000 |

Asset Forfeiture-State Fund

| | |
|--------------------|------------|
| Special Operations | 240,072.54 |
|--------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | 33,439 | 29,970 | 35,981 | 41,208 | 8,356 |
| Purchased Services and Charges | 15,192 | 27,095 | 27,400 | 27,400 | 27,400 |
| Transfers Out | - | - | - | 77,236 | - |
| | 48,631 | 57,065 | 63,381 | 145,844 | 35,756 |

Asset Forfeiture-Dept of Justice

| | |
|--------------------|------------|
| Special Operations | 241,072.54 |
|--------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services - Internal Charges | 1,000 | 500 | 500 | 500 | 500 |
| Materials and Supplies | 64,222 | 94,204 | 108,525 | 108,525 | 79,574 |
| Purchased Services and Charges | 15,873 | 10,589 | 177,000 | 11,000 | 11,000 |
| Transfers Out | - | - | - | 166,000 | - |
| Internal Service Charges | 1,111 | 1,429 | 1,219 | 1,219 | 2,129 |
| Capital Outlay | 99,473 | - | - | - | - |
| | 181,679 | 106,722 | 287,244 | 287,244 | 93,203 |

Asset Forfeiture-Dpt of Treasury

| | |
|--------------------|------------|
| Special Operations | 243.07.254 |
|--------------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | - | 19,101 | 19,101 | - |
| | - | - | 19,101 | 19,101 | - |

Grants Fund

| | |
|--------|------------|
| Grants | 270.07.600 |
|--------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 103,477 | 87,983 | 102,091 | 102,091 | 117,487 |
| Personal Services - Internal Charges | 326 | 315 | 707 | 707 | 707 |
| Materials and Supplies | 64,484 | 11,537 | - | - | - |
| Purchased Services and Charges | 1,844 | - | 3,876 | 3,876 | 3,876 |
| | 170,131 | 99,835 | 106,674 | 106,674 | 122,070 |

Crime Cntr & Prevention District

| | |
|----------------|------------|
| Administration | 285.07.110 |
|----------------|------------|

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | 46,387 | 8,987 | 8,562 | 8,987 |
| Purchased Services and Charges | 23,726 | 13,354 | 1,400 | 3,918 | 221,812 |
| Transfers Out | 30,000 | 132,444 | 80,000 | 80,000 | 80,000 |
| | 53,726 | 192,185 | 90,387 | 92,480 | 310,799 |

| | |
|-------------------------------|------------|
| Public Safety Dispatch | 285.07.257 |
|-------------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 300,697 | 318,301 | 341,758 | 305,846 | 348,657 |
| Personal Services - Internal Charges | 93,222 | 97,683 | 98,815 | 1,891 | 98,836 |
| Materials and Supplies | - | 32,772 | 5,300 | 5,300 | 5,300 |
| Purchased Services and Charges | 10,330 | - | 11,500 | 9,407 | 11,500 |
| | 404,249 | 448,756 | 457,373 | 322,444 | 464,293 |
| Full-Time | | | | | |
| Public Safety Dispatcher | 6. | 6. | 6. | 6. | 6. |
| | 6. | 6. | 6. | 6. | 6. |

| | |
|------------------|------------|
| Detention | 285.07.259 |
|------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 237,647 | 292,184 | 310,763 | 315,749 | 320,298 |
| Personal Services - Internal Charges | 92,932 | 97,695 | 98,728 | 2,180 | 98,787 |
| Materials and Supplies | - | 300 | 2,000 | 2,000 | 2,000 |
| | 330,579 | 390,179 | 411,491 | 319,929 | 421,085 |
| Full-Time | | | | | |
| Detention Officer | 5. | 5. | 5. | 5. | 5. |
| Detention Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 6. | 6. | 6. | 6. | 6. |

| | |
|---|------------|
| Facility & Vehicle Maintenance | 285.07.258 |
|---|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 83,182 | 3,064 | 4,442 | 4,441 | 4,442 |
| Purchased Services and Charges | 628 | 525 | 9,051 | 9,051 | 9,067 |
| Internal Service Charges | 8,305 | 8,305 | 240 | - | - |
| | 92,115 | 11,893 | 13,733 | 13,492 | 13,509 |

One Time-Below Line

285.07.102

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | - | 221,196 | 227,697 | 236,293 | 7,285 |
| Transfers Out | 312,000 | - | - | 16,000 | - |
| Capital Outlay | - | - | 16,000 | - | - |
| | 312,000 | 221,196 | 243,697 | 252,293 | 7,285 |

Patrol

285.07.251

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 942,040 | 1,017,977 | 1,088,792 | 993,576 | 1,026,735 |
| Personal Services - Internal Charges | 160,390 | 168,570 | 169,549 | 6,408 | 169,166 |
| Materials and Supplies | 331,074 | 137,632 | 175,001 | 135,904 | 30,801 |
| Purchased Services and Charges | 26,033 | 1,504 | 20,303 | 20,303 | 20,303 |
| Internal Service Charges | 33,955 | 52,730 | 30,116 | - | 25,290 |
| Capital Outlay | - | 201,767 | - | - | - |
| | 1,493,493 | 1,580,179 | 1,483,761 | 1,156,191 | 1,272,295 |
| Full-Time | | | | | |
| Police Officer | 10. | 10. | 10. | 10. | 10. |
| | 10. | 10. | 10. | 10. | 10. |

Records

285.07.256

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 86,720 | 88,911 | 98,616 | 99,697 | 100,801 |
| Personal Services - Internal Charges | 31,028 | 32,502 | 32,870 | 680 | 32,871 |
| Materials and Supplies | - | - | 150 | 150 | 150 |
| Internal Service Charges | 4,224 | 4,224 | 2,880 | - | 3,360 |
| | 121,972 | 125,637 | 134,516 | 100,527 | 137,182 |
| Full-Time | | | | | |
| Property and Evidence Technician | 2. | 2. | 2. | 2. | 2. |
| | 2. | 2. | 2. | 2. | 2. |

| | |
|---------------------------|------------|
| Special Operations | 285.07.254 |
|---------------------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 412,676 | 463,974 | 467,158 | 476,647 | 442,584 |
| Personal Services - Internal Charges | 63,447 | 66,632 | 67,442 | 2,964 | 67,278 |
| Materials and Supplies | - | 76,377 | 1,700 | 39,676 | 1,700 |
| Purchased Services and Charges | 2,651 | 23,630 | 3,024 | 3,024 | 2,753 |
| | 478,774 | 630,614 | 539,324 | 522,311 | 514,315 |
| Full-Time | | | | | |
| Police Officer | 3. | 3. | 3. | 3. | 3. |
| Police Sergeant | 1. | 1. | 1. | 1. | 1. |
| | 4. | 4. | 4. | 4. | 4. |

| | |
|-----------------|------------|
| Training | 285.07.250 |
|-----------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 1,033 | - | - | - | - |
| Purchased Services and Charges | - | 580 | 600 | 600 | 600 |
| | 1,033 | 580 | 600 | 600 | 600 |

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

[Link to the metrics dashboard.](#)

| Metric Name | Description | Link |
|--|---|-----------------------------------|
| Alley Condition Rating | There are approximately 96 miles of alley in Lewisville. The latest survey was completed in 2016. Each segment was given a Pavement Condition Index, (PCI) rating them from 0-100. This PCI number was used to create an A, B, C Condition Rating. | Link to dashboard |
| Average Number of Days to Complete Water Meter Leak Check Requests | Average number of days to complete a water meter leak check requests over the last month. | Link to dashboard |
| Average Pavement Condition Index Rating (PCI) - Streets | The most recent pavement condition survey was completed in 2016. Each segment was given a Pavement Condition Index, (PCI) rating them from 0-100. This measure reflects the average street condition index rating. | Link to dashboard |
| Bridge Condition Rating | There are 34 Bridges in Lewisville not associated with IH35 or the Tollway. TxDOT inspects bridges in multiple categories. These grades were used to create an overall condition rating for each bridge in 2016. | Link to dashboard |
| City Fleet - Average Age | Average age of City's active fleet | Link to dashboard |
| City Fleet - Change in Fuel Usage | Change in fleet fuel usage, starting with latest full month. Percentage change is calculated based on the last 365 days vs the 365 days prior to that. | Link to dashboard |
| Current Water Pumped (gal.) per Capita per Day (Yearly) | The per capita, yearly average, gallons of drinking water pumped into the distribution system per day. Utilizing the North Central Texas Council of Government most recent population estimate. | Link to dashboard |
| DFW Clean Cities Fleet Recognition Award | 2019 recognition of fleets that go the extra mile to reduce petroleum and improve the air all North Texans breathe. Each fleet is gauged and scored upon their submitted annual fleet report to determine what level they achieve on a set 100 point scale. | Link to dashboard |
| Drinking Water Turbidity (NTU) - Current Value | The current drinking water turbidity (or cloudiness of water) measured in Nephelometric Turbidity Unit or NTUs. | Link to dashboard |

| | | |
|---|--|-----------------------------------|
| Maintenance Percent Reactive vs. Preventive | The percent reactive vs. preventive maintenance for water and wastewater asset work orders. | Link to dashboard |
| Percent of Fire Hydrants in Service | Percentage of fire hydrants that are currently in service. | Link to dashboard |
| Pothole Service Requests - Days to Complete | Average number of days to complete a pothole repair service request over the last rolling 30 days. | Link to dashboard |
| Reduction in City Fleet Fuel Usage (5 Years - 2011 to 2016) | Decrease in fuel usage from an average of 1367 gallons per vehicle/equipment to 905 gallons per vehicle/equipment since 2011. | Link to dashboard |
| Satisfaction with Sidewalks | Sidewalk ratings | Link to dashboard |
| Satisfaction with Street Lighting in Neighborhoods | Street lighting in neighborhoods rating | Link to dashboard |
| Satisfaction with Trash Collection | Trash collection ratings. | Link to dashboard |
| School Zone Beacon Condition Ratings | Public Works maintains 68 School Zone Beacons. | Link to dashboard |
| Screening Wall Condition Rating | Public Services maintains 45 separate screening walls which totals to 88,414 linear feet of wall. | Link to dashboard |
| Sidewalk Repairs - Linear Feet | The total linear feet of sidewalk repair. | Link to dashboard |
| Stormwater/Drainage - Funding Received for Capital Projects | Total stormwater fee (based on impervious surface) revenue collected over the past 365 days. | Link to dashboard |
| Street Condition Rating | The most recent pavement condition survey was completed in 2016. Each segment was given a Pavement Condition Index, (PCI) rating them from 0-100. This PCI was used to create an A,B,C Condition Rating. | Link to dashboard |
| Traffic Signal Condition Rating | Public Services maintains 99 traffic signals. Of this number, 84 belong to Lewisville, 11 belong to TxDOT, 2 belong to Lake Dallas, and 1 belongs to Highland Village. | Link to dashboard |
| Traffic Signal/Sign Service Request - Days to Complete | Average number of days to complete a Traffic Signal or Traffic Sign repair request over the last month. | Link to dashboard |

| | | |
|---|---|-----------------------------------|
| Water Consumption (Gal) per Capita per Day (Yearly Avg) | Water consumption per capita averaged over the past 365 days. Calculations based on water meter monthly billing. Utilizing the North Central Texas Council of Government most recent population estimate. | Link to dashboard |
| Water Distribution - Passing Bacteriological Samples | Percentage of bacteriological water samples that have no microbes present and a chlorine level greater than 0.5 from the last 30 days. | Link to dashboard |
| Water Meters - Under 15 Years Old | The percentage of City water meters under 15 years old. The goal is set at 75% for the current year as \$1.4M has been allocated to new meter replacements, with another \$740,000 planned in each of the upcoming 4 years. The goal will increase annually as the funding is appropriated to this important project. | Link to dashboard |
| Water-Main Breaks - Days to Repair | The average number of days to repair a water main break. | Link to dashboard |
| Work Order Projected Start Date vs. Actual Start Date in Days | Comparison of Public Services work order projected start schedule vs. actual start date in days. (Negative meaning starting ahead of schedule) | Link to dashboard |

General Fund

| | |
|----------------|------------|
| Administration | 101.09.110 |
|----------------|------------|

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|---------------|----------------|------------------|----------------|----------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 10,576 | 15,736 | 9,600 | - | 9,600 |
| Materials and Supplies | 1,304 | 827 | 1,140 | 1,060 | 1,140 |
| Purchased Services and Charges | 78,634 | 85,329 | 97,083 | 94,528 | 91,827 |
| Transfers Out | - | - | 1,259,168 | 160,399 | - |
| Internal Service Charges | 5,596 | 5,842 | 143,910 | 131,882 | 7,050 |
| | 96,110 | 107,734 | 1,510,901 | 387,869 | 109,617 |

Facilities Maintenance

101.09.310

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 589,307 | 599,122 | 719,307 | 657,646 | 701,918 |
| Personal Services - Internal Charges | 213,845 | 225,241 | 228,055 | 227,609 | 227,976 |
| Materials and Supplies | 114,888 | 105,685 | 124,687 | 153,340 | 120,963 |
| Purchased Services and Charges | 966,041 | 1,230,963 | 954,118 | 671,131 | 813,348 |
| Transfers Out | - | - | - | 44,830 | 539,721 |
| Internal Service Charges | 28,347 | 26,021 | 27,090 | 27,090 | 28,759 |
| Capital Outlay | 180,776 | - | - | - | - |
| | 2,093,203 | 2,187,032 | 2,053,257 | 1,781,646 | 2,432,685 |
| Full-Time | | | | | |
| Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| Building Repair Technician | 3. | 2. | 2. | 2. | 2. |
| Crew Leader | 2. | 2. | 2. | 2. | 2. |
| Facilities and ADA Supervisor | 1. | 1. | 1. | 1. | 1. |
| Facilities Worker | 2. | 2. | 2. | 2. | 2. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| HVAC Technician | 1. | 1. | 1. | 1. | 1. |
| Internal Services Manager | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Maintenance Worker | 3. | 3. | 3. | 3. | 3. |
| | 14.5 | 13.5 | 13.5 | 13.5 | 13.5 |

Solid Waste/HHWP

101.09.322

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 66,643 | 70,978 | 73,559 | 78,790 | 73,451 |
| Personal Services - Internal Charges | 16,197 | 16,924 | 17,101 | 17,098 | 17,098 |
| Materials and Supplies | 193 | 474 | 11,147 | 7,127 | 1,976 |
| Purchased Services and Charges | 700 | 813 | 91,385 | 79,746 | 7,756 |
| Internal Service Charges | 284 | 3,572 | 3,660 | 3,660 | 2,218 |
| | 84,018 | 92,760 | 196,852 | 186,421 | 102,499 |
| Full-Time | | | | | |
| Materials Management Specialist | 1. | 1. | 1. | 1. | 1. |
| | 1. | 1. | 1. | 1. | 1. |

Streets (Street Operations)

101.09.300.070

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 150,483 | 155,624 | 160,664 | 162,417 | 116,796 |
| Personal Services - Internal Charges | 31,900 | 33,382 | 33,726 | 33,714 | 17,328 |
| Materials and Supplies | 5,723 | 3,799 | 6,900 | 1,810 | 6,900 |
| Purchased Services and Charges | 113,895 | 116,126 | 113,572 | 115,774 | 61,435 |
| Transfers Out | 5,324,765 | 5,010,583 | 5,566,786 | 3,198,783 | 3,000,000 |
| Internal Service Charges | 951 | 965 | 1,000 | 1,000 | 1,000 |
| Capital Outlay | - | 120,937 | - | - | - |
| | 5,627,717 | 5,441,416 | 5,882,648 | 3,513,498 | 3,203,459 |
| Full-Time | | | | | |
| Administrative Assistant | 1. | 1. | 1. | 1. | - |
| Public Works Manager | 1. | 1. | 1. | 1. | 1. |
| | 2. | 2. | 2. | 2. | 2. |

Streets (Asphalt)

101.09.300.071

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 235,479 | 276,899 | 307,613 | 269,694 | 305,043 |
| Personal Services - Internal Charges | 95,782 | 100,359 | 101,570 | 101,176 | 101,525 |
| Materials and Supplies | 60,538 | 85,732 | 75,012 | 70,265 | 75,012 |
| Purchased Services and Charges | 1,734 | 6,332 | 3,000 | 2,754 | 3,000 |
| Internal Service Charges | 192,497 | 188,352 | 180,495 | 180,495 | 172,622 |
| | 586,031 | 657,675 | 667,690 | 624,384 | 657,202 |
| Full-Time | | | | | |
| Crew Leader | 1. | 1. | 1. | 1. | 1. |
| Equipment Operator | 2. | 2. | 2. | 2. | 2. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 2. | 2. | 2. | 2. | 2. |
| | 6. | 6. | 6. | 6. | 6. |

Streets (Concrete)

101.09.300.072

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 278,959 | 255,701 | 320,857 | 260,978 | 321,328 |
| Personal Services - Internal Charges | 112,220 | 117,716 | 118,280 | 117,735 | 118,268 |
| Materials and Supplies | 122,560 | 143,278 | 153,700 | 94,406 | 153,700 |
| Purchased Services and Charges | 4,805 | 2,543 | 4,500 | 2,683 | 4,500 |
| Internal Service Charges | 50,303 | 55,548 | 57,435 | 57,435 | 57,435 |
| | 568,847 | 574,786 | 654,772 | 533,237 | 655,231 |
| Full-Time | | | | | |
| Crew Leader | 1. | 1. | 1. | 1. | 1. |
| Equipment Operator | 1. | 1. | 1. | 1. | 1. |
| Heavy Equipment Operator | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 4. | 4. | 4. | 4. | 4. |
| | 7. | 7. | 7. | 7. | 7. |

Streets (Drainage/ROW)

101.09.300.073

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 348,036 | 312,586 | 396,786 | 321,535 | 374,464 |
| Personal Services - Internal Charges | 99,885 | 119,547 | 104,798 | 104,479 | 104,286 |
| Materials and Supplies | 72,473 | 86,439 | 70,200 | 38,556 | 70,200 |
| Purchased Services and Charges | 214,843 | 214,559 | 362,418 | 301,698 | 70,154 |
| Internal Service Charges | 60,586 | 64,518 | 69,135 | 69,135 | 71,977 |
| | 795,823 | 797,649 | 1,003,337 | 835,403 | 691,081 |
| Full-Time | | | | | |
| Crew Leader | 1. | 1. | 1. | 1. | 1. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| Heavy Equipment Operator | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 2. | 2. | 2. | 2. | 2. |
| Operations Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 6. | 6. | 6. | 6. | 6. |

Streets (Contract Maintenance)

101.09.300.074

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 135,179 | 198,636 | 199,225 | 200,679 | 200,711 |
| Personal Services - Internal Charges | 46,584 | 34,136 | 51,080 | 51,029 | 50,581 |
| Materials and Supplies | 5,142 | 4,606 | 5,105 | 4,045 | 5,105 |
| Purchased Services and Charges | - | 146 | - | 162 | - |
| Internal Service Charges | 1,966 | 1,994 | 2,065 | 2,065 | 4,202 |
| | 188,872 | 239,519 | 257,475 | 257,980 | 260,599 |
| Full-Time | | | | | |
| Construction Inspector | 1. | 1. | 2. | 2. | 2. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| | 2. | 2. | 3. | 3. | 3. |

Traffic Flow (Signals)

101.09.315.090

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 267,524 | 244,960 | 324,743 | 269,239 | 257,606 |
| Personal Services - Internal Charges | 65,440 | 68,173 | 86,001 | 85,578 | 68,924 |
| Materials and Supplies | 370,767 | 353,504 | 370,796 | 307,586 | 370,261 |
| Purchased Services and Charges | 140,335 | 128,848 | 157,246 | 124,604 | 156,678 |
| Internal Service Charges | 15,923 | 14,451 | 32,131 | 32,131 | 28,288 |
| Capital Outlay | - | 66,065 | - | - | - |
| | 859,990 | 876,000 | 970,917 | 819,138 | 881,757 |
| Full-Time | | | | | |
| Senior Traffic Technician | 2. | 3. | 3. | 3. | 2. |
| Traffic Signal Technician | 2. | 2. | 2. | 2. | 2. |
| | 4. | 5. | 5. | 5. | 4. |

Traffic Flow (Roadway Illumination)

101.09.315.091

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | 732 | 982 | 1,000 | - | 1,000 |
| Purchased Services and Charges | 426,220 | 514,922 | 561,612 | 561,612 | 561,612 |
| | 426,952 | 515,904 | 562,612 | 561,612 | 562,612 |

Traffic Flow (Signs)

101.09.315.092

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 242,030 | 246,687 | 250,377 | 245,690 | 249,763 |
| Personal Services - Internal Charges | 63,870 | 66,806 | 67,473 | 67,389 | 67,452 |
| Materials and Supplies | 283,106 | 284,275 | 287,633 | 282,863 | 162,633 |
| Purchased Services and Charges | 36,377 | 43,833 | 39,195 | 41,005 | 39,195 |
| Internal Service Charges | 3,427 | 3,509 | 3,634 | 3,634 | 6,684 |
| Capital Outlay | 15,170 | - | - | - | - |
| | 643,980 | 645,110 | 648,312 | 640,581 | 525,727 |
| Full-Time | | | | | |
| Crew Leader | 1. | 1. | 1. | 1. | 1. |
| Traffic Operations Worker | 2. | 2. | 2. | 2. | 2. |
| Traffic Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 4. | 4. | 4. | 4. | 4. |

Grants Fund

Solid Waste/HHWP (Grants)

270.09.322.600

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------|--------------|---------------|-----------|-----------|-----------|
| | Actual | Actual | Budget | Revised | Proposed |
| Materials and Supplies | 4,611 | 9,739 | - | - | - |
| Purchased Services and Charges | - | 2,486 | - | - | - |
| Capital Outlay | - | 39,124 | - | - | - |
| | 4,611 | 51,349 | - | - | - |

Water & Sewer Fund

Administration

402.09.110

| | 2017-2018 | 2018-2019 | 2019-2020 | 2019-2020 | 2020-2021 |
|--------------------------------------|------------------|------------------|----------------|----------------|----------------|
| | Actual | Actual | Budget | Revised | Proposed |
| Personal Services | 407,330 | 398,735 | 383,707 | 383,761 | 390,682 |
| Personal Services - Internal Charges | 48,266 | 50,205 | 50,832 | 50,831 | 50,875 |
| Materials and Supplies | 22,080 | 30,082 | 15,200 | 15,200 | 15,200 |
| Purchased Services and Charges | 70,910 | 147,899 | 233,532 | 232,035 | 133,216 |
| Transfers Out | 1,050,000 | 1,750,273 | 100,000 | 100,000 | 388,886 |
| Internal Service Charges | 10,682 | 10,518 | 12,078 | 12,078 | 13,300 |
| | 1,609,269 | 2,387,712 | 795,349 | 793,905 | 992,159 |
| Full-Time | | | | | |
| Director of Public Services | 1. | 1. | 1. | 1. | 1. |
| Senior Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| Utilities Manager | 1. | 1. | 1. | 1. | 1. |
| | 3. | 3. | 3. | 3. | 3. |

Environmental Control (Environmental Control Services)

402.09.350.133

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 148,437 | 140,230 | 162,430 | 145,028 | 147,065 |
| Personal Services - Internal Charges | 31,417 | 32,824 | 33,256 | 33,101 | 33,156 |
| Materials and Supplies | 11,780 | 3,524 | 1,450 | 1,350 | 1,450 |
| Purchased Services and Charges | 5,742 | 5,992 | 7,414 | 6,200 | 7,414 |
| Internal Service Charges | 6,973 | 9,301 | 12,062 | 12,062 | 13,295 |
| | 204,349 | 191,871 | 216,612 | 197,741 | 202,380 |
| Full-Time | | | | | |
| Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| ECS Manager | 1. | 1. | 1. | 1. | 1. |
| | 2. | 2. | 2. | 2. | 2. |

Environmental Control (Pretreatment)

402.09.350.134

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 118,449 | 123,782 | 126,446 | 117,893 | 124,714 |
| Personal Services - Internal Charges | 32,681 | 34,183 | 34,515 | 34,445 | 34,516 |
| Materials and Supplies | 7,884 | 14,369 | 10,200 | 10,200 | 10,200 |
| Purchased Services and Charges | 87,132 | 117,656 | 106,055 | 104,249 | 106,055 |
| Internal Service Charges | 3,078 | 4,306 | 4,459 | 4,459 | 4,458 |
| | 249,223 | 294,295 | 281,675 | 271,246 | 279,943 |
| Full-Time | | | | | |
| ECS Inspector | 2. | 2. | 2. | 2. | 2. |
| | 2. | 2. | 2. | 2. | 2. |

Environmental Control (Laboratory Services)

402.09.350.135

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 240,658 | 234,572 | 279,420 | 261,694 | 278,125 |
| Personal Services - Internal Charges | 64,001 | 66,366 | 67,145 | 67,011 | 67,123 |
| Materials and Supplies | 84,298 | 81,697 | 86,426 | 86,365 | 86,426 |
| Purchased Services and Charges | 19,798 | 11,402 | 26,220 | 66,297 | 26,220 |
| Internal Service Charges | 3,934 | 2,162 | 2,239 | 2,239 | 2,239 |
| | 412,688 | 396,198 | 461,450 | 483,606 | 460,133 |
| Full-Time | | | | | |
| ECS Supervisor | 1. | 1. | 1. | 1. | 1. |
| Laboratory Technician I | 2. | 2. | 2. | 2. | 2. |
| Laboratory Technician II | 1. | 1. | 1. | 1. | 1. |
| | 4. | 4. | 4. | 4. | 4. |

Line Maintenance (Line Maintenance Operations)

402.09.325.100

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 143,817 | 152,428 | 155,998 | 155,099 | 40,267 |
| Personal Services - Internal Charges | 31,891 | 33,374 | 33,707 | 33,696 | 16,868 |
| Materials and Supplies | 5,291 | 4,929 | 5,100 | 5,100 | 5,100 |
| Purchased Services and Charges | 84,979 | 125,409 | 95,812 | 91,950 | 92,411 |
| Internal Service Charges | 5,778 | 6,491 | 7,393 | 7,393 | 7,495 |
| | 271,756 | 322,632 | 298,010 | 293,238 | 162,141 |
| Full-Time | | | | | |
| Administrative Assistant | 1. | 1. | 1. | 1. | 1. |
| ULM Manager | 1. | 1. | 1. | 1. | - |
| | 2. | 2. | 2. | 2. | 1. |

Line Maintenance (Repair)

402.09.325.101

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 396,250 | 393,134 | 455,063 | 414,014 | 502,465 |
| Personal Services - Internal Charges | 128,057 | 133,974 | 135,465 | 135,244 | 151,829 |
| Materials and Supplies | 150,291 | 179,784 | 162,214 | 165,013 | 162,214 |
| Purchased Services and Charges | 199,692 | 86,440 | 989,424 | 203,276 | 203,276 |
| Transfers Out | - | - | - | 224,500 | - |
| Internal Service Charges | 174,656 | 194,910 | 166,355 | 166,355 | 169,991 |
| Capital Outlay | 76,767 | 294,867 | 9,799 | - | - |
| | 1,125,712 | 1,283,109 | 1,918,320 | 1,308,402 | 1,189,775 |
| Full-Time | | | | | |
| Crew Leader | 2. | 2. | 2. | 2. | 2. |
| Equipment Operator | 2. | 2. | 2. | 2. | 2. |
| Maintenance Worker | 3. | 3. | 3. | 4. | 4. |
| Operations Supervisor | 1. | 1. | 1. | 1. | 1. |
| | 8. | 8. | 8. | 9. | 9. |

Line Maintenance (Valve & Hydrant)

402.09.325.102

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 367,849 | 409,393 | 399,490 | 356,236 | 375,366 |
| Personal Services - Internal Charges | 109,700 | 115,042 | 116,223 | 115,535 | 116,049 |
| Materials and Supplies | 41,355 | 15,720 | 16,500 | 142,500 | 16,500 |
| Purchased Services and Charges | 1,865 | 1,270 | 2,848 | 2,848 | 2,848 |
| Internal Service Charges | 2,150 | 2,155 | 2,232 | 2,232 | 2,232 |
| Capital Outlay | 25,970 | - | 119,000 | - | - |
| | 548,890 | 543,579 | 656,293 | 619,351 | 512,995 |
| Full-Time | | | | | |
| Crew Leader | 1. | 1. | 1. | 1. | 1. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 1. | 1. | 1. | 1. | 1. |
| Utility Operations Worker | 4. | 4. | 4. | 4. | 4. |
| | 7. | 7. | 7. | 7. | 7. |

Line Maintenance (Meter Services)

402.09.325.103

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 245,789 | 269,216 | 275,977 | 237,714 | 274,597 |
| Personal Services - Internal Charges | 80,122 | 83,948 | 84,803 | 84,576 | 84,787 |
| Materials and Supplies | 215,597 | 147,964 | 124,478 | 137,412 | 124,478 |
| Purchased Services and Charges | 255,174 | 253,523 | 287,448 | 295,448 | 262,184 |
| Internal Service Charges | 5,865 | 7,419 | 7,682 | 7,682 | 12,210 |
| Capital Outlay | - | - | 20,934 | - | - |
| | 802,546 | 762,070 | 801,322 | 762,832 | 758,256 |
| Full-Time | | | | | |
| Foreman | 1. | 1. | 1. | - | - |
| Meter Operations Worker | 2. | 2. | 2. | 2. | 2. |
| Meter Services Supervisor | - | - | - | 1. | 1. |
| Senior Meter Operations Worker | 2. | 2. | 2. | 2. | 2. |
| | 5. | 5. | 5. | 5. | 5. |

Line Maintenance (Collection System)

402.09.325.104

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 387,187 | 408,640 | 432,824 | 394,627 | 399,341 |
| Personal Services - Internal Charges | 127,699 | 133,677 | 135,027 | 134,629 | 119,150 |
| Materials and Supplies | 76,258 | 68,942 | 50,800 | 50,800 | 50,800 |
| Purchased Services and Charges | 22,209 | 25,691 | 9,689 | 9,689 | 9,658 |
| Internal Service Charges | 91,652 | 103,670 | 107,361 | 107,361 | 107,554 |
| | 705,004 | 740,621 | 735,701 | 697,106 | 686,503 |
| Full-Time | | | | | |
| Crew Leader | 3. | 3. | 3. | 3. | 3. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| Maintenance Worker | 4. | 4. | 4. | 3. | 3. |
| | 8. | 8. | 8. | 7. | 7. |

Solid Waste/HHWP

402.09.322

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 12,804 | 15,343 | 18,073 | 17,434 | 18,325 |
| Personal Services - Internal Charges | 85 | 105 | 125 | 125 | 125 |
| Materials and Supplies | 11,607 | 5,359 | 8,353 | 8,353 | 8,353 |
| Purchased Services and Charges | 43,416 | 38,885 | 68,916 | 76,116 | 68,916 |
| | 67,912 | 59,692 | 95,467 | 102,028 | 95,719 |

Stormwater

402.09.320

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 211,593 | 210,683 | 219,068 | 204,037 | - |
| Personal Services - Internal Charges | 48,568 | 50,722 | 51,257 | 51,098 | - |
| Materials and Supplies | 10,900 | 5,911 | 7,395 | 6,520 | - |
| Purchased Services and Charges | 23,139 | 22,575 | 24,043 | 22,193 | - |
| Internal Service Charges | 4,322 | 5,982 | 6,195 | 6,195 | - |
| Capital Outlay | 24,363 | - | - | - | - |
| | 322,886 | 295,874 | 307,958 | 290,043 | - |
| Full-Time | | | | | |
| Storm Water Inspector | 2. | 2. | 2. | 2. | - |
| Storm Water Specialist | 1. | 1. | 1. | 1. | - |
| | 3. | 3. | 3. | 3. | - |

Utilities Maintenance

402.09.340

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 406,534 | 421,082 | 427,408 | 413,205 | 424,935 |
| Personal Services - Internal Charges | 110,193 | 117,349 | 119,020 | 118,866 | 118,517 |
| Materials and Supplies | 61,285 | 29,075 | 19,145 | 18,345 | 19,145 |
| Purchased Services and Charges | 35,180 | 10,833 | 9,162 | 5,126 | 9,162 |
| Internal Service Charges | 14,442 | 19,453 | 18,628 | 18,628 | 18,626 |
| Capital Outlay | 25,332 | 41,689 | - | - | - |
| | 652,966 | 639,481 | 593,363 | 574,170 | 590,385 |
| Full-Time | | | | | |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| Instrumentation & Controls Tech | 1. | 1. | 1. | 1. | 1. |
| Operations Supervisor | 1. | 1. | 1. | 1. | 1. |
| Plant Operator | 3. | 3. | 3. | 3. | 4. |
| Plant Operator in Training | 1. | 1. | 1. | 1. | - |
| | 7. | 7. | 7. | 7. | 7. |

Wastewater Disposal (Waste Water Operations)

402.09.345.130

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 924,940 | 980,391 | 983,755 | 1,007,084 | 967,351 |
| Personal Services - Internal Charges | 234,874 | 245,938 | 248,787 | 248,744 | 248,614 |
| Materials and Supplies | 428,148 | 308,365 | 330,737 | 338,682 | 413,507 |
| Purchased Services and Charges | 792,408 | 869,166 | 958,777 | 971,836 | 904,700 |
| Internal Service Charges | 46,140 | 48,400 | 39,670 | 39,670 | 45,101 |
| Capital Outlay | 190,388 | 49,989 | - | 55,736 | - |
| | 2,616,899 | 2,502,249 | 2,561,726 | 2,661,752 | 2,579,273 |
| Full-Time | | | | | |
| Chief Plant Operator | 3. | 3. | 3. | 3. | 3. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| Plant Operator | 5. | 5. | 5. | 6. | 7. |
| Plant Operator II | 3. | 3. | 3. | 3. | 3. |
| Plant Operator in Training | 2. | 2. | 2. | 1. | 1. |
| Wastewater Superintendent | 1. | 1. | 1. | 1. | - |
| | 15. | 15. | 15. | 15. | 15. |

Wastewater Disposal (Sludge Management)

402.09.345.131

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services - Internal Charges | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Materials and Supplies | 39,625 | 38,918 | 48,896 | 48,896 | 48,896 |
| Purchased Services and Charges | 220,008 | 246,684 | 239,250 | 239,880 | 239,250 |
| Internal Service Charges | 16,146 | 23,195 | 22,945 | 22,945 | 22,945 |
| | 276,779 | 309,797 | 312,091 | 312,721 | 312,091 |

Wastewater Disposal (Collection & Pumping)

402.09.345.132

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services - Internal Charges | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Materials and Supplies | 81,729 | 79,198 | 108,464 | 108,464 | 108,464 |
| Purchased Services and Charges | 133,394 | 316,220 | 232,589 | 232,389 | 224,994 |
| Transfers Out | - | - | - | 142,500 | - |
| Internal Service Charges | 5,145 | 5,542 | 5,483 | 5,483 | 6,389 |
| Capital Outlay | - | - | 142,500 | - | - |
| | 221,268 | 401,960 | 490,036 | 489,836 | 340,847 |

Water Production (Water Operations)

402.09.330.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 879,273 | 865,715 | 942,487 | 943,580 | 957,383 |
| Personal Services - Internal Charges | 219,027 | 246,035 | 249,114 | 248,939 | 249,162 |
| Materials and Supplies | 352,628 | 329,084 | 331,319 | 330,399 | 331,139 |
| Purchased Services and Charges | 564,473 | 601,580 | 556,896 | 574,824 | 546,488 |
| Internal Service Charges | 3,192 | 6,553 | 5,492 | 5,492 | 5,492 |
| Capital Outlay | 42,200 | 46,685 | - | - | - |
| | 2,060,793 | 2,095,652 | 2,085,308 | 2,103,234 | 2,089,664 |
| Full-Time | | | | | |
| Chief Plant Operator | 3. | 3. | 3. | 3. | 3. |
| Foreman | 1. | 1. | 1. | 1. | 1. |
| Plant Operator | 5. | 4. | 4. | 5. | 7. |
| Plant Operator II | 3. | 3. | 3. | 3. | 3. |
| Plant Operator in Training | 1. | 3. | 3. | 2. | |
| Water Production Superintendent | 1. | 1. | 1. | 1. | 1. |
| | 14. | 15. | 15. | 15. | 15. |

Water Production (Water Supply)

402.09.330.111

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Materials and Supplies | 6,981,386 | 4,897,860 | 5,877,738 | 5,874,738 | 6,196,786 |
| Purchased Services and Charges | 69,041 | 43,231 | 73,132 | 73,632 | 69,139 |
| | 7,050,427 | 4,941,091 | 5,950,870 | 5,948,370 | 6,265,925 |

Water Production (Distribution & Storage)

402.09.330.112

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services - Internal Charges | 500 | 500 | 500 | 500 | 500 |
| Materials and Supplies | 107,648 | 162,268 | 76,890 | 65,528 | 76,890 |
| Purchased Services and Charges | 455,065 | 424,747 | 423,249 | 421,379 | 512,517 |
| Internal Service Charges | 1,560 | 1,612 | 1,594 | 1,594 | 1,594 |
| Capital Outlay | 15,956 | 79,897 | - | 16,783 | - |
| | 580,728 | 669,024 | 502,233 | 505,784 | 591,501 |

Stormwater Utility Fund

Stormwater 430.09.320

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | - | - | - | - | 214,992 |
| Personal Services - Internal Charges | - | - | - | - | 51,229 |
| Materials and Supplies | - | - | - | - | 7,395 |
| Purchased Services and Charges | - | - | 48,000 | 49,342 | 26,043 |
| Internal Service Charges | - | - | - | - | 6,195 |
| | - | - | 48,000 | 49,342 | 305,854 |
| Full-Time | | | | | |
| Storm Water Inspector | - | - | - | - | 2. |
| Storm Water Specialist | - | - | - | - | 1. |
| | - | - | - | - | 3. |

Maintenance & Replacement Fund

Administration 503.09.110

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Purchased Services and Charges | - | - | 375 | 375 | 375 |
| | - | - | 375 | 375 | 375 |

Vehicle Maintenance 503.09.360

| | 2017-2018 Actual | 2018-2019 Actual | 2019-2020 Budget | 2019-2020 Revised | 2020-2021 Proposed |
|--------------------------------------|---------------------|---------------------|---------------------|----------------------|-----------------------|
| Personal Services | 438,487 | 449,289 | 516,085 | 458,682 | 618,014 |
| Personal Services - Internal Charges | 122,305 | 128,070 | 129,667 | 129,299 | 129,609 |
| Materials and Supplies | 375,942 | 432,495 | 313,380 | 319,280 | 313,380 |
| Purchased Services and Charges | 155,463 | 109,549 | 120,472 | 139,572 | 120,053 |
| Internal Service Charges | 27,439 | 25,710 | 24,535 | 24,535 | 22,998 |
| Capital Outlay | 1,981,784 | 3,581,563 | 550,000 | 1,046,123 | 1,822,000 |
| | 3,101,419 | 4,726,676 | 1,654,139 | 2,117,491 | 3,026,054 |
| Full-Time | | | | | |
| Chief Mechanic | 1. | 1. | 1. | 1. | 1. |
| Internal Services Manager | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 |
| Mechanic | 4. | 4. | 4. | 4. | 4. |
| Operations Supervisor | 1. | 1. | 1. | 1. | 1. |
| Service Writer | 1. | 1. | 1. | 1. | 1. |
| | 7.5 | 7.5 | 4.5 | 7.5 | 7.5 |